



BOARD OF DIRECTORS REGULAR MEETING

**Health District of Northern Larimer County
120 Bristlecone Drive, Fort Collins
and Virtual**

See connection details at end of agenda

**Tuesday, August 23, 2022
5:00 p.m.**



AGENDA

BOARD OF DIRECTORS REGULAR MEETING

August 23, 2022

5:00 pm

- 5:00 p.m. Call to Order; Introductions; Approval of Agenda..... Molly Gutilla**
- 5:05 p.m. EXECUTIVE SESSION**
Executive session for the purpose of conferencing with an attorney for the public entity for the purposes of receiving legal advice on specific legal questions, pursuant to C.R.S. § 24-6-402(4)(b).
- 5:40 p.m. PUBLIC COMMENT**
Note: If you choose to comment, please follow the “Guidelines for Public Comment” provided on the back of the agenda.
- 5:45 p.m. CONSENT AGENDA**
- Approval of the July 26, 2022 Regular Meeting Minutes
 - May 2022 and June 2022 Financials
- 5:50 p.m. PRESENTATIONS**
- Introduction Robert B. Williams
 - Integrated Care Andrea Holt
 - Child, Adolescent, and Young Adult Connections (CAYAC)..... Dr. Usha Udupa, Lex Loutzenhiser, and Marybeth Rigali-Oiler
- 6:20 p.m. DISCUSSION & ACTIONS**
- Board Priorities following Work Sessions..... Molly Gutilla
 - Board Discussion and Decisions Molly Gutilla
- 6:35 p.m. UPDATES & REPORTS**
- Liaison to PVHS/UCHealth North Report Celeste Holder Kling
 - Executive Director Updates..... Robert B. Williams
- 6:45 p.m. PUBLIC COMMENT (2nd opportunity) See Note above.**
- 6:50 p.m. ANNOUNCEMENTS**
- September 19, 8:00 am – 6:00 pm – Board of Directors Retreat at Tapestry House
 - September 27, 4:00 pm – Board of Directors Regular Meeting
 - October 27, 4:00 pm – Board of Directors Regular Meeting
 - November 14, 4:00 pm – Board of Directors Regular Meeting & Budget Hearing
- 7:00 p.m. ADJOURN**

Join Webinar

Please click the link below to join the webinar:

<https://healthdistrict.zoom.us/j/88030917435?pwd=RUZMVWxwclJKcms5UmRZeXdoWEtJQT09>

GUIDELINES FOR PUBLIC COMMENT

The Health District of Northern Larimer County Board welcomes and invites comments from the public. **Public comments or input are taken only during the time on the agenda listed as 'Public Comment.'** If you choose to make comments about any agenda item or about any other topic not on the agenda, please use the following guidelines.

- **Before you begin your comments please:** Identify yourself – spell your name – state your address. Tell us whether you are addressing an agenda item, or another topic.
- **Limit your comments to five (5) minutes.**

■ MISSION ■

The Mission of the Health District of Northern Larimer County is to enhance the health of our community.

■ VISION ■

- District residents will live long and well.
- Our community will excel in health assessment, access, promotion and policy development.
 - Our practice of **assessment** will enable individuals and organizations to make informed decisions regarding health practices.
 - All Health District residents will have timely **access** to basic health services.
 - Our community will embrace the **promotion** of responsible, healthy lifestyles, detection of treatable disease, and the **prevention** of injury, disability and early death.
 - Citizens and leaders will be engaged in the creation and implementation of ongoing **systems and health policy development** at local, state, and national levels.
 - Like-minded communities across the country will emulate our successes.

■ STRATEGY ■

The Health District will take a leadership role to:

- Provide exceptional health services that address unmet needs and opportunities in our community,
- Systematically assess the health of our community, noting areas of highest priority for improvement,
- Facilitate community-wide planning and implementation of comprehensive programs,
- Educate the community and individuals about health issues,
- Use Health District funds and resources to leverage other funds and resources for prioritized projects, and avoid unnecessary duplication of services,
- Promote health policy and system improvements at the local, state and national level,
- Continuously evaluate its programs and services for quality, value, and impact on the health of the community,
- Share our approaches, strategies, and results, and
- Oversee and maintain the agreements between Poudre Valley Health System, University of Colorado Health and the Health District on behalf of the community.

■ VALUES ■

- Dignity and respect for all people
- Emphasis on innovation, prevention and education
- Shared responsibility and focused collaborative action to improve health
- Information-driven and evidence-based decision making
- Fiscal responsibility/stewardship
- An informed community makes better decisions concerning health

Health District
OF NORTHERN LARIMER COUNTY
BOARD OF DIRECTORS
REGULAR MEETING
July 26, 2022

Health District Office Building
120 Bristlecone Drive, Fort Collins

MINUTES

BOARD MEMBERS PRESENT: Molly Gutilla, MS, DrPH, Board President
Julie Kunce Field, JD, Board Vice President
Joseph Prows, MD MPH, Board Treasurer
Celeste Kling, JD, Liaison to UCH-North/PVH
Ann Yanagi, MD, Board Secretary

Staff Present:

Robert Williams, Executive Director
Chris Sheafor, Support Services Director
Dana Turner, Dental Services Director
James Stewart, Medical Director
Karen Spink, Deputy Director
Laura Mai, Finance Director
Richard Cox, Communications Director
Lisa Ward, Policy Coordinator
Sue Hewitt, Evaluation Coordinator

Staff Present:

Anita Benavidez, Executive Assistant
Rosie Duran, LHC Team Lead
Angela Castillo, Eval & Assessment Specialist
Alyson Williams, Policy Advisor
Kristen Gilbert, Graphic Designer

Public Present:

June Hyman-Cismoski, LWV

CALL TO ORDER; INTRODUCTIONS & APPROVAL OF AGENDA

Director Julie Kunce Field called the meeting to order at 4:03 p.m.

The June 28, 2022 Board Meeting Minutes were removed from the Consent Agenda.

MOTION: To approve the agenda as Amended

Moved by Celeste Kling/Seconded by Joseph Prows/Carried Unanimously

PUBLIC COMMENT

None

PRESENTATIONS

Legislative Session Wrap-Up – Lisa Ward and Karen Spink

The 2022 Legislative Session ran from January 12 to May 11. There were a total of 657 bills introduced with 513 passing (78%) compared to 623 introduced and 502 (81%) passing in the 2021 session. ARPA funding accounted for more than three dozen bills. Per Federal rules, these funds must be obligated by the end of 2024 and expended by 2026. Staff monitored 65 Priority 1 and 2 bills with 46 (71%) passing. The Board took positions on six of those bills – all but one passed and Board recommended amendments were adopted into bill language on two bills. Staff is currently reviewing the implication of passed bills to the Health District. Community partner and FQHC, Salud, will benefit from the passage of the Pharmacy Benefit Manager Prohibited Practices. The passage of the Behavioral Health Care Continuum Gap Grant Program is allowing our community partners to work together to apply for \$75M in ARPA funding for community investment grants, children, youth, and family service grants, as well as support for direct care staff. The Health Benefits for Colorado Children and Pregnant Persons (HB22-1289) will create a look-

alike Medicaid program coverage from pregnancy to twelve months postpartum for low income immigrants and immigrant children under the age of 19 beginning January 2025. It includes dental benefits and will include a special enrollment period that Larimer Health Connect can utilize. In this case, immigrants include those that are undocumented.

Through an adopted Health District amendment, the 2023 and 2024 property tax bill will allow health service districts in counties with over 300K population to be back filled at 90 – 100% of lost revenue rather than 65%. This bill repeals in 2025.

Dental Services – Dana Turner

The goal of the Health District Dental Services team is to provide high quality, affordable, comprehensive dental care. The team includes four dentists, four hygienists, five dental assistances, a sterilization tech, and front desk staff. Staff is diverse in age (20 – 60), different backgrounds and cultures (Spanish, English, Portuguese, and Polish). Our clinic provides an income-based, sliding scale fee with the possibility of additional funding for seniors through grants. The team participates in screening events and coordinates dental care under general anesthesia. With the passing of HB22-1289, service now includes undocumented individuals living within the HD boundaries.

When first serving the community, the focus was on emergency care as demand exceeded capacity. In emergent care one issue is addressed at a time with limited options for care and no time to evaluate the big picture. As capacity has grown, the team moved to a comprehensive model that includes time to review the big picture, developing strategies and plans for care. It minimizes tooth loss and overall costs. Addressing the big picture systematically enhances long-term health impacts beyond oral health. There were detours on the way to comprehensive dental including COVID. Dental Services remained open for emergency services and saw a 38% increase in emergency services in just three months. Staff worked in teams to limit exposure and some of the staff were redeployed to assist with the Health District Aztlan IRQ. They have gradually increased services and access as they have adjusted to multiple guidelines from a variety of officials from cleaning and infection control to screening for COVID.

Throughout the pandemic, to date, the team never abandoned their commitment to comprehensive care. They retained a list of patients whose appointments were cancelled and placed follow-up calls as the picture changed. Demand has continued to increase since spring. Much work needs to be done to reduce the various barriers to good care – economic, transportation, housing, and limited care options. There are only five other Medicaid clinics accepting new adult patients while 53,023 Larimer County adults are enrolled in Medicaid. And none of these offices offer an income-based, sliding fee scale. With a focus on diversity, equity, and inclusion the team is working to break down cultural and language barriers. Internal policies and procedures are being evaluated and updated as the clinic moves to a care coordination model. The clinic has just hired its first patient care coordinator. The unwinding of the Public Health Emergency order will result in ineligibility for some patients and removal of the “lawful presence” order opens additional doors to access of comprehensive care. HD staff is working closely with partners such as LaFamilia to get the word out about the change in “lawful presence”. Increases in demand will need to be monitored. In the end, the dental staff seek to provide access to care in a welcoming environment with the highest standards of quality.

Larimer Health Connect – Rosie Duran

The Larimer Health Connect Program (LHC) consists of eight team members, of who four are bilingual (Spanish) and one is focused on Outreach and Education. LHC provides free, unbiased, in-person or virtual assistance to help individuals and families find the best health insurance coverage meeting their needs and budget. The team also advocates for Health District clients when issues arise. LHC serves a variety of people including international students from CSU. We are the only service providing a one-stop shop for health insurance. Because of additional grant funding, we are able to serve all of Larimer

County. Staff is dedicated to providing top quality, excellent customer service. Larimer County's uninsured rate is at 8% with approximately 15K locked in due to the PHE. Those losing this coverage will have 14 months to complete the open enrollment process.

There are four health coverage options including Connect for Health Colorado which provides financial assistance in the form of a tax credit. We are also a Colorado SHIP (State Health Insurance Program) since 2018. Whether walk-in or call-in, the team discusses with clients the coverage options based on client health, cost, and need for prescriptions. The team helps clients through the application process, provides follow-up case management, and assists clients in connecting with other needed resources such as rental assistance. Partnering with trusted resources such as schools and churches, and participation in a variety of fairs and events, helps the team to reach those most in need. Outreach and education is a key component of their work, collaborating with other organizations in the area. A quarterly email newsletter, in both English and Spanish, is sent to customers and partners and the team offers a health insurance literacy class.

LHC was awarded a \$190K grant from Connect for Health Colorado to support outreach and enrollment in Larimer County. Funds will be directed toward Health Coverage Guide Training and Certification, increased enrollment in available coverage options including upstaffing to meet higher demand during open enrollment. When the PHE ends, approximately 15K individuals in Larimer County will lose their locked-in Medicaid/Medicare Coverage as of their renewal date. The PHE was just extended through October 13 and is likely to be extended again to mid-January. Loss of coverage will take effect as clients' renewal dates arrive. With the passage of HB22-1289, postpartum health care will be extended to twelve months and applies to undocumented pregnant persons. There will be a special enrollment period for individuals when they become pregnant – they don't have to wait for open enrollment. Undocumented individuals have to make a one-time application for emergency Medicaid to get that coverage. This extended coverage will be effective January 2025 and will cover undocumented children from birth through the age of 18 including dental care and prescriptions.

The Health District's Prescription Assistance Program has been in place since February, 1997. It is the only program in Larimer County that provides this service. The team assists uninsured/underinsured and/or with limited incomes to fill their prescriptions through a variety of affordable options. Assistance comes in the form of vouchers, patient assistance programs, prescription outreach, discount cards, and copay savings cards. Whether the client walk in or calls in, they are provided with information on available prescription assistance and staff asks screening questions about household and income to determine eligibility. Cost investigation may include comparing prices at different pharmacies. Staff follows up on a monthly basis for vouchers moving forward and/or on a quarterly basis to reapply for the Patient Assistance Program or Rx Outreach. A board member asked about the bill that passed putting a cap on insulin costs. Staff indicated that some manufacturers don't fall under that cap.

The Health District expects the demands for Prescription Assistance will increase as those currently eligible for Medicaid become ineligible due to the end of the PHE. HB22-1289 is not in effect until January 2025.

Triennial Assessment Update – Susan Hewitt

Ms. Hewitt referenced the one-pager update in Board packets. The team is currently looking at community qualitative discussions, in collaboration with Larimer County Health Department, beginning in August and ending by mid-October. There is excitement about the response to the survey, with 2700 – 2800 completed. This is the first time an overall contractor was not engaged – the team worked with statistical consultants separately, did data entry and management, and has thoroughly reviewed what worked and what didn't. The money saved was used for a website push and an incentive to complete the survey. The Evaluation Team will participate in a full-day retreat in September to prioritize survey data products, determining which will be most valuable. Larimer County does their survey every five years

and this year there was overlap with ours. The Board expressed their appreciation for the collaboration with Larimer County.

DISCUSSION & ACTIONS

Joint Board Meeting with PVHS Board – Robert Williams

A date for the joint board meeting with UCHHealth-North/PVH has been set (November 16 at 4 pm) and should be on Directors calendars. Please share any agenda items for that particular meeting with Mr. Williams by September 1. It will be added to the August Board Meeting agenda.

Employment Law Update – Karen Spink

There are a handful of bills related to employment that will impact the Health District.

Discrimination Law: HB22-1367 extends the deadline for a worker alleging workplace discrimination to file a complaint with the Colorado Civil Rights Commission to 300 days, aligning with Federal EEOC. Health District employees need to be made aware of the change with updated posters and training staff on the new procedures and requirements of the law. Effective August 10, 2022.

Workers' Compensation: HB22-1112 increases the deadline to report workplace injuries to ten days, requires the employer to retain written notification of injury, and requires the employer to post notice in the workplace. This will require a revision to the Employee Handbook as well as updating internal policies and forms. The bill goes into effect August 10, 2022. As a side note, Ms. Spink commented that the existing Employee Handbook will be reviewed for overall streamlining, clarification, and updating.

MOTION: To change Health District policies and procedures, including the Employee Handbook, to align with Colorado State Law.

Motion by Joseph Prows / Second by Ann Yanagi / Carried Unanimously

Restrictive Employment Agreements: HB22-1317 makes all restrictive covenants unlawful in Colorado. These covenants typically prohibit employees from competing with their previous employer for a certain period of time after the employee has left the business. It also prohibits the employee from soliciting the previous employers' customers. Colorado law exceptions include the purchase or sale of the business or its assets and trade secrets. It applies to the Health District in the limitation on recovery of training or scholarship expenses, under certain conditions, from an employee who leaves employment in less than two years, where the training is distinct and outside the normal on-the-job training. Effective August 9, 2022. Next step: carefully review employment contract templates to ensure compliance with the law.

Unemployment Compensation: SB22-234 mandates that employers provide their employees, at the time of separation, with information concerning the availability of unemployment benefits. This information is to include the reason for separation. The law states it is to be provided on the last day of employment but the Health District falls outside of this particular law and is required to provide the information within our existing payroll process. Effective as of May 25, 2022 and does not require any updates to the Employee Handbook.

Whistleblower Protections: SB22-097 retains protections for employees who raise concerns about workplace health and safety practices, while removing the requirement that it needs to be related to a public health emergency. Effective May 31, 2022. New posters were received today and will be posted at all offices. Best practices indicated a provision of information about how to submit any concern around safety/health and how to file a complaint to be included in the Employee Handbook. This will be considered in the process of the full review of the existing Handbook. An internal process needs to be defined with ultimate reporting to the Colorado Division of Labor & Employment.

ACTIONS

- Approval of the June 28, 2022 Regular Meeting Minutes

MOTION: To approve the June 28, 2022 Regular Meeting Minutes

*Motion by Celeste Kling / Second by Joseph Prows / Carried Unanimously
(with Molly Gutilla abstaining)*

CONSENT AGENDA

- Approval of March 2022 and April, 2022 Financials

MOTION: To approve the consent agenda as amended

Motion by Celeste Kling/Second by Ann Yanagi/Carried Unanimously

OTHER UPDATES & REPORTS

Executive Director Updates

- **Performance Reporting and Priority Budgeting**

Mr. Williams presented a sample of performance reporting and priority budgeting for Larimer Health Connect. He believes it provides a better view of how dollars have been spent. The Program Summary includes information like staff levels, program goals and objectives (providing data on how the program is doing); a snapshot of that particular program and where the team stands for meeting goals. Each program summary includes an over-arching goal under which exist annual goals and objectives. It is his desire to have this reporting format in place division wide before the start of the fiscal year rather than at the end. The report tracks progress for the entire fiscal year. Accountability goals will become a part of each program's reporting. Work is underway to develop the right database that would provide on-hand, real-time information, staff is being trained, and the process is being set up for the budget. The financial report provides a real-time snapshot of revenue and expenditures as well as reflecting from where the revenue comes and an overview of expenditures. A board member commented that having this level of resolution is excellent. Mr. Williams is looking to have this process established by the end of this fiscal year so that next year every program will have this level of visibility. The report shows how Health District dollars are being spent and what grants fill in the gaps.

This reporting provides a visual breakdown of financials, budget vs. actuals and can drive priorities. The intent is to have this information in advance of Board meeting program reviews. Staff will provide quarterly reports that will be available on demand for the Board. Analysis at the end of the report will be included with program directors providing insight. It becomes the narrative of the context.

- **Board Portal**

The Board Portal has now been presented to all board members via mini-retreats. Based on feedback from those meetings, some updates and changes will be made. It is the intent for the portal to be ready to go for the August Board meeting. A guide will be developed for board members and Karen Spink and Chris Roth will assist with any problems.

- **Mini-Retreat Summary**

Mr. Williams will take the PowerPoint presentation used in the mini-retreats, adding color-coding. He will also provide a one-page summary. He felt these were excellent conversations and appreciated the feedback and some history. While these meetings were for information-sharing only (no decisions were made), the Board was grateful to get more information flowing.

PUBLIC COMMENT (2nd opportunity)

None

ANNOUNCEMENTS

- August 23, 4:00 pm – Board of Directors Regular Meeting
- September 19, 8:00 am – 6:00 pm – Board Retreat at Tapestry House
- September 27, 4:00 pm – Board of Director Regular Meeting
- October 27, 4:00 pm – Board of Directors Regular Meeting

ADJOURN & EXECUTIVE SESSION

A motion was made to adjourn the Regular Meeting and go into Executive Session.

MOTION: To adjourn the Regular Meeting and retire to Executive Session for the purpose of personnel matters regarding an Executive Director Contract review and Executive Director 6-month Evaluation Plan per §24-6-402(4)(f) of the C.R.S..

Motion by Celeste Kling / Second by Joseph Prows / Carried Unanimously

The Regular Board Meeting was adjourned at 6:10 pm, as the Board retired to Executive Session.

Respectfully submitted:

Anita Benavidez, Assistant to the Board of Directors

Molly Gutilla, MS, DrPH, Board President

Julie Kunce Field, JD, Board Vice President

Celeste Holder Kling, JD, Liaison to UCH-North and PVHS Board

Joseph Prows, MD MPH, Board Treasurer

Ann Yanagi, MD, Board Secretary

HEALTH DISTRICT
of Northern Larimer County
May 2022
Summary Financial Narrative

Revenues

The Health District is 3.2% ahead of year-to-date tax revenue projections. Interest income is 30.1% behind year-to-date projections. Lease revenue is 10.9% behind of year-to-date projections. Yield rates on investment earnings increased to 0.72% (based on the weighted average of all investments). Fee for service revenue from clients is 7.1% behind year-to-date projections and revenue from third party reimbursements is 0.9% behind of year-to-date projections. Total operating revenues for the Health District (excluding grants and special projects) are 1.8% ahead of year-to-date projections.

Expenditures

Operating expenditures (excluding grants and special projects) are 18.6% behind year-to-date projections. Program variances are as follows: Administration 10.2%; Board 11.4%; Connections: Mental Health/Substance Issues Services 18.7%; Dental Services 19.9%; MH/SUD/Primary Care 15.5%; Health Promotion 10.1%; Community Impact 31.8%; Program Assessment and Evaluation 5.7%; Health Care Access 19.7%; Resource Development 12.2% and Mulberry Offices 43.7%.

Capital Outlay

Capital expenditures are 88.5% behind year-to-date.

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
BALANCE SHEET
As of 5/31/2022

ASSETS

Current Assets:	
Cash & Investments	\$8,733,014
Accounts Receivable	130,425
Property Taxes Receivable	3,128,050
Specific Ownership Tax Receivable	56,347
Prepaid Expenses	38,941
Total Current Assets	<u>12,086,776</u>
Other Assets:	
Lease Receivable	<u>58,917,030</u>
Total Other Assets	<u>58,917,030</u>
Property and Equipment	
Land	4,592,595
Building and Leasehold Improvements	7,240,821
Equipment	1,250,845
Accumulated Depreciation	<u>(3,254,259)</u>
Total Property and Equipment	<u>9,830,003</u>
Total Assets	<u><u>80,833,808</u></u>

LIABILITIES AND EQUITY

Current Liabilities:	
Accounts Payable	913,410
Deposits	8,332
Deferred Revenue	334,909
Total Current Liabilities	<u>1,256,652</u>
Long-term Liabilities:	
Compensated Absences	<u>32,899</u>
Total Long-term Liabilities	<u>32,899</u>
Deferred Inflows of Resources	
Property Taxes	2,368,328
Leases	59,601,740
Total Deferred Inflows of Resources	<u>61,970,068</u>
Total Liabilities & Deferred Inflows of Resources	<u>63,259,619</u>
EQUITY	
Retained Earnings	14,288,299
Net Income	<u>3,285,890</u>
TOTAL EQUITY	<u>17,574,190</u>
TOTAL LIABILITIES AND EQUITY	<u><u>80,833,808</u></u>

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
STATEMENT OF REVENUES AND EXPENSES
As of 5/31/2022

	<u>Current Month</u>	<u>Year to Date</u>
Revenue		
Property Taxes	777,334	6,350,050
Specific Ownership Taxes	56,346	272,663
Lease Revenue	11,063	1,006,132
Interest Income	4,817	10,491
Fee For Service Income	12,228	64,644
Third Party Income	84,161	330,249
Grant Income	55,961	314,464
Special Projects	12	10,197
Miscellaneous Income	933	12,191
Total Revenue	<u>1,002,854</u>	<u>8,371,081</u>
Expenses:		
Operating Expenses		
Administration	68,811	404,938
Board Expenses	18,316	50,187
Connections: Mental Health/Substance Issues Svcs	155,604	796,263
Dental Services	246,460	1,294,533
Integrated Care (MHSA/PC)	87,073	447,989
Health Promotion	61,866	318,044
Community Impact	47,638	214,735
Program Assessment & Evaluation	19,541	105,781
Health Care Access	84,173	435,783
Resource Development	13,630	71,329
Mulberry Offices	9,273	49,635
Contingency -Operational	954	3,861
Special Projects	73,734	449,440
Grant Projects	53,596	340,201
Total Operating Expenses	<u>940,671</u>	<u>4,982,719</u>
Depreciation and Amortization		
Depreciation Expense	<u>20,496</u>	<u>102,472</u>
Total Depreciation and Amortization	<u>20,496</u>	<u>102,472</u>
Total Expenses	<u>961,167</u>	<u>5,085,190</u>
Net Income	<u>41,687</u>	<u>3,285,890</u>

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
Statement of Revenues and Expenditures - Budget and Actual
As of 5/31/2022

	Current Month			Year to Date			Annual	Remaining
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Funds
Revenue:								
Property Taxes	\$706,866	\$777,334	(\$70,468)	\$6,156,832	\$6,350,050	(\$193,218)	\$8,700,766	\$2,350,716
Specific Ownership Taxes	53,193	56,346	(3,153)	257,693	272,663	(14,970)	625,000	352,337
Lease Revenue	112,292	6,171	106,121	549,506	489,405	60,101	1,335,549	846,143
Interest Income	5,000	4,817	183	15,000	10,491	4,509	65,000	54,509
Sales Revenue	25	0	25	125	0	125	300	300
Fee for Services Income	13,918	12,228	1,690	69,590	64,644	4,946	167,021	102,377
Third Party Reimbursements	79,023	95,222	(16,199)	395,115	391,671	3,444	948,273	556,602
Grant Revenue	50,590	55,961	(5,371)	237,637	314,464	(76,828)	1,246,441	931,977
Partnership Revenue	0	12	(12)	0	10,197	(10,197)	0	(10,197)
Miscellaneous Income	1,892	933	959	9,460	12,191	(2,731)	22,704	10,513
Total Revenue	\$1,022,799	\$1,009,023	\$13,776	\$7,690,958	\$7,915,776	(\$224,818)	\$13,111,054	\$5,195,278
Expenditures:								
Operating Expenditures								
Administration	\$78,928	\$68,811	\$10,117	\$451,020	\$404,938	\$46,083	\$952,280	\$547,342
Board Expenses	17,054	18,316	(1,262)	56,672	50,187	6,485	79,118	28,931
Connections: Mental Health/Substance Issues Svcs	190,753	155,604	35,149	979,361	796,263	183,098	2,339,007	1,542,744
Dental Services	321,111	246,460	74,651	1,615,848	1,294,533	321,315	3,894,293	2,599,760
Integrated Care (MH/SUD/PC)	105,656	87,073	18,583	530,272	447,989	82,283	1,275,292	827,303
Health Promotion	70,299	61,866	8,433	353,724	318,044	35,680	854,448	536,404
Community Impact	62,750	47,638	15,112	314,915	214,735	100,180	757,422	542,687
Program Assessment & Evaluation	22,353	19,541	2,812	112,119	105,781	6,338	269,530	163,749
Health Care Access	108,641	84,173	24,468	543,186	435,783	107,403	1,312,744	876,961
Resource Development	16,182	13,630	2,551	81,206	71,329	9,877	195,262	123,933
Mulberry Office	12,831	9,273	3,557	88,095	49,635	38,460	178,020	128,385
Contingency (Operations)	5,000	954	4,046	25,000	3,861	21,139	60,000	56,139
Special Projects	167,940	73,734	94,206	828,700	449,440	379,260	3,078,726	2,629,286
Grant Projects	117,125	53,596	63,528	570,310	340,201	230,109	1,246,441	906,240
Total Operating Expenditures	\$1,296,622	\$940,671	\$355,952	\$6,550,428	\$4,982,719	\$1,567,709	\$16,492,583	\$11,509,864
Net Income	(\$273,824)	\$68,352	(\$342,176)	\$1,140,530	\$2,933,057	(\$1,792,527)	(\$3,381,529)	(\$6,314,587)

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY

STATEMENT OF NON OPERATIONAL EXPENDITURES - BUDGET TO ACTUAL

For 5/1/2022 to 5/31/2022

	<u>Current Month</u> <u>Budget</u>	<u>Current Month</u> <u>Actual</u>	<u>Current Month</u> <u>Variance</u>	<u>Year to Date</u> <u>Budget</u>	<u>Year to Date</u> <u>Actual</u>	<u>Year to Date</u> <u>Variance</u>	<u>Annual Budget</u>	<u>Annual Funds</u> <u>Remaining</u>
Non-Operating Expenditures								
Land	-	-		-	-			
Building	-	-	-	30,000		30,000	1,064,500	1,064,500
Construction in Progress		19,138	(19,138)	-	34,671	-	-	-
Capital Equipment	25,000	-	25,000	25,000	-	25,000	50,000	50,000
General Office Equipment	-	-	-	-	-	-	10,000	10,000
Medical & Dental Equipment	17,000	-	17,000	20,212	10,749	9,463	34,487	23,738
Computer Equipment	-	-	-	-	-	-	-	-
Computer Software	-	-	-	-	-	-	-	-
Equipment for Building	18,000	-	18,000	18,000	-	18,000	132,000	132,000
Total Non-Operating Expenditures	\$ 60,000	\$ 19,138	\$ 40,862	\$ 93,212	\$ 45,420	\$ 82,463	\$ 1,290,987	\$ 1,280,238

For 5/1/2022 to 5/31/2022

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
Statement of Program Revenues and Expenditures - Budget and Actual
As of 5/31/2022

	Current Month			Year to Date			Annual	Remaining
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Funds
Administration								
Revenue:								
Miscellaneous Income	\$875	\$0	\$875	\$4,375	\$8,305	(\$3,930)	\$10,500	\$2,195
Total Revenue	875	0	875	4,375	8,305	(3,930)	10,500	2,195
Expenditures:								
Salaries and Benefits	49,508	39,636	9,872	247,534	207,132	40,402	594,079	386,947
Supplies and Purchased Services	29,420	29,175	245	203,486	197,805	5,681	358,201	160,396
Total Expenditures	78,928	68,811	10,117	451,020	404,938	46,083	952,280	547,342
Board of Directors								
Expenditures:								
Salaries and Benefits	8,612	14,184	(5,572)	8,612	20,692	(12,080)	8,612	(12,080)
Supplies and Purchased Services	3,442	1,143	2,299	16,060	5,262	10,798	38,506	33,244
Election Expenses	5,000	2,989	2,011	32,000	24,233	7,767	32,000	7,767
Total Expenditures	17,054	18,316	(1,262)	56,672	50,187	6,485	79,118	28,931
Connections: Mental Health/substance Issue								
Revenue:								
Fees, Reimbursements & Other Income	3,083	2,129	954	15,415	18,169	(2,754)	37,000	18,831
Total Revenue	3,083	2,129	954	15,415	18,169	(2,754)	37,000	18,831
Expenditures:								
Salaries and Benefits	164,182	135,219	28,963	820,910	689,984	130,926	1,970,180	1,280,196
Supplies and Purchased Services	26,571	20,385	6,186	158,451	106,279	52,172	368,827	262,548
Total Expenditures	190,753	155,604	35,149	979,361	796,263	183,098	2,339,007	1,542,744
Dental Services								
Revenue:								
Fees, Reimbursements & Other Income	61,678	87,452	(25,774)	308,390	342,983	(34,593)	740,136	397,153
Total Revenue	61,678	87,452	(25,774)	308,390	342,983	(34,593)	740,136	397,153
Expenditures:								
Salaries and Benefits	261,536	209,993	51,543	1,307,680	1,028,267	279,413	3,138,417	2,110,150
Supplies and Purchased Services	59,575	36,467	23,108	308,168	266,266	41,902	755,876	489,610
Total Expenditures	321,111	246,460	74,651	1,615,848	1,294,533	321,315	3,894,293	2,599,760

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
Statement of Program Revenues and Expenditures - Budget and Actual
As of 5/31/2022

	Current Month			Year to Date			Annual Budget	Remaining Funds
	Budget	Actual	Variance	Budget	Actual	Variance		
<u>Integrated Care (MHSA/PC)</u>								
Revenue:								
Fees, Reimbursements & Other Income	19,285	7,416	11,869	96,425	37,080	59,345	231,419	194,339
Total Revenue	19,285	7,416	11,869	96,425	37,080	59,345	231,419	194,339
Expenditures:								
Salaries and Benefits	94,990	80,319	14,671	474,950	402,107	72,843	1,139,873	737,766
Supplies and Purchased Services	10,666	6,754	3,912	55,322	45,882	9,440	135,419	89,537
Total Expenditures	105,656	87,073	18,583	530,272	447,989	82,283	1,275,292	827,303
<u>Community Impact</u>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	55,254	43,947	11,307	276,270	183,993	92,277	663,073	479,080
Supplies and Purchased Services	7,496	3,691	3,805	38,645	30,741	7,904	94,349	63,608
Total Expenditures	62,750	47,638	15,112	314,915	214,735	100,180	757,422	542,687
<u>Program Assessment & Evaluation</u>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	19,645	16,968	2,677	98,225	90,596	7,629	235,728	145,132
Supplies and Purchased Services	2,708	2,573	135	13,894	15,185	(1,291)	33,802	18,617
Total Expenditures	22,353	19,541	2,812	112,119	105,781	6,338	269,530	163,749
<u>Health Promotion</u>								
Revenue:								
Fees, Reimbursements & Other Income	231	325	(94)	1,155	547	608	2,770	2,223
Total Revenue	231	325	(94)	1,155	547	608	2,770	2,223
Expenditures:								
Salaries and Benefits	57,566	54,874	2,692	287,830	263,957	23,873	690,780	426,823
Supplies and Purchased Services	12,733	6,992	5,741	65,894	54,087	11,807	163,668	109,581
Total Expenditures	70,299	61,866	8,433	353,724	318,044	35,680	854,448	536,404

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
Statement of Program Revenues and Expenditures - Budget and Actual
As of 5/31/2022

	Current Month			Year to Date			Annual Budget	Remaining Funds
	Budget	Actual	Variance	Budget	Actual	Variance		
Health Care Access								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	90,114	78,149	11,965	450,570	372,996	77,574	1,081,343	708,347
Supplies and Purchased Services	18,527	6,025	12,502	92,616	62,786	29,830	231,401	168,615
Total Expenditures	108,641	84,173	24,468	543,186	435,783	107,403	1,312,744	876,961
Health Info Source								
Revenue:								
Expenditures:								
Resource Development								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	14,249	12,923	1,326	71,245	65,564	5,681	170,985	105,421
Supplies and Purchased Services	1,933	707	1,225	9,961	5,764	4,196	24,277	18,513
Total Expenditures	16,182	13,630	2,551	81,206	71,329	9,877	195,262	123,933
Mulberry Offices								
Revenue:								
Fees, Reimbursements & Other Income	9,706	11,061	(1,355)	48,530	61,422	(12,892)	116,473	55,051
Total Revenue	9,706	11,061	(1,355)	48,530	61,422	(12,892)	116,473	55,051
Expenditures:								
Salaries and Benefits	2,892	2,827	65	14,463	14,085	378	34,694	20,609
Supplies and Purchased Services	9,939	6,447	3,492	73,632	35,550	38,082	143,326	107,776
Total Revenue	12,831	9,273	3,557	88,095	49,635	38,460	178,020	128,385

Health District of Northern Larimer County

Investment Schedule May 2022

Investment	Institution	Current Value	%	Current Yield	Maturity
Local Government Investment Pool	COLOTRUST	\$ 1,384	0.016%	0.55%	N/A
Local Government Investment Pool	COLOTRUST	\$ 6,906,285	82.002%	0.79%	N/A
Flex Savings Account	First National Bank	\$ 238,581	2.833%	0.07%	N/A
Certificate of Deposit	Advantage Bank	\$ 142,587	1.693%	0.40%	12/27/2023
Certificate of Deposit	Advantage Bank	\$ 115,182	1.368%	0.25%	9/2/2022
Certificate of Deposit	Points West	\$ 116,011	1.377%	0.28%	6/12/2023
Certificate of Deposit	Points West	\$ 158,103	1.877%	1.00%	4/2/2024
Certificate of Deposit	Adams State Bank	\$ 242,352	2.878%	0.35%	10/7/2023
Certificate of Deposit	Cache Bank & Trust	\$ 250,000	2.968%	0.10%	1/9/2023
Certificate of Deposit	Farmers Bank	\$ 251,630	2.988%	0.65%	6/27/2022
Total/Weighted Average		<u>\$ 8,422,115</u>	<u>100.000%</u>	<u>0.72%</u>	

Notes:

The local government investment pool invests in U.S. Treasury securities, U.S. Government agency securities, certificate of deposits, commercial paper, money market funds and repurchase agreements backed by these same securities.

HEALTH DISTRICT
of Northern Larimer County
June 2022
Summary Financial Narrative

Revenues

The Health District is .67% ahead of year-to-date tax revenue projections. Interest income is 16.3% behind year-to-date projections. Lease revenue is 25.1% behind of year-to-date projections. Yield rates on investment earnings increased to 1.03% (based on the weighted average of all investments). Fee for service revenue from clients is 12.1% behind year-to-date projections and revenue from third party reimbursements is 7.5% ahead of year-to-date projections. Total operating revenues for the Health District (excluding grants and special projects) are .76% behind of year-to-date projections.

Expenditures

Operating expenditures (excluding grants and special projects) are 18.4% behind year-to-date projections. Program variances are as follows: Administration 10.2%; Board 11.6%; Connections: Mental Health/Substance Issues Services 18.5%; Dental Services 19.1%; MH/SUD/Primary Care 15.8%; Health Promotion 10.1%; Community Impact 29.9%; Program Assessment and Evaluation 7.8%; Health Care Access 21.9%; Resource Development 12.5% and Mulberry Offices 38.7%.

Capital Outlay

Capital expenditures are 100.3% behind year-to-date.

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
BALANCE SHEET
As of 6/30/2022

ASSETS

Current Assets:	
Cash & Investments	\$10,326,258
Accounts Receivable	138,538
Property Taxes Receivable	848,883
Specific Ownership Tax Receivable	(67,466)
Prepaid Expenses	33,851
Total Current Assets	11,280,064
Other Assets:	
Lease Receivable	59,009,968
Total Other Assets	59,009,968
Property and Equipment	
Land	4,592,595
Building and Leasehold Improvements	7,254,051
Equipment	1,239,162
Accumulated Depreciation	(3,256,125)
Total Property and Equipment	9,829,682
Total Assets	80,119,714

LIABILITIES AND EQUITY

Current Liabilities:	
Accounts Payable	882,229
Deposits	7,346
Deferred Revenue	318,167
Total Current Liabilities	1,207,742
Long-term Liabilities:	
Compensated Absences	32,899
Total Long-term Liabilities	32,899
Deferred Inflows of Resources	
Property Taxes	261,127
Leases	59,596,863
Total Deferred Inflows of Resources	59,857,989
Total Liabilities & Deferred Inflows of Resources	61,098,631
EQUITY	
Retained Earnings	14,288,299
Net Income	4,732,784
TOTAL EQUITY	19,021,083
TOTAL LIABILITIES AND EQUITY	80,119,714

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
STATEMENT OF REVENUES AND EXPENSES
As of 6/30/2022

	<u>Current Month</u>	<u>Year to Date</u>
Revenue		
Property Taxes	2,107,201	8,457,250
Specific Ownership Taxes	45,224	317,888
Lease Revenue	108,953	1,115,084
Interest Income	7,084	17,575
Fee For Service Income	8,771	73,415
Third Party Income	106,836	437,085
Grant Income	39,833	354,298
Special Projects	2,629	12,825
Miscellaneous Income	3,630	15,821
Total Revenue	<u>2,430,162</u>	<u>10,801,243</u>
Expenses:		
Operating Expenses		
Administration	100,604	505,541
Board Expenses	2,766	52,953
Connections: Mental Health/Substance Issues Svcs	162,651	958,913
Dental Services	273,105	1,567,638
Integrated Care (MHSA/PC)	87,647	535,636
Health Promotion	63,611	381,656
Community Impact	49,758	264,493
Program Assessment & Evaluation	18,213	123,994
Health Care Access	72,719	508,502
Resource Development	13,889	85,218
Mulberry Offices	12,250	61,884
Contingency -Operational	953	4,815
Special Projects	83,535	532,975
Grant Projects	21,022	361,223
Total Operating Expenses	<u>962,723</u>	<u>5,945,442</u>
Depreciation and Amortization		
Depreciation Expense	20,545	123,017
Total Depreciation and Amortization	<u>20,545</u>	<u>123,017</u>
Total Expenses	<u>983,268</u>	<u>6,068,459</u>
Net Income	<u>1,446,893</u>	<u>4,732,784</u>

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
Statement of Revenues and Expenditures - Budget and Actual
As of 6/30/2022

	Current Month			Year to Date			Annual	Remaining
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Funds
Revenue:								
Property Taxes	\$2,248,906	\$2,107,201	\$141,705	\$8,405,738	\$8,457,250	(\$51,512)	\$8,700,766	\$243,516
Specific Ownership Taxes	53,648	45,224	8,424	311,341	317,888	(6,547)	625,000	307,112
Lease Revenue	112,292	6,246	106,046	661,798	495,651	166,147	1,335,549	839,898
Interest Income	6,000	7,084	(1,084)	21,000	17,575	3,425	65,000	47,425
Sales Revenue	25	0	25	150	0	150	300	300
Fee for Services Income	13,918	8,771	5,147	83,508	73,415	10,093	167,021	93,606
Third Party Reimbursements	79,023	117,973	(38,950)	474,138	509,644	(35,506)	948,273	438,629
Grant Revenue	50,590	39,833	10,757	288,227	354,298	(66,071)	1,246,441	892,143
Partnership Revenue	0	2,629	(2,629)	0	12,825	(12,825)	0	(12,825)
Miscellaneous Income	1,892	3,630	(1,738)	11,352	15,821	(4,469)	22,704	6,883
Total Revenue	\$2,566,294	\$2,338,592	\$227,702	\$10,257,252	\$10,254,368	\$2,884	\$13,111,054	\$2,856,686
Expenditures:								
Operating Expenditures								
Administration	\$111,612	\$100,604	\$11,008	\$562,632	\$505,541	\$57,091	\$952,280	\$446,739
Board Expenses	3,192	2,766	426	59,864	52,953	6,911	79,118	26,165
Connections: Mental Health/Substance Issues Svcs	197,169	162,651	34,519	1,176,530	958,913	217,617	2,339,007	1,380,094
Dental Services	321,724	273,105	48,619	1,937,572	1,567,638	369,934	3,894,293	2,326,655
Integrated Care (MH/SUD/PC)	105,843	87,647	18,196	636,115	535,636	100,479	1,275,292	739,656
Health Promotion	70,774	63,611	7,163	424,498	381,656	42,842	854,448	472,792
Community Impact	62,544	49,758	12,786	377,459	264,493	112,966	757,422	492,929
Program Assessment & Evaluation	22,290	18,213	4,077	134,409	123,994	10,415	269,530	145,536
Health Care Access	107,537	72,719	34,818	650,723	508,502	142,221	1,312,744	804,242
Resource Development	16,131	13,889	2,242	97,336	85,218	12,118	195,262	110,044
Mulberry Office	12,822	12,250	573	100,918	61,884	39,033	178,020	116,136
Contingency (Operations)	5,000	953	4,047	30,000	4,815	25,185	60,000	55,185
Special Projects	176,840	83,535	93,305	1,005,540	532,975	472,565	3,078,726	2,545,751
Grant Projects	117,125	21,022	96,102	687,435	361,223	326,211	1,246,441	885,218
Total Operating Expenditures	\$1,330,603	\$962,723	\$367,880	\$7,881,030	\$5,945,442	\$1,935,588	\$16,492,583	\$10,547,141
Net Income	\$1,235,691	\$1,375,869	(\$140,178)	\$2,376,221	\$4,308,926	(\$1,932,705)	(\$3,381,529)	(\$7,690,456)

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY

STATEMENT OF NON OPERATIONAL EXPENDITURES - BUDGET TO ACTUAL

For 6/1/2022 to 6/30/2022

	<u>Current Month</u> <u>Budget</u>	<u>Current Month</u> <u>Actual</u>	<u>Current Month</u> <u>Variance</u>	<u>Year to Date</u> <u>Budget</u>	<u>Year to Date</u> <u>Actual</u>	<u>Year to Date</u> <u>Variance</u>	<u>Annual Budget</u>	<u>Annual Funds</u> <u>Remaining</u>
Non-Operating Expenditures								
Land	-	-		-	-			
Building	150,000	-	150,000	180,000		180,000	1,064,500	1,064,500
Construction in Progress		13,230	(13,230)	-	47,901	-	-	-
Capital Equipment	-	-		25,000	-	25,000	50,000	50,000
General Office Equipment	10,000	-	10,000	10,000	-	10,000	10,000	10,000
Medical & Dental Equipment	-	(15,683)	15,683	20,212	(4,934)	25,146	34,487	39,421
Computer Equipment	-	-	-		-	-	-	-
Computer Software	-	-	-		-	-	-	-
Equipment for Building	33,000	4,000	29,000	51,000	4,000	47,000	132,000	128,000
Total Non-Operating Expenditures	\$ 193,000	\$ 1,547	\$ 191,453	\$ 286,212	\$ 46,967	\$ 287,146	\$ 1,290,987	\$ 1,291,921

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
Statement of Program Revenues and Expenditures - Budget and Actual
As of 6/30/2022

	Current Month			Year to Date			Annual Budget	Remaining Funds
	Budget	Actual	Variance	Budget	Actual	Variance		
Administration								
Revenue:								
Miscellaneous Income	\$875	\$1,709	(\$834)	\$5,250	\$10,013	(\$4,763)	\$10,500	\$487
Total Revenue	875	1,709	(834)	5,250	10,013	(4,763)	10,500	487
Expenditures:								
Salaries and Benefits	49,508	48,293	1,215	297,042	255,425	41,617	594,079	338,654
Supplies and Purchased Services	62,104	52,311	9,793	265,590	250,116	15,474	358,201	108,085
Total Expenditures	111,612	100,604	11,008	562,632	505,541	57,091	952,280	446,739
Board of Directors								
Expenditures:								
Salaries and Benefits	0	0	0	8,612	20,692	(12,080)	8,612	(12,080)
Supplies and Purchased Services	3,192	2,454	738	19,252	7,717	11,535	38,506	30,789
Election Expenses	0	311	(311)	32,000	24,545	7,456	32,000	7,456
Total Expenditures	3,192	2,766	426	59,864	52,953	6,911	79,118	26,165
Connections: Mental Health/substance Issue								
Revenue:								
Fees, Reimbursements & Other Income	3,083	1,059	2,024	18,498	19,228	(730)	37,000	17,772
Total Revenue	3,083	1,059	2,024	18,498	19,228	(730)	37,000	17,772
Expenditures:								
Salaries and Benefits	164,182	149,547	14,635	985,092	839,531	145,561	1,970,180	1,130,649
Supplies and Purchased Services	32,987	13,104	19,883	191,438	119,383	72,055	368,827	249,444
Total Expenditures	197,169	162,651	34,519	1,176,530	958,913	217,617	2,339,007	1,380,094
Dental Services								
Revenue:								
Fees, Reimbursements & Other Income	61,678	93,905	(32,227)	370,068	436,888	(66,820)	740,136	303,248
Total Revenue	61,678	93,905	(32,227)	370,068	436,888	(66,820)	740,136	303,248
Expenditures:								
Salaries and Benefits	261,536	213,512	48,024	1,569,216	1,241,779	327,437	3,138,417	1,896,638
Supplies and Purchased Services	60,188	59,593	595	368,356	325,859	42,497	755,876	430,017
Total Expenditures	321,724	273,105	48,619	1,937,572	1,567,638	369,934	3,894,293	2,326,655

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
Statement of Program Revenues and Expenditures - Budget and Actual
As of 6/30/2022

	Current Month			Year to Date			Annual Budget	Remaining Funds
	Budget	Actual	Variance	Budget	Actual	Variance		
<u>Integrated Care (MHSA/PC)</u>								
Revenue:								
Fees, Reimbursements & Other Income	19,285	22,363	(3,078)	115,710	59,443	56,267	231,419	171,976
Total Revenue	19,285	22,363	(3,078)	115,710	59,443	56,267	231,419	171,976
Expenditures:								
Salaries and Benefits	94,990	80,514	14,476	569,940	482,621	87,319	1,139,873	657,252
Supplies and Purchased Services	10,853	7,133	3,720	66,175	53,015	13,160	135,419	82,404
Total Expenditures	105,843	87,647	18,196	636,115	535,636	100,479	1,275,292	739,656
<u>Community Impact</u>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	55,254	45,284	9,970	331,524	229,278	102,246	663,073	433,795
Supplies and Purchased Services	7,290	4,474	2,816	45,935	35,215	10,720	94,349	59,134
Total Expenditures	62,544	49,758	12,786	377,459	264,493	112,966	757,422	492,929
<u>Program Assessment & Evaluation</u>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	19,645	16,427	3,218	117,870	107,022	10,848	235,728	128,706
Supplies and Purchased Services	2,645	1,786	859	16,539	16,971	(432)	33,802	16,831
Total Expenditures	22,290	18,213	4,077	134,409	123,994	10,415	269,530	145,536
<u>Health Promotion</u>								
Revenue:								
Fees, Reimbursements & Other Income	231	202	29	1,386	749	637	2,770	2,021
Total Revenue	231	202	29	1,386	749	637	2,770	2,021
Expenditures:								
Salaries and Benefits	57,566	54,463	3,103	345,396	318,420	26,976	690,780	372,360
Supplies and Purchased Services	13,208	9,149	4,060	79,102	63,235	15,867	163,668	100,433
Total Expenditures	70,774	63,611	7,163	424,498	381,656	42,842	854,448	472,792

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY
Statement of Program Revenues and Expenditures - Budget and Actual
As of 6/30/2022

	Current Month			Year to Date			Annual Budget	Remaining Funds
	Budget	Actual	Variance	Budget	Actual	Variance		
Health Care Access								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenditures:								
Salaries and Benefits	90,114	65,518	24,596	540,684	438,515	102,169	1,081,343	642,828
Supplies and Purchased Services	17,423	7,201	10,222	110,039	69,987	40,052	231,401	161,414
Total Expenditures	<u>107,537</u>	<u>72,719</u>	<u>34,818</u>	<u>650,723</u>	<u>508,502</u>	<u>142,221</u>	<u>1,312,744</u>	<u>804,242</u>
Health Info Source								
Revenue:								
Expenditures:								
Resource Development								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenditures:								
Salaries and Benefits	14,249	12,930	1,319	85,494	78,494	7,000	170,985	92,491
Supplies and Purchased Services	1,882	959	922	11,842	6,724	5,118	24,277	17,553
Total Expenditures	<u>16,131</u>	<u>13,889</u>	<u>2,242</u>	<u>97,336</u>	<u>85,218</u>	<u>12,118</u>	<u>195,262</u>	<u>110,044</u>
Mulberry Offices								
Revenue:								
Fees, Reimbursements & Other Income	9,706	11,137	(1,431)	58,236	72,559	(14,323)	116,473	43,914
Total Revenue	<u>9,706</u>	<u>11,137</u>	<u>(1,431)</u>	<u>58,236</u>	<u>72,559</u>	<u>(14,323)</u>	<u>116,473</u>	<u>43,914</u>
Expenditures:								
Salaries and Benefits	2,893	2,827	66	17,356	16,911	445	34,694	17,783
Supplies and Purchased Services	9,929	9,423	506	83,562	44,973	38,589	143,326	98,353
Total Revenue	<u>12,822</u>	<u>12,250</u>	<u>573</u>	<u>100,918</u>	<u>61,884</u>	<u>39,033</u>	<u>178,020</u>	<u>116,136</u>

Health District of Northern Larimer County

Investment Schedule June 2022

Investment	Institution	Current Value	%	Current Yield	Maturity
Local Government Investment Pool	COLOTRUST	\$ 1,385	0.017%	0.82%	N/A
Local Government Investment Pool	COLOTRUST	\$ 6,713,767	81.577%	1.17%	N/A
Flex Savings Account	First National Bank	\$ 238,608	2.899%	0.16%	N/A
Certificate of Deposit	Advantage Bank	\$ 142,636	1.733%	0.40%	12/27/2023
Certificate of Deposit	Advantage Bank	\$ 115,207	1.400%	0.25%	9/2/2022
Certificate of Deposit	Points West	\$ 116,093	1.411%	0.28%	6/12/2023
Certificate of Deposit	Points West	\$ 158,103	1.921%	1.00%	4/2/2024
Certificate of Deposit	Adams State Bank	\$ 242,352	2.945%	0.35%	10/7/2023
Certificate of Deposit	Cache Bank & Trust	\$ 250,000	3.038%	0.10%	1/9/2023
Certificate of Deposit	Farmers Bank	\$ 251,832	3.060%	0.65%	6/27/2022
Total/Weighted Average		<u>\$ 8,229,983</u>	<u>100.000%</u>	<u>1.03%</u>	

Notes:

The local government investment pool invests in U.S. Treasury securities, U.S. Government agency securities, certificate of deposits, commercial paper, money market funds and repurchase agreements backed by these same securities.

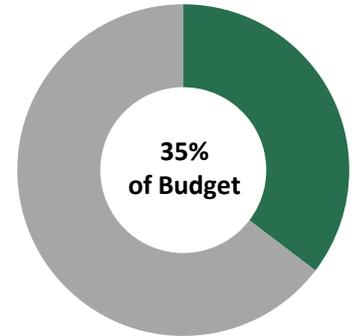
INTEGRATED CARE

2022 Finances

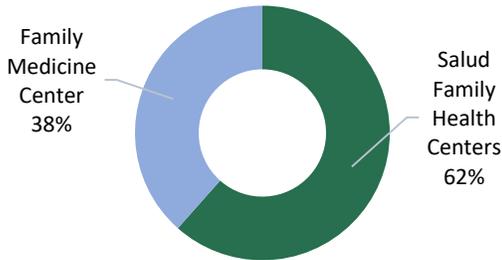
REVENUE

Third Party Payments	2022 Budget	7 - Month Actual	Variance
Salud Family Health Centers	\$ 142,427.00	\$ 29,894.02	\$112,532.96
Family Medicine Center	\$ 88,992.00	\$ 51,912.00	\$ 37,080.00
Total Revenues	\$ 231,419.00	\$ 81,806.02	\$149,612.96

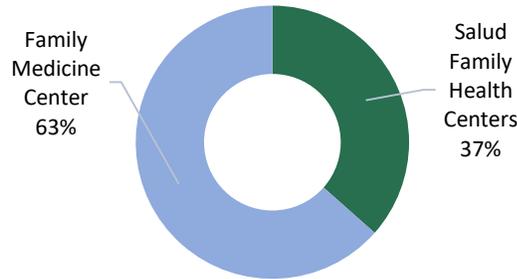
7-Month Actual



2022 Budget



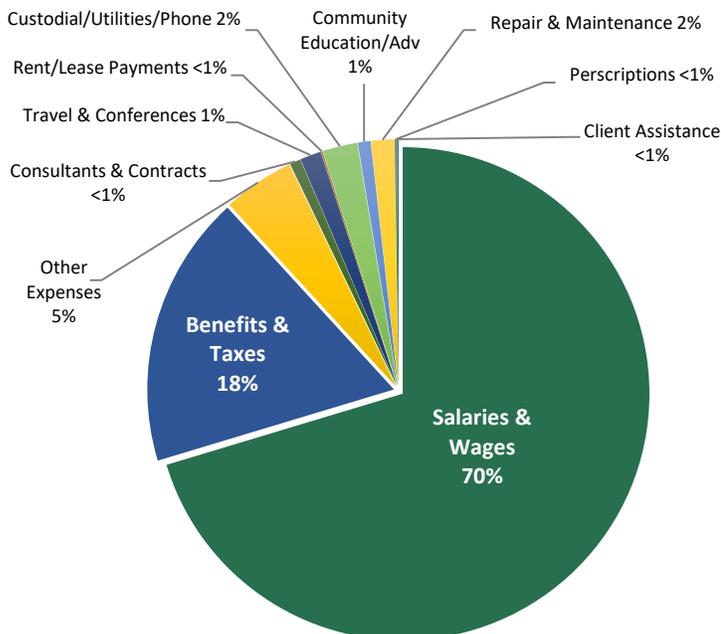
7-Month Actual



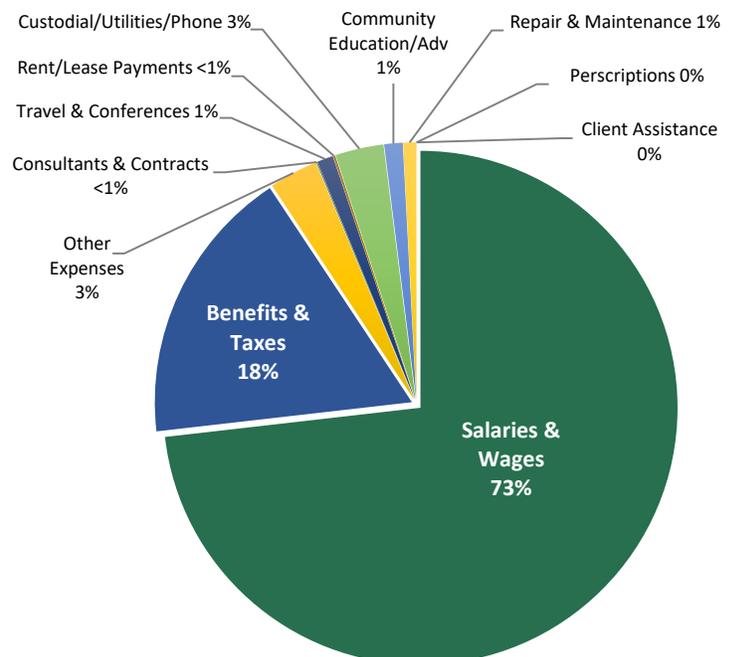
EXPENDITURES

	2022 Budget	7 - Month Actual	Variance
Salaries & Wages	\$ 924,423.00	\$ 466,158.50	\$ 458,264.50
Benefits & Taxes	\$ 234,800.00	\$ 111,434.50	\$ 123,365.50
Other Expenses	\$ 61,514.00	\$ 19,536.00	\$ 41,978.00
Consultants & Contracts	\$ 5,980.00	\$ 418.00	\$ 5,562.00
Travel/Conferences	\$ 18,176.00	\$ 6,440.00	\$ 11,736.00
Rent/Lease Payments	\$ 1,411.00	\$ 947.00	\$ 464.00
Custodial/Utilities/Phone	\$ 30,064.00	\$ 19,338.00	\$ 10,726.00
Community Education/Adv.	\$ 11,025.00	\$ 7,396.00	\$ 3,629.00
Repair & Maintenance	\$ 19,874.00	\$ 5,282.00	\$ 14,592.00
Prescriptions	\$ 2,000.00	\$ 0.00	\$ 2,000.00
Client Assistance	\$ 1,500.00	\$ 0.00	\$ 1,500.00
Total Expenditures	\$ 1,310,767.00	\$ 636,950.00	\$ 673,817.00

2022 Budget



7-Month Actual



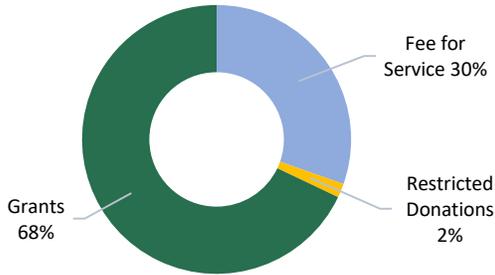
CHILD, ADOLESCENT, & YOUNG ADULT CONNECTIONS (CAYAC) TEAM

2022 Finances

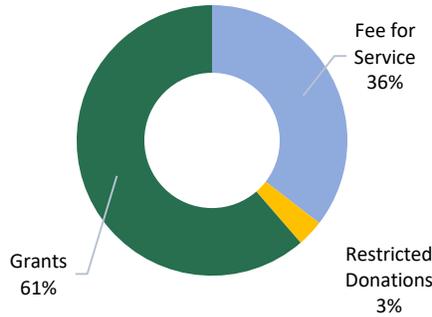
REVENUE

	2022 Budget	7 - Month Actual	Variance
Fee for Service	\$ 35,000.00	\$ 21,464.00	\$ 13,536.00
Restricted Donations	\$ 1,936.49	\$ 1,936.49	\$ 0.00
Grants	\$ 78,264.89	\$ 37,145.29	\$ 41,119.60
Total Revenues	\$ 115,201.38	\$ 60,545.78	\$54,655.60

2022 Budget

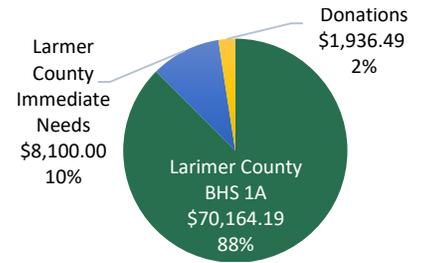


7-Month Actual

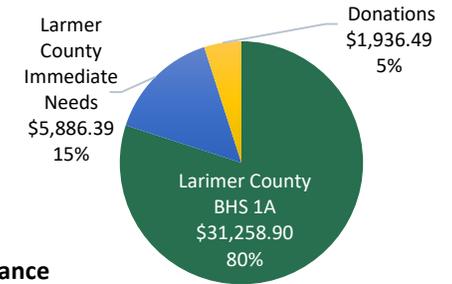


GRANTS & DONATIONS

2022 Budget



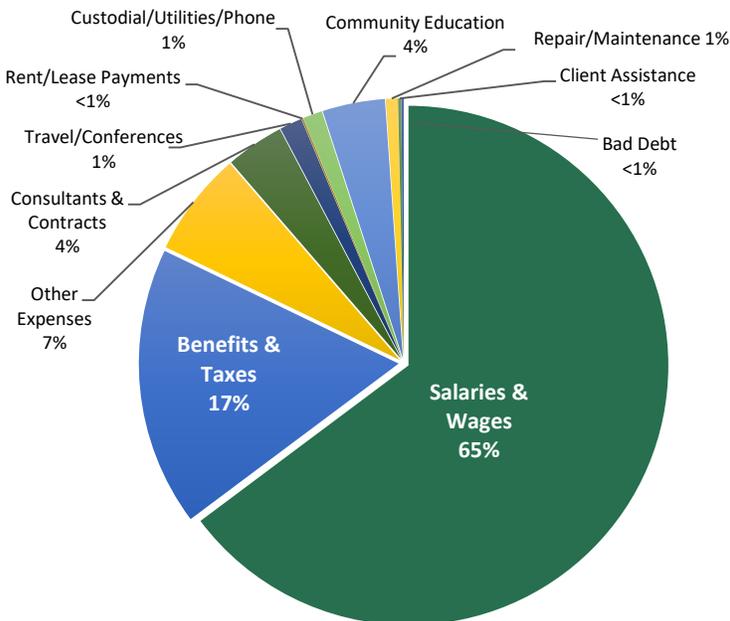
7-Month Actual



EXPENDITURES

	2022 Budget	7 - Month Actual	Variance
Salaries & Wages	\$ 827,476.84	\$ 486,839.11	\$ 340,637.73
Benefits & Taxes	\$ 221,896.68	\$ 115,217.64	\$ 106,679.04
Other Expenses	\$ 83,169.12	\$ 21,831.16	\$ 61,337.96
Consultants & Contracts	\$ 46,291.20	\$ 41,861.66	\$ 4,429.54
Travel/Conferences	\$ 17,949.72	\$ 225.00	\$ 17,724.72
Rent/Lease Payments	\$ 1,369.00	\$ 919.50	\$ 449.50
Custodial/Utilities/Phone	\$ 15,458.92	\$ 8,850.34	\$ 6,608.58
Community Education/Adv.	\$ 49,730.00	\$ 5,170.00	\$ 44,560.00
Repair & Maintenance	\$ 9,582.00	\$ 5,126.50	\$ 4,455.50
Client Assistance	\$ 2,500.00	\$ 0.00	\$ 2,500.00
Bad Debt	\$ 2,000.00	\$ 1,291.00	\$ 709.00
Total Expenditures	\$ 1,277,423.48	\$ 687,331.91	\$ 590,091.57

2022 Budget



7-Month Actual

