



**BOARD OF DIRECTORS  
REGULAR MEETING  
and  
WORK SESSION**

**Health District of Northern Larimer County  
Virtual Meeting**

**See connection details at end of agenda**

**Thursday, June 17, 2021  
4:00 p.m. Regular Meeting  
4:40 p.m. Work Session**

**BOARD OF DIRECTORS REGULAR MEETING**

**June 17, 2021**

**4:00 pm**

Virtual Meeting (See connection details at end of agenda)

**AGENDA**

- 4:00 p.m. Call to Order; Introductions; Approval of Agenda..... Michael Liggett**
- 4:02 p.m. PUBLIC COMMENT**  
Note: If you choose to comment, please follow the “Guidelines for Public Comment” provided on the back of the agenda.
- 4:07 p.m. PRESENTATION, DISCUSSION, ACTION**
- **2020 Audit..... Lorraine Haywood, Allison Slife**  
Presentation from Auditors; Board Q & A, Comment  
Board Acceptance/Approval
- 4:22 p.m. DISCUSSION & ACTIONS**
- **Next Community Health Survey..... James Stewart, Sue Hewitt**
  - **Election of Board Secretary ..... Michael Liggett**
- 4:30 p.m. OTHER UPDATES & REPORTS**
- **Executive Director Updates..... Carol Plock**
  - **Liaison to PVHS/UCHealth North Report..... Celeste Kling**
- 4:36 p.m. CONSENT AGENDA**
- **Approval of Minutes for May 11, 2021, and May 25, 2021**
  - **Approval of December 2020 and April 2021 Financials**
- 4:38 p.m. ANNOUNCEMENTS**
- **July 27, 4:00 pm – Board of Directors Regular Meeting**
  - **Board of Directors Regular Meeting on August 24 cancelled; if there is any required business, a meeting will be called on August 23, the day of the Board Retreat**
- 4:40 p.m. ADJOURN**

# **BOARD OF DIRECTORS WORK SESSION**

**June 17, 2021**

**4:45 pm**

Virtual Meeting (See connection details at end of agenda)

## **AGENDA**

**4:45 p.m. Call to Order Michael Liggett**

**4:46 p.m. Work Session: Equity, Diversity, and Inclusion**

Facilitated by Karen Spink

- Board Discussion: Responses to Natalie Burke Presentation
- Staff Presentation: Health District EDI Plan
- Board Discussion: Board Role/Process and Next Steps

**5:45 p.m. Adjourn**

## Join Zoom Meeting

**Registration is required. Click this link to register:**

<https://healthdistrict.zoom.us/meeting/register/tJYsc-uurT8tG9PAJD1945cKlu948aE2s0PZ>

After registering, you will receive a confirmation email containing information about joining the meeting.

### GUIDELINES FOR PUBLIC COMMENT

The Health District of Northern Larimer County Board welcomes and invites comments from the public. **Public comments or input are taken only during the time on the agenda listed as ‘Public Comment.’** If you choose to make comments about any agenda item or about any other topic not on the agenda, please use the following guidelines.

- **Before you begin your comments please:** Identify yourself – spell your name – state your address. Tell us whether you are addressing an agenda item, or another topic.
- **Limit your comments to five (5) minutes.**

## ■ MISSION ■

**The Mission of the Health District of Northern Larimer County is to enhance the health of our community.**

## ■ VISION ■

- ❑ District residents will live long and well.
- ❑ Our community will excel in health assessment, access, promotion and policy development.
  - Our practice of **assessment** will enable individuals and organizations to make informed decisions regarding health practices.
  - All Health District residents will have timely **access** to basic health services.
  - Our community will embrace the **promotion** of responsible, healthy lifestyles, detection of treatable disease, and the **prevention** of injury, disability and early death.
  - Citizens and leaders will be engaged in the creation and implementation of ongoing **systems and health policy development** at local, state, and national levels.
  - Like-minded communities across the country will emulate our successes.

## ■ STRATEGY ■

The Health District will take a leadership role to:

- ❑ Provide exceptional health services that address unmet needs and opportunities in our community,
- ❑ Systematically assess the health of our community, noting areas of highest priority for improvement,
- ❑ Facilitate community-wide planning and implementation of comprehensive programs,
- ❑ Educate the community and individuals about health issues,
- ❑ Use Health District funds and resources to leverage other funds and resources for prioritized projects, and avoid unnecessary duplication of services,
- ❑ Promote health policy and system improvements at the local, state and national level,
- ❑ Continuously evaluate its programs and services for quality, value, and impact on the health of the community,
- ❑ Share our approaches, strategies, and results, and
- ❑ Oversee and maintain the agreements between Poudre Valley Health System, University of Colorado Health and the Health District on behalf of the community.

## ■ VALUES ■

- ❑ Dignity and respect for all people
- ❑ Emphasis on innovation, prevention and education
- ❑ Shared responsibility and focused collaborative action to improve health
- ❑ Information-driven and evidence-based decision making
- ❑ Fiscal responsibility/stewardship
- ❑ An informed community makes better decisions concerning health

# Memorandum

**To:** Health District Board of Directors  
**From:** Sue Hewitt, James Stewart, Suman Mathur  
**Date:** 6/11/2021  
**Re:** 2022 Triennial Community Health Survey Timeline

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This memo requests general approval for a modification to the previously anticipated timeline for collecting local community health data through the Health District's triennial Larimer County Community Health Survey (LC-CHS), and for collecting COVID impact information. Since the first LC-CHS in 1995, the Assessment, Research, and Program Evaluation Team (RE Team) has facilitated a timeline that has the survey fielded in the fall (September through November). On this schedule, the CHS data has been available for analysis around December 31 and is reported first to the Board at the triennial retreat and then shared with partners and the general public in the latter half of the year following data collection. **We are proposing fielding a joint COVID survey combined with an earlier 2022 LC-CHS in the spring of 2022.**

Specifically, the Board allocated funds in the 2021 special projects/reserves budget for pandemic-related data collection effort(s) in 2021, including a survey to understand the impacts of the coronavirus pandemic. The RE Team recently met with the Executive Director and assessed the Team's capacity for the remainder of 2021. Given our limited capacity in 2021, in large part due to COVID-19 response assignments, and the need to also engage community partners to determine the priority research questions surrounding the impacts of COVID-19, we recommend that we postpone collecting post-COVID data from Larimer County residents until the spring of 2022 and merge it with our next LC-CHS, which would be fielded earlier than normal.

We are asking for general approval to merge the two surveys, advancing the timeline for the 10<sup>th</sup> triennial Larimer County CHS from the fall to the spring of 2022. The Team feels it would be more cost effective and the best use of Health District resources to combine COVID data collection with the next CHS. Under this plan, we would have data available for reporting to the Board (and beyond) by the late summer of 2022. The Team will use the remainder of 2021 to research current best practices, solicit input, seek funding partners, and develop the instruments and specific methodology for a spring COVID/10<sup>th</sup> LC-CHS. Details will be shared with the Board of Directors in fall of 2021.

Currently, we are not proposing any changes to the timing of the qualitative arm of the triennial health assessment: the community discussion groups. We propose once again holding them in the fall, with an added benefit of having freshly collected local survey data to share with our 2022 CDG participants.

**Health District**  
OF NORTHERN LARIMER COUNTY  
**BOARD OF DIRECTORS**  
**SPECIAL MEETING**  
**May 11, 2021**

**Health District Office Building**  
120 Bristlecone Drive, Fort Collins  
Remote Meeting

**MINUTES**

**BOARD MEMBERS PRESENT:** Michael D. Liggett, Board President  
Joseph Prows, Board Treasurer  
Molly Gutilla, Board Vice President  
Johanna Ulloa Giron, Psy.M., MSW

**EXCUSED ABSENCE:** Celeste Kling, Board Secretary & Liaison to UCH-North/PVH

**Staff Present:**  
Carol Plock, Executive Director  
Chris Sheafor, Support Services Director  
James Stewart, Medical Director  
Karen Spink, Assistant Director  
Richard Cox, Communications Director  
Kristen Cochran-Ward, MH/SU Director  
Lorraine Haywood, Finance Director

**Staff Present:**  
Brian Ferrans, CIT Director  
Alyson Williams, Policy Coordinator  
MJ Jorgensen, Project Implementation Coord  
Lin Wilder, Special Projects Director  
Laura Mai, Assistant Finance Director  
Anita Benavidez, Executive Assistant

**CALL TO ORDER, INTRODUCTIONS & APPROVAL OF AGENDA**

Director Michael Liggett called the meeting to order at 4:03 p.m.

**MOTION:** To approve the agenda as Presented  
*Moved/Seconded/Carried Unanimously*

**PUBLIC COMMENT**

None

**DISCUSSION & ACTIONS**

**Policy**

***Brief update on legislative session***

Policy Coordinator Alyson Williams updated the Board on the legislative session which has been in session for 88 days, has had 621 bills introduced, 94 bills killed or lost, 134 signed, and the Board has taken a position on 24 issues thus far. The session is anticipated to end on June 12.

***State Legislative Proposals***

**HB21-1258: Rapid Mental Health Response for Colorado Youth**

This bill establishes a year-long program, the Youth Mental Health Services Program, within the Office of Behavioral Health to facilitate access to mental health services in response to identified mental health needs, including those resulting from the COVID-19 pandemic. The program reimburses providers for up to three mental health sessions. By July 1, 2021, a vendor has to be contracted with to create or use an existing website or application as a portal for both youth and providers to facilitate the program. The

program is repealed June 30, 2022. The Board expressed concern with the three-session limit, which is often not enough to deal with mental health issues, though they noted that this is better than what currently exists. They also noted the importance of assuring cultural attunement in providing mental health services.

**MOTION: To support HB21-1258: Rapid Mental Health Response for Colorado Youth, while advocating that more sessions be allowed, and noting the importance of cultural attunement.**

*Moved/Seconded/Carried Unanimously*

### **HB21-1297: Pharmacy Benefit Manager & Insurer Requirements**

This bill enacts the “Pharmacy Fairness Act”, which imposes requirements regarding contracts between pharmacy benefit managers (PBMs) and pharmacies. It requires a health insurer or PBM to respond in real time to a request from an insured, their provider, or a third party acting on behalf of the insured or provider for data regarding the cost, benefits, and coverage under their plan for a particular drug. Further, the bill requires a health insurer or PBM that removes a prescription drug from the prescription drug formulary or moves it to a higher cost tier on the formulary during the benefit year to notify a covered person that is prescribed that drug at least thirty days before the action and allow the covered person to continue using the drug without prior authorization and at the same coverage level for the remainder of the benefit year, with some exceptions.

Staff believe that the provision that protects the consumer from mid-year formulary shifts is particularly important. A challenge would be how the ‘real time’ could actually work, though Director Prows noted that real time information is very important for practicing physicians. A key point raised is that there does not appear to be a sanction for failure to comply.

**MOTION: To support HB21-1297: Pharmacy Benefit Manager & Insurer Requirements overall, while Strongly Supporting the key elements regarding mid-year shifts in formularies, as well as the real-time information sharing requirement.**

*Moved/Seconded/Carried Unanimously*

### **SB21-137: Behavioral Health Recovery Act**

This bill concerns a variety of issues and programs related to behavioral health and substance use. In part, this bill would restore funding to certain behavioral health programs that received a reduction in funding during the 2020 legislative session due to the budgetary impact of the pandemic. It sets aside \$4M per fiscal year for housing assistance to persons in recovery, transitioning from treatment or receiving treatment. Ms. Williams found an error in the bill, which was fixed when she pointed it out.

**MOTION: To support SB21-137: Behavioral Health Recovery Act**

*Moved/Seconded/Carried Unanimously*

### **SB21-158: Increase Medical Providers for Senior Citizens**

This bill modifies the Colorado Health Service Corps program administered by the Primary Care Office in the Department of Public Health and Environment (CDPHE) to allow geriatric advanced practice providers, which include advanced practice registered nurses and physician assistants with geriatric training or experience, to participate in the loan repayment program on the condition of committing to provide geriatric care to older adults in health professional shortage areas for at least two years. This is a new pot of money directed specifically to those working in geriatrics. The bill requires the General Assembly to appropriate money from the General Fund to CDPHE for the purpose of helping repay loans for geriatric advanced practice providers through 2025-26, but the requirement is repealed on September 30, 2026.

**MOTION: To support SB21-158: Increase Medical Providers for Senior Citizens**

*Moved/Seconded/Carried Unanimously*

### **SB21-018: Continuation of Necessary Document Program**

This bill continues the Necessary Document Program (known as the Colorado ID Project), indefinitely. The project helps people who are elderly, disabled, have low incomes, are unhoused, are the victims of domestic abuse, or have been impacted by a natural disaster obtain the documents they need to seek services and assistance. It is currently scheduled to repeal on September 1, 2021.

**MOTION: To support SB21-018: Continuation of Necessary Document Program**  
*Moved/Seconded/Carried Unanimously*

### **HB21-1232: Standardized Health Benefit Plan Colorado Option**

The bill creates a standardized health insurance plan by the Division of Insurance (DOI) for carriers to offer in areas where they currently offer plans in both the individual and small group markets. The standardized plan would be a choice for those Coloradoans who acquire health insurance through either of those markets, alongside currently offered plans. It requires insurance carriers to work with other groups of the health care industry (i.e., hospitals, prescription drug manufacturers, providers) to reduce their insurance premiums by six percent each year over three years. The standardized plan would be an option in the individual and small group market, which is only a small portion of the state population. The advisory committee would be made up of consumer advocates and other individuals appointed by the governor and ratified by the Senate.

The Commissioner of Insurance is required to apply to the secretary of the United States Department of Health and Human Services (HHS) for a waiver and include a request for a pass-through of federal funding to capture savings as a result of the implementation of the standardized plan. The board did not take a position on the bill.

### ***Federal***

#### **American Families Plan**

The draft plan was released last week. A few relevant proposals include two years of post-secondary education at no cost and an increase in Pell Grants; a universal Pre-K; child care fees on a sliding scale based on income; a national paid family and medical leave program with up to 12 weeks of leave; the school nutrition program expanded through summer with healthy food incentives; unemployment insurance reform, automatically adjusting the length and amount of benefits depending on the issue (i.e., for crises like the pandemic); extension of ACA premium tax credits; extension of child tax credit increases through 2025; and making the earned income tax credit for childless workers permanent, as well as a Child and Dependent Care Tax Credit. It also proposes a top tax rate of 39%. It is yet to be introduced.

**FDA action on Menthol Tobacco:** In 2009 a bill was passed restricting sale of flavor-infused cigarettes but it did not cover menthol. It is anticipated that a new rule will be re-enacted within the next year that will include menthol, as well as all flavors in cigars.

#### **LETA: Continue inclusion in Agreement?**

Ms. Plock raised the question of whether the Health District would elect to continue to be a signatory in the LETA Intergovernmental Agreement (IGA). Details on the issue were included in a memo in the board packet. The Health District has been included in the IGA from the outset, originally in 1990. While participating in LETA is of no cost to the Health District, several reasons to continue to be involved were discussed. LETA will be working with the involved organizations to draft new language, which will be brought back to the Board for consideration.

**MOTION: To continue to be a participant in the LETA IGA.**  
*Moved/Seconded/Carried Unanimously*

## **DISCUSSION**

### **Timing: ED Report, Equity Work Session, Board Retreat**

Proposed timing for pending topics in future board meetings will include an Executive Session with the Executive Director in May; an Equity Work Session the same day as the June meeting; and the Board retreat, likely in August. Since one board member can't attend the regular June date, staff will see if another date can be set.

### **Brief Status Update, COVID and the Health District**

#### ***COVID and the Health District***

Vaccines - Ms. Plock reported that May continues to be a busy month for the vaccination team, including clinics at Red Feather Lakes, Holy Family Church, the Abyssinian Church, Northern Colorado Health Network, special efforts for those experiencing homelessness, and a community-organized event for the Latinx community at the Holiday Twin Drive-In. Staff is also focusing on Health District clients to ensure they have had the opportunity to get vaccinated. A team is working to identify ways to creatively address vaccine hesitancy. Pfizer is very close to approval for 12-15 year olds; in anticipation, the State is working on adding primary care providers and planning school clinics, and allowing vaccine to be ordered in smaller batches. Currently, the state is at 60% of those eligible receiving at least their first dose with a goal of 65% by May 25.

COVID - Colorado currently has the second highest case rate in the US, despite a lower percent of positivity than some other states with high case rates. While Larimer County's case rate is going down, it is now at the same (significant) level as it was in October 2019. The majority of Coloradans under age 65 are not yet immune (about 41% of all Coloradoans are immune). Overall in Colorado, transmission controls are the lowest they have been since March 2020 – with more infectious variants and the number of people still to be vaccinated, that is cause for concern.

Isolation/Recovery and Quarantine - The IRQ has had no COVID positive or quarantine guests for nearly two weeks, and no new cases testing positive in the shelters that we are aware of. The plan is to close the IRQ at the end of May, but Homeward Alliance will assume responsibility for housing future people in need of IRQ services in hotels.

A board question was how long the Health District might continue to offer vaccines. In discussion, it was noted that other vaccine providers have supported the Health District's niche as a smaller, more flexible option, and that there is still a ways to go in getting to adequate vaccine levels. A board comment was that to the extent that by us 'staying in the game' we can vaccinate hard to reach people, it is valuable. Staff will continue to evaluate whether our assistance is helpful, and can be provided efficiently, and the issue can be considered at the retreat, in consideration of how it relates to our mission and the status of COVID at that point.

## **ANNOUNCEMENTS**

- May 25, 4:00 pm – Board of Directors Regular Meeting
- June 22, 4:00 pm – Board of Directors Regular Meeting (date may change)
- July 27, 4:00 pm – Board of Directors Regular Meeting

## **ADJOURN**

**MOTION: To Adjourn the Meeting**  
***Moved/Seconded/Carried Unanimously***

The meeting was adjourned at 5:05 p.m.

Respectfully submitted:

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Anita Benavidez, Assistant to the Board of Directors

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Michael D. Liggett, Esq., Board President

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Molly Gutilla, MS DrPH, Board Vice President

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Celeste Kling, J.D., Board Secretary and Liaison to UCH-North and PVHS Board

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Joseph Prows, MD MPH, Board Treasurer

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Johanna Ulloa Giron, PsyM, MSW

**HEALTH DISTRICT**  
**of Northern Larimer County**  
**December 2020**  
**Summary Financial Narrative**

**Revenues**

The Health District is 1.0% behind year-to-date tax revenue projections. Interest income is 64.2% behind year-to-date projections. Lease revenue is at year-to-date projections. Yield rates on investment earnings increased slightly from 0.28% to 0.29% (based on the weighted average of all investments). Fee for service revenue from clients is 55.0% behind year-to-date projections and revenue from third party reimbursements is 29.5% behind year-to-date projections. Total operating revenues for the Health District (excluding grants and special projects) are 5.4% behind year-to-date projections.

**Expenditures**

Operating expenditures (excluding grants and special projects) are 24.8% behind year-to-date projections. Program variances are as follows: Administration 12.1%; Board 17.9%; Connections: Mental Health/Substance Issues Services 16.0%; Dental Services 21.4%; MH/SUD/Primary Care 20.5%; Health Promotion 19.2%; Community Impact 24.7%; Program Assessment and Evaluation 21.2%; Health Care Access 17.4%; HealthInfoSource 26.2%; and Resource Development 14.5%.

**Capital Outlay**

Capital expenditures are 80.6% behind year-to-date projections due to the postponement of some capital purchases due to current COVID-19 circumstances.

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY  
BALANCE SHEET  
As of 12/31/2020

ASSETS

Current Assets:	
Cash & Investments	\$8,187,168
Accounts Receivable	163,013
Property Taxes Receivable	8,275,019
Specific Ownership Tax Receivable	50,645
Prepaid Expenses	<u>138,509</u>
Total Current Assets	<u>16,814,354</u>
Property and Equipment	
Land	4,592,595
Building and Leasehold Improvements	4,421,116
Equipment	1,139,134
Accumulated Depreciation	<u>(2,917,089)</u>
Total Property and Equipment	<u>7,235,756</u>
Total Assets	<u><u>24,050,110</u></u>

LIABILITIES AND EQUITY

Current Liabilities:	
Accounts Payable	1,061,317
Deposits	1,000
Deferred Revenue	<u>762,050</u>
Total Current Liabilities	<u>1,824,367</u>
Long-term Liabilities:	
Compensated Absences Payable	<u>50,250</u>
Total Long-term Liabilities	<u>50,250</u>
Deferred Inflows of Resources	
Deferred Property Tax Revenue	<u>8,274,968</u>
Total Deferred Inflows of Revenues	<u>8,274,968</u>
Total Liabilities & Deferred Inflows of Resources	<u>10,149,585</u>
EQUITY	
Retained Earnings	13,654,789
Net Income	<u>245,737</u>
TOTAL EQUITY	<u>13,900,525</u>
TOTAL LIABILITIES AND EQUITY	<u><u>24,050,110</u></u>

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY  
STATEMENT OF REVENUES AND EXPENSES  
As of 12/31/2020

	<u>Current Month</u>	<u>Year to Date</u>
Revenue		
Property Taxes	51	8,188,926
Specific Ownership Taxes	50,645	623,456
Lease Revenue	96,697	1,149,096
Interest Income	1,967	64,468
Sales Revenue	0	80
Fee For Service Income	8,450	103,998
Third Party Income	169,929	687,031
Grant Income	163,984	1,029,205
Special Projects	2,300	7,607
Donations	40	40
Miscellaneous Income	620	18,735
Total Revenue	<u>494,682</u>	<u>11,872,641</u>
Expenses:		
Operating Expenses		
Administration	68,237	819,806
Board Expenses	852	62,201
Connections: Mental Health/Substance Issues Svcs	155,957	1,692,039
Dental Services	343,547	3,251,651
Integrated Care (MHSA/PC)	118,718	999,772
Health Promotion	72,375	711,346
Community Impact	51,304	565,956
Program Assessment & Evaluation	15,844	189,335
Health Care Access	121,760	1,014,819
HealthInfoSource	8,566	87,979
Resource Development	16,577	160,048
Contingency -Operational	0	4,330
Special Projects	77,866	887,252
Grant Projects	290,337	1,012,339
Total Operating Expenses	<u>1,341,941</u>	<u>11,458,874</u>
Depreciation and Amortization		
Depreciation Expense	13,682	164,460
Gain/Loss on Disposal of Assets	0	3,570
Total Depreciation and Amortization	<u>13,682</u>	<u>168,030</u>
Total Expenses	<u>1,355,623</u>	<u>11,626,905</u>
Net Inome	<u>(860,941)</u>	<u>245,737</u>

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY

STATEMENT OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL

For 1/1/2020 To 12/31/2020

	<u>Current Month</u> <u>Budget</u>	<u>Current Month</u> <u>Actual</u>	<u>Current Month</u> <u>Variance</u>	<u>Year to Date</u> <u>Budget</u>	<u>Year to Date</u> <u>Actual</u>	<u>Year to Date</u> <u>Variance</u>	<u>Annual</u> <u>Budget</u>	<u>Annual</u> <u>Funds Remaining</u>
Revenue:								
Property Taxes	\$38	\$51	(\$13)	\$8,250,616	\$8,188,926	(\$61,690)	\$8,250,616	\$61,690
Specific Ownership Taxes	54,816	50,645	( 4,171 )	650,000	623,456	( 26,544 )	650,000	26,544
Lease Revenue	96,697	96,697	0	1,149,096	1,149,096	0	1,149,096	0
Interest Income	15,000	1,967	( 13,033 )	180,000	64,468	( 115,532 )	180,000	115,532
Sales Revenue	42	0	( 42 )	506	80	( 426 )	506	426
Fee For Services Income	19,243	8,450	( 10,793 )	230,919	103,998	( 126,921 )	230,919	126,921
Third Party Reimbursements	112,975	169,930	56,955	974,247	687,032	( 287,215 )	974,247	287,215
Grant Revenue	761,143	163,984	( 597,159 )	1,201,408	1,029,205	( 172,203 )	1,201,408	172,203
Special Projects/Partnership Revenue	3,080	2,300	( 780 )	31,270	7,607	( 23,663 )	31,270	23,663
Donations	0	40	40	0	40	40	0	(40)
Miscellaneous Income	1,708	620	( 1,088 )	20,500	18,734	( 1,766 )	20,500	1,766
<b>Total Revenue</b>	<b>\$1,064,741</b>	<b>\$494,684</b>	<b>(\$570,057)</b>	<b>\$12,688,562</b>	<b>\$11,872,642</b>	<b>(\$815,920)</b>	<b>\$12,688,562</b>	<b>\$815,920</b>
Expenditures:								
Operating Expenditures								
Administration	62,265	68,238	(5,973)	932,658	819,806	112,852	932,658	112,852
Board Expenses	3,509	852	2,657	75,723	62,201	13,522	75,723	13,522
Connections: Mental Health/Substance Issues Svc	164,438	155,956	8,482	2,015,365	1,692,040	323,325	2,015,365	323,325
Dental Services	338,446	343,547	(5,101)	4,136,444	3,251,652	884,792	4,136,444	884,792
MH/SUD/Primary Care	103,123	118,718	(15,595)	1,256,927	999,772	257,155	1,256,927	257,155
Health Promotion	62,235	72,375	(10,140)	880,564	711,345	169,219	880,564	169,219
Community Impact	61,447	51,304	10,143	751,297	565,956	185,341	751,297	185,341
Program Assessment & Evaluation	19,692	15,844	3,848	240,165	189,336	50,829	240,165	50,829
Health Care Access	111,395	121,760	(10,365)	1,228,945	1,014,819	214,126	1,228,945	214,126
HealthInfoSource	9,706	8,566	1,140	119,237	87,979	31,258	119,237	31,258
Resource Development	15,296	16,577	(1,281)	187,143	160,047	27,096	187,143	27,096
Contingency (Operations)	147,000	0	147,000	192,000	4,330	187,670	192,000	187,670
Special Projects	520,993	77,866	443,127	2,718,118	887,252	1,830,866	2,718,118	1,830,866
Grant Projects	753,926	290,338	463,588	1,201,408	1,012,339	189,069	1,201,408	189,069
<b>Total Operating Expenditures</b>	<b>2,373,471</b>	<b>1,153,008</b>	<b>1,220,463</b>	<b>15,935,994</b>	<b>10,939,943</b>	<b>4,996,051</b>	<b>15,935,994</b>	<b>4,996,051</b>
<b>Net Income</b>	<b>(\$1,308,730)</b>	<b>(\$847,257)</b>	<b>\$461,473</b>	<b>(\$3,247,432)</b>	<b>\$413,768</b>	<b>\$3,661,200</b>	<b>(\$3,247,432)</b>	<b>(\$3,661,200)</b>

Unaudited - For Management Use Only

**HEALTH DISTRICT OF NORTHERN LARIMER COUNTY**

**STATEMENT OF NON OPERATIONAL EXPENDITURES - BUDGET TO ACTUAL**

For 1/1/2020 to 12/31/2020

	<u>Current Month</u> <u>Budget</u>	<u>Current Month</u> <u>Actual</u>	<u>Current Month</u> <u>Variance</u>	<u>Year to Date</u> <u>Budget</u>	<u>Year to Date</u> <u>Actual</u>	<u>Year to Date</u> <u>Variance</u>	<u>Annual Budget</u>	<u>Annual Funds</u> <u>Remaining</u>
Non-Operating Expenditures								
Building	-	-	-	52,000	-	52,000	52,000	52,000
Capital Equipment	5,000	-	5,000	20,000	-	20,000	20,000	20,000
General Office Equipment	20,000	5,500	14,500	54,000	5,500	48,500	54,000	48,500
Medical & Dental Equipment	6,000	-	6,000	56,541	2,750	53,791	56,541	53,791
Computer Equipment	-	29,847	(29,847)	54,714	35,559	19,155	54,714	19,155
Computer Software	-	-	-	16,800	-	16,800	16,800	16,800
Equipment for Building	-	5,513	(5,513)	-	5,513	(5,513)	-	(5,513)
Total Non-Operating Expenditures	\$ 31,000	\$ 40,860	\$ (9,860)	\$ 254,055	\$ 49,321	\$ 204,734	\$ 254,055	\$ 210,246

STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BUDGET AND ACTUAL

For 1/1/2020 To 12/31/2020

	<u>Current Month</u> <u>Budget</u>	<u>Current Month</u> <u>Actual</u>	<u>Current Month</u> <u>Variance</u>	<u>Year to Date</u> <u>Budget</u>	<u>Year to Date</u> <u>Actual</u>	<u>Year to Date</u> <u>Variance</u>	<u>Annual</u> <u>Budget</u>	<u>Remaining</u> <u>Funds</u>
<u>Administration</u>								
Revenue:								
Miscellaneous Income	\$875	\$0	(\$875)	\$10,500	\$8,871	(\$1,629)	\$10,500	\$1,629
<b>Total Revenue</b>	<b>\$875</b>	<b>\$0</b>	<b>(\$875)</b>	<b>\$10,500</b>	<b>\$8,871</b>	<b>(\$1,629)</b>	<b>\$10,500</b>	<b>\$1,629</b>
Expenditures:								
Salaries and Benefits	48,636	51,235	(2,599)	583,629	519,632	63,997	583,629	63,997
Supplies and Purchased Services	13,629	17,003	(3,374)	349,029	300,174	48,855	349,029	48,855
<b>Total Expenditures</b>	<b>\$62,265</b>	<b>\$68,238</b>	<b>(\$5,973)</b>	<b>\$932,658</b>	<b>\$819,806</b>	<b>\$112,852</b>	<b>\$932,658</b>	<b>\$112,852</b>
<u>Board of Directors</u>								
Expenditures:								
Salaries and Benefits	\$0	\$0	\$0	\$8,612	\$16,253	(\$7,641)	\$8,612	(\$7,641)
Supplies and Purchased Services	3,509	852	2,657	42,111	18,880	23,231	42,111	23,231
Election Expenses	0	0	0	25,000	27,069	(2,069)	25,000	(2,069)
<b>Total Expenditures</b>	<b>\$3,509</b>	<b>\$852</b>	<b>\$2,657</b>	<b>\$75,723</b>	<b>\$62,202</b>	<b>\$13,521</b>	<b>\$75,723</b>	<b>\$13,521</b>
<u>Community Impact</u>								
Revenue:								
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Expenditures:								
Salaries and Benefits	\$53,983	\$41,723	\$12,260	\$647,797	\$509,673	\$138,124	\$647,797	\$138,124
Supplies and Purchased Services	7,465	9,581	(2,116)	103,500	56,284	47,216	103,500	47,216
<b>Total Expenditures</b>	<b>\$61,448</b>	<b>\$51,304</b>	<b>\$10,144</b>	<b>\$751,297</b>	<b>\$565,957</b>	<b>\$185,340</b>	<b>\$751,297</b>	<b>\$185,340</b>

STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BUDGET AND ACTUAL

For 1/1/2020 To 12/31/2020

	<u>Current Month Budget</u>	<u>Current Month Actual</u>	<u>Current Month Variance</u>	<u>Year to Date Budget</u>	<u>Year to Date Actual</u>	<u>Year to Date Variance</u>	<u>Annual Budget</u>	<u>Remaining Funds</u>
<u>Program Assessment &amp; Evaluation</u>								
Revenue:								
Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Expenditures:								
Salaries and Benefits	\$17,156	\$11,889	\$5,267	\$205,865	\$167,366	\$38,499	\$205,865	\$38,499
Supplies and Purchased Services	2,536	3,956	(1,420)	34,300	21,969	12,331	34,300	12,331
Total Expenditures	\$19,692	\$15,845	\$3,847	\$240,165	\$189,335	\$50,830	\$240,165	\$50,830
<u>Connections: Mental Health/Substance Issue</u>								
Revenue:								
Fees, Reimbursements & Other Income	\$2,500	\$2,190	( \$310 )	\$30,000	\$18,215	( \$11,785 )	\$30,000	\$11,785
Total Revenue	\$2,500	\$2,190	( \$310 )	\$30,000	\$18,215	( \$11,785 )	\$30,000	\$11,785
Expenditures:								
Salaries and Benefits	\$15,238	\$91,176	(\$75,938)	\$1,437,852	\$1,237,148	\$200,704	\$1,437,852	\$200,704
Supplies and Purchased Services	149,200	64,781	84,419	577,513	454,892	122,621	577,513	122,621
Total Expenditures	\$164,438	\$155,957	\$8,481	\$2,015,365	\$1,692,040	\$323,325	\$2,015,365	\$323,325
<u>Dental Services</u>								
Revenue:								
Fees, Reimbursements & Other Income	\$81,967	\$110,660	\$28,693	\$983,601	\$603,877	( \$379,724 )	\$983,601	\$379,724
Total Revenue	\$81,967	\$110,660	\$28,693	\$983,601	\$603,877	( \$379,724 )	\$983,601	\$379,724
Expenditures:								
Salaries and Benefits	\$267,542	\$268,872	(\$1,330)	\$3,210,504	\$2,734,905	\$475,599	\$3,210,504	\$475,599
Supplies and Purchased Services	70,904	74,675	(3,771)	925,940	516,747	409,193	925,940	409,193
Total Expenditures	\$338,446	\$343,547	(\$5,101)	\$4,136,444	\$3,251,652	\$884,792	\$4,136,444	\$884,792

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY

STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BUDGET AND ACTUAL

For 1/1/2020 To 12/31/2020

	<u>Current Month Budget</u>	<u>Current Month Actual</u>	<u>Current Month Variance</u>	<u>Year to Date Budget</u>	<u>Year to Date Actual</u>	<u>Year to Date Variance</u>	<u>Annual Budget</u>	<u>Remaining Funds</u>
<u>MH/SUD/Primary Care</u>								
Revenue:								
Fees, Reimbursements & Other Income	\$47,724	\$66,006	(\$18,282)	\$191,233	\$177,717	(\$13,516)	\$191,233	\$13,516
<b>Total Revenue</b>	<b>\$47,724</b>	<b>\$66,006</b>	<b>(\$18,282)</b>	<b>\$191,233</b>	<b>\$177,717</b>	<b>(\$13,516)</b>	<b>\$191,233</b>	<b>\$13,516</b>
Expenditures:								
Salaries and Benefits	\$92,563	\$104,997	(\$12,434)	\$1,110,752	\$913,826	\$196,926	\$1,110,752	\$196,926
Supplies and Purchased Services	10,509	13,542	(3,033)	145,567	85,495	60,072	145,567	60,072
<b>Total Expenditures</b>	<b>\$103,072</b>	<b>\$118,539</b>	<b>(\$15,467)</b>	<b>\$1,256,319</b>	<b>\$999,321</b>	<b>\$256,998</b>	<b>\$1,256,319</b>	<b>\$256,998</b>
<u>Health Promotion</u>								
Revenue:								
Fees, Reimbursements & Other Income	\$903	\$143	(\$760)	\$10,838	\$1,070	(\$9,768)	\$10,838	\$9,768
<b>Total Revenue</b>	<b>\$903</b>	<b>\$143</b>	<b>(\$760)</b>	<b>\$10,838</b>	<b>\$1,070</b>	<b>(\$9,768)</b>	<b>\$10,838</b>	<b>\$9,768</b>
Expenditures:								
Salaries and Benefits	\$58,712	\$53,376	\$5,336	\$704,547	\$599,206	\$105,341	\$704,547	\$105,341
Supplies and Purchased Services	3,522	18,999	(15,477)	176,017	112,139	63,878	176,017	63,878
<b>Total Expenditures</b>	<b>\$62,234</b>	<b>\$72,375</b>	<b>(\$10,141)</b>	<b>\$880,564</b>	<b>\$711,345</b>	<b>\$169,219</b>	<b>\$880,564</b>	<b>\$169,219</b>

**HEALTH DISTRICT OF NORTHERN LARIMER COUNTY**

**STATEMENT OF PROGRAM REVENUES AND EXPENDITURES - BUDGET AND ACTUAL**

For 1/1/2020 To 12/31/2020

	<u>Current Month Budget</u>	<u>Current Month Actual</u>	<u>Current Month Variance</u>	<u>Year to Date Budget</u>	<u>Year to Date Actual</u>	<u>Year to Date Variance</u>	<u>Annual Budget</u>	<u>Remaining Funds</u>
<u>Health Care Access</u>								
Revenue:								
Fees, Reimbursements & Other Income	\$0	\$40	(\$40)	\$0	\$134	\$134	\$0	(\$134)
<b>Total Revenue</b>	<b>\$0</b>	<b>\$40</b>	<b>(\$40)</b>	<b>\$0</b>	<b>\$134</b>	<b>\$134</b>	<b>\$0</b>	<b>(\$134)</b>
Expenditures:								
Salaries and Benefits	\$83,268	\$87,981	(\$4,713)	\$999,216	\$868,637	\$130,579	\$999,216	\$130,579
Supplies and Purchased Services	28,127	33,778	(5,651)	229,729	146,183	83,546	229,729	83,546
<b>Total Expenditures</b>	<b>\$111,395</b>	<b>\$121,759</b>	<b>(\$10,364)</b>	<b>\$1,228,945</b>	<b>\$1,014,820</b>	<b>\$214,125</b>	<b>\$1,228,945</b>	<b>\$214,125</b>
<u>Health Info Source</u>								
Revenue:								
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Expenditures:								
Salaries and Benefits	\$7,967	\$6,689	\$1,278	\$95,605	\$73,103	\$22,502	\$95,605	\$22,502
Supplies and Purchased Services	1,739	1,877	(138)	23,632	14,876	8,756	23,632	8,756
<b>Total Expenditures</b>	<b>\$9,706</b>	<b>\$8,566</b>	<b>\$1,140</b>	<b>\$119,237</b>	<b>\$87,979</b>	<b>\$31,258</b>	<b>\$119,237</b>	<b>\$31,258</b>
<u>Resource Development</u>								
Revenue:								
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Expenditures:								
Salaries and Benefits	\$13,513	\$14,289	(\$776)	\$162,156	\$148,111	\$14,045	\$162,156	\$14,045
Supplies and Purchased Services	1,783	2,289	(506)	24,987	11,937	13,050	24,987	13,050
<b>Total Expenditures</b>	<b>\$15,296</b>	<b>\$16,578</b>	<b>(\$1,282)</b>	<b>\$187,143</b>	<b>\$160,048</b>	<b>\$27,095</b>	<b>\$187,143</b>	<b>\$27,095</b>

## Health District of Northern Larimer County

### Investment Schedule December 2020

Investment	Institution	Current Value	%	Current Yield	Maturity
Local Government Investment Pool	COLOTRUST	\$ 1,383	0.017%	0.06%	N/A
Local Government Investment Pool	COLOTRUST	\$ 6,462,625	81.141%	0.12%	N/A
Flex Savings Account	First National Bank	\$ 238,419	2.993%	0.10%	N/A
Certificate of Deposit	Advantage Bank	\$ 140,106	1.759%	1.60%	12/27/2021
Certificate of Deposit	Advantage Bank	\$ 113,168	1.421%	2.15%	9/2/2021
Certificate of Deposit	Points West	\$ 115,123	1.445%	0.70%	12/12/2021
Certificate of Deposit	Points West	\$ 155,754	1.956%	1.00%	4/2/2022
Certificate of Deposit	Adams State Bank	\$ 238,121	2.990%	1.59%	10/7/2021
Certificate of Deposit	Cache Bank & Trust	\$ 250,000	3.139%	1.01%	1/9/2021
Certificate of Deposit	Farmers Bank	\$ 250,000	3.139%	0.65%	6/27/2022
Total/Weighted Average		\$ 7,964,700	100.000%	0.29%	

Notes:

The local government investment pool invests in U.S. Treasury securities, U.S. Government agency securities, certificate of deposits, commercial paper, money market funds and repurchase agreements backed by these same securities.

**HEALTH DISTRICT**  
**of Northern Larimer County**  
**April 2021**  
**Summary Financial Narrative**

**Revenues**

The Health District is 0.2% ahead of year-to-date tax revenue projections. Interest income is 83.9% behind year-to-date projections. Lease revenue is at year-to-date projections. Yield rates on investment earnings decreased slightly from 0.38% to 0.27% (based on the weighted average of all investments). Fee for service revenue from clients is 20.2% behind year-to-date projections and revenue from third party reimbursements is 9.4% ahead of year-to-date projections. Total operating revenues for the Health District (excluding grants and special projects) are on target with year-to-date projections.

**Expenditures**

Operating expenditures (excluding grants and special projects) are 20.4% behind year-to-date projections. Program variances are as follows: Administration 12.5%; Board 74.9%; Connections: Mental Health/Substance Issues Services 29.4%; Dental Services 17.4%; MH/SUD/Primary Care 18.7%; Health Promotion 18.3%; Community Impact 22.8%; Program Assessment and Evaluation 13.9%; Health Care Access 16.2%; and Resource Development 13.3%.

**Capital Outlay**

Capital expenditures are 0.8% behind year-to-date projections.

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY  
BALANCE SHEET  
As of 4/30/2021

ASSETS

Current Assets:	
Cash & Investments	\$7,160,127
Accounts Receivable	88,969
Property Taxes Receivable	4,765,539
Specific Ownership Tax Receivable	49,739
Prepaid Expenses	<u>46,900</u>
Total Current Assets	<u>12,111,274</u>
Property and Equipment	
Land	4,592,595
Building and Leasehold Improvements	7,171,247
Equipment	1,191,800
Accumulated Depreciation	<u>(2,995,111)</u>
Total Property and Equipment	<u>9,960,531</u>
Total Assets	<u><u>22,071,805</u></u>

LIABILITIES AND EQUITY

Current Liabilities:	
Accounts Payable	979,726
Deposits	7,786
Deferred Revenue	<u>1,629,061</u>
Total Current Liabilities	<u>2,616,573</u>
Long-term Liabilities:	
Compensated Absences Payable	<u>50,132</u>
Total Long-term Liabilities	<u>50,132</u>
Deferred Inflows of Resources	
Deferred Property Tax Revenue	<u>3,091,874</u>
Total Deferred Inflows of Revenues	<u>3,091,874</u>
Total Liabilities & Deferred Inflows of Resources	<u>5,758,579</u>
EQUITY	
Retained Earnings	13,900,525
Net Income	<u>2,412,701</u>
TOTAL EQUITY	<u>16,313,226</u>
TOTAL LIABILITIES AND EQUITY	<u><u>22,071,805</u></u>

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY  
STATEMENT OF REVENUES AND EXPENSES  
As of 4/30/2021

	<u>Current Month</u>	<u>Year to Date</u>
Revenue		
Property Taxes	1,673,665	5,183,094
Specific Ownership Taxes	49,738	211,785
Lease Revenue	96,697	386,787
Interest Income	1,967	6,103
Fee For Service Income	14,644	44,455
Third Party Income	107,030	302,752
Grant Income	27,503	148,678
Special Projects	0	3,286
Miscellaneous Income	889	13,633
Total Revenue	<u>1,972,132</u>	<u>6,300,574</u>
Expenses:		
Operating Expenses		
Administration	93,202	326,352
Board Expenses	825	4,196
Connections: Mental Health/Substance Issues Svcs	109,268	501,311
Dental Services	273,920	1,066,051
Integrated Care (MHSA/PC)	81,986	331,629
Health Promotion	57,368	235,094
Community Impact	44,906	184,147
Program Assessment & Evaluation	18,940	76,346
Health Care Access	82,160	337,953
Resource Development	13,997	55,863
Mulberry Offices	4,243	21,042
Special Projects	134,571	428,093
Grant Projects	36,147	145,077
Total Operating Expenses	<u>951,534</u>	<u>3,713,153</u>
Depreciation and Amortization		
Depreciation Expense	<u>20,429</u>	<u>78,023</u>
Total Depreciation and Amortization	<u>20,429</u>	<u>78,023</u>
Total Expenses	<u>971,963</u>	<u>3,791,176</u>
Net Inome	<u>1,000,170</u>	<u>2,509,398</u>

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY  
Statement of Revenues and Expenditures - Budget and Actual  
As of 4/30/2021

	Current Month			Year to Date			Annual	Remaining
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Funds
<b>Revenue:</b>								
Property Taxes	\$1,610,585	\$1,673,665	\$63,080	\$5,184,985	\$5,183,094	(\$1,891)	\$8,274,968	\$3,091,874
Specific Ownership Taxes	45,650	49,738	4,088	198,979	211,785	12,806	650,000	438,215
Lease Revenue	96,697	96,697	0	386,787	386,787	0	1,183,569	796,782
Interest Income	12,000	1,967	( 10,033 )	38,000	6,103	( 31,897 )	130,000	123,897
Sales Revenue	50	0	( 50 )	200	0	( 200 )	600	600
Fee for Services Income	13,923	14,644	721	55,694	44,455	( 11,239 )	167,081	122,626
Third Party Reimbursements	56,366	107,030	50,665	276,782	302,752	25,970	881,666	578,914
Grant Revenue	58,640	27,503	( 31,137 )	258,352	148,678	( 109,674 )	1,404,188	1,255,510
Partnership Revenue	2,058	0	( 2,058 )	8,232	3,286	( 4,945 )	24,695	21,409
Donations Sponsorships/Fundraising	0	0	0	0	30	30	0	(30)
Miscellaneous Income	1,635	889	( 747 )	6,542	13,633	7,092	19,625	5,992
<b>Total Revenue</b>	<b>\$1,897,604</b>	<b>\$1,972,132</b>	<b>\$74,528</b>	<b>\$6,414,553</b>	<b>\$6,300,604</b>	<b>(\$113,949)</b>	<b>\$12,736,392</b>	<b>\$6,435,788</b>
<b>Expenditures:</b>								
Operating Expenditures								
Administration	\$110,514	\$93,202	\$17,312	\$373,129	\$326,352	\$46,778	\$922,767	\$596,415
Board Expenses	5,418	825	4,593	16,720	4,196	12,525	75,523	71,327
Connections: Mental Health/Substance Issues Svcs	178,427	109,268	69,158	709,774	501,311	208,463	2,121,411	1,620,100
Dental Services	325,620	273,920	51,700	1,289,920	1,066,051	223,869	3,864,795	2,798,744
Integrated Care (MH/SUD/PC)	102,811	81,986	20,825	407,677	331,629	76,048	1,219,791	888,162
Health Promotion	73,628	57,368	16,259	287,911	235,094	52,817	865,158	630,064
Community Impact	60,299	44,906	15,393	238,658	184,147	54,512	713,580	529,433
Program Assessment & Evaluation	22,367	18,940	3,427	88,660	76,346	12,314	265,194	188,848
Health Care Access	101,741	82,160	19,580	403,053	337,953	65,100	1,208,842	870,889
Resource Development	16,105	13,997	2,108	64,421	55,863	8,557	193,262	137,399
Mulberry Office	15,961	4,243	11,718	63,843	21,042	42,801	191,529	170,487
Contingency (Operations)	0	0	0	0	0	0	60,000	60,000
Special Projects	156,627	134,571	22,057	595,510	428,093	167,417	2,673,230	2,245,137
Grant Projects	55,695	36,147	19,548	246,573	145,077	101,496	1,404,188	1,259,111
<b>Total Operating Expenditures</b>	<b>\$1,225,212</b>	<b>\$951,534</b>	<b>\$273,678</b>	<b>\$4,785,849</b>	<b>\$3,713,153</b>	<b>\$1,072,696</b>	<b>\$15,779,270</b>	<b>\$12,066,117</b>
<b>Net Income</b>	<b>\$672,392</b>	<b>\$1,020,599</b>	<b>\$348,206</b>	<b>\$1,628,704</b>	<b>\$2,587,451</b>	<b>\$958,747</b>	<b>(\$3,042,878)</b>	<b>(\$5,630,329)</b>

**HEALTH DISTRICT OF NORTHERN LARIMER COUNTY**

**STATEMENT OF NON OPERATIONAL EXPENDITURES - BUDGET TO ACTUAL**

For 4/1/2021 to 4/30/2021

	<u>Current Month</u> <u>Budget</u>	<u>Current Month</u> <u>Actual</u>	<u>Current Month</u> <u>Variance</u>	<u>Year to Date</u> <u>Budget</u>	<u>Year to Date</u> <u>Actual</u>	<u>Year to Date</u> <u>Variance</u>	<u>Annual Budget</u>	<u>Annual Funds</u> <u>Remaining</u>
Non-Operating Expenditures								
Building	-	-	-	2,757,000	2,750,131	6,869	2,818,500	68,369
Capital Equipment	-	-	-	5,000	-	5,000	14,300	14,300
General Office Equipment	-	-	-	-	-	-	60,000	60,000
Medical & Dental Equipment	16,645	400	16,245	56,645	46,996	9,649	121,775	74,779
Computer Equipment	-	-	-	-	-	-	-	-
Computer Software	-	-	-	-	-	-	-	-
Equipment for Building	-	-	-	5,700	5,670	30	57,700	52,030
Total Non-Operating Expenditures	\$ 16,645	\$ 400	\$ 16,245	\$ 2,824,345	\$ 2,802,798	\$ 21,547	\$ 3,072,275	\$ 269,477

**HEALTH DISTRICT OF NORTHERN LARIMER COUNTY**  
**Statement of Program Revenues and Expenditures - Budget and Actual**  
**As of 4/30/2021**

	Current Month			Year to Date			Annual	Remaining
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Funds
<b>Administration</b>								
Revenue:								
Miscellaneous Income	\$875	\$0	( \$875 )	\$3,500	\$7,452	\$3,952	\$10,500	\$3,048
Total Revenue	875	0	( 875 )	3,500	7,452	3,952	10,500	3,048
Expenditures:								
Salaries and Benefits	47,970	44,104	3,866	191,879	176,940	14,940	575,638	398,698
Supplies and Purchased Services	62,544	49,099	13,445	181,250	149,412	31,838	347,129	197,717
Total Expenditures	110,514	93,202	17,312	373,129	326,352	46,778	922,767	596,415
<b>Board of Directors</b>								
Expenditures:								
Salaries and Benefits	0	0	0	0	1,191	(1,191)	8,612	7,421
Supplies and Purchased Services	3,418	825	2,593	10,720	3,005	7,716	37,911	34,906
Election Expenses	2,000	0	2,000	6,000	0	6,000	29,000	29,000
Total Expenditures	5,418	825	4,593	16,720	4,196	12,525	75,523	71,327
<b>Connections: Mental Health/substance Issue</b>								
Revenue:								
Fees, Reimbursements & Other Income	2,083	2,823	740	8,333	10,005	1,672	25,000	14,995
Total Revenue	2,083	2,823	740	8,333	10,005	1,672	25,000	14,995
Expenditures:								
Salaries and Benefits	149,724	125,064	24,660	598,896	449,238	149,658	1,796,687	1,347,449
Supplies and Purchased Services	28,703	(15,796)	44,498	110,879	52,073	58,805	324,724	272,651
Total Expenditures	178,427	109,268	69,158	709,774	501,311	208,463	2,121,411	1,620,100
<b>Dental Services</b>								
Revenue:								
Fees, Reimbursements & Other Income	54,982	70,298	15,317	219,926	248,303	28,377	659,779	411,476
Total Revenue	54,982	70,298	15,317	219,926	248,303	28,377	659,779	411,476
Expenditures:								
Salaries and Benefits	260,167	233,296	26,871	1,040,670	903,514	137,156	3,122,009	2,218,495
Supplies and Purchased Services	65,453	40,624	24,828	249,250	162,537	86,713	742,786	580,249
Total Expenditures	325,620	273,920	51,700	1,289,920	1,066,051	223,869	3,864,795	2,798,744

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**As of 4/30/2021**

	Current Month			Year to Date			Annual Budget	Remaining Funds
	Budget	Actual	Variance	Budget	Actual	Variance		
<b>Integrated Care (MHSA/PC)</b>								
Revenue:								
Fees, Reimbursements & Other Income	0	35,059	35,059	51,319	35,059	( 16,260 )	205,275	170,216
Total Revenue	0	35,059	35,059	51,319	35,059	( 16,260 )	205,275	170,216
Expenditures:								
Salaries and Benefits	90,153	72,841	17,311	360,611	303,830	56,781	1,081,834	778,004
Supplies and Purchased Services	12,658	9,145	3,514	47,066	27,799	19,267	137,957	110,158
Total Expenditures	102,811	81,986	20,825	407,677	331,629	76,048	1,219,791	888,162
<b>Community Impact</b>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	51,732	41,863	9,869	206,930	171,843	35,087	620,789	448,946
Supplies and Purchased Services	8,567	3,043	5,524	31,729	12,304	19,425	92,791	80,487
Total Expenditures	60,299	44,906	15,393	238,658	184,147	54,512	713,580	529,433
<b>Program Assessment &amp; Evaluation</b>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	18,778	17,454	1,324	75,111	69,815	5,296	225,333	155,518
Supplies and Purchased Services	3,589	1,485	2,103	13,549	6,531	7,018	39,861	33,330
Total Expenditures	22,367	18,940	3,427	88,660	76,346	12,314	265,194	188,848
<b>Health Promotion</b>								
Revenue:								
Fees, Reimbursements & Other Income	700	100	( 600 )	2,801	200	( 2,601 )	8,402	8,202
Total Revenue	700	100	( 600 )	2,801	200	( 2,601 )	8,402	8,202
Expenditures:								
Salaries and Benefits	57,328	51,689	5,639	229,312	206,230	23,082	687,936	481,706
Supplies and Purchased Services	16,300	5,679	10,620	58,599	28,864	29,735	177,222	148,358
Total Expenditures	73,628	57,368	16,259	287,911	235,094	52,817	865,158	630,064

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	Current Month			Year to Date			Annual Budget	Remaining Funds
	Budget	Actual	Variance	Budget	Actual	Variance		
<b>Health Care Access</b>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	81,971	72,592	9,378	327,882	292,703	35,179	983,647	690,944
Supplies and Purchased Services	19,770	9,568	10,202	75,171	45,250	29,921	225,195	179,945
Total Expenditures	101,741	82,160	19,580	403,053	337,953	65,100	1,208,842	870,889
<b>Resource Development</b>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	13,946	13,080	866	55,784	52,412	3,372	167,352	114,940
Supplies and Purchased Services	2,159	918	1,241	8,637	3,451	5,185	25,910	22,459
Total Expenditures	16,105	13,997	2,108	64,421	55,863	8,557	193,262	137,399
<b>Mulberry Offices</b>								
Revenue:								
Fees, Reimbursements & Other Income	13,335	14,283	948	53,339	56,869	3,530	160,016	103,147
Total Revenue	13,335	14,283	948	53,339	56,869	3,530	160,016	103,147
Expenditures:								
Salaries and Benefits	0	0	0	0	0	0	0	0
Supplies and Purchased Services	15,961	4,243	11,718	63,843	21,042	42,801	191,529	170,487
Total Revenue	15,961	4,243	11,718	63,843	21,042	42,801	191,529	170,487

## Health District of Northern Larimer County

### Investment Schedule April 2021

Investment	Institution	Current Value	%	Current Yield	Maturity
Local Government Investment Pool	COLOTRUST	\$ 1,383	0.021%	0.01%	N/A
Local Government Investment Pool	COLOTRUST	\$ 5,124,068	77.282%	0.06%	N/A
Flex Savings Account	First National Bank	\$ 238,447	3.596%	0.05%	N/A
Certificate of Deposit	Advantage Bank	\$ 140,656	2.121%	1.60%	12/27/2021
Certificate of Deposit	Advantage Bank	\$ 113,970	1.719%	2.15%	9/2/2021
Certificate of Deposit	Points West	\$ 115,322	1.739%	0.70%	12/12/2021
Certificate of Deposit	Points West	\$ 156,532	2.361%	1.00%	4/2/2022
Certificate of Deposit	Adams State Bank	\$ 240,012	3.620%	1.59%	10/7/2021
Certificate of Deposit	Cache Bank & Trust	\$ 250,000	3.771%	1.01%	1/9/2021
Certificate of Deposit	Farmers Bank	\$ 250,000	3.771%	0.65%	6/27/2022
Total/Weighted Average		<u>\$ 6,630,390</u>	<u>100.000%</u>	<u>0.27%</u>	

Notes:

The local government investment pool invests in U.S. Treasury securities, U.S. Government agency securities, certificate of deposits, commercial paper, money market funds and repurchase agreements backed by these same securities.