



# **BOARD OF DIRECTORS REGULAR MEETING**

## **Followed by WORK SESSION**

**Health District of Northern Larimer County  
Virtual Meeting  
See connection details at end of agenda**

**Thursday, October 28, 2021  
4:00 p.m.**



## AGENDA

### BOARD OF DIRECTORS REGULAR MEETING

### Followed by WORK SESSION

October 28, 2021

4:00 pm

Virtual Meeting (See connection details at end of agenda)

- 4:00 p.m. Call to Order; Introductions; Approval of Agenda..... Michael Liggett**
- 4:05 p.m. PUBLIC COMMENT**  
Note: If you choose to comment, please follow the "Guidelines for Public Comment" provided on the back of the agenda.
- 4:10 p.m. PRESENTATIONS & DISCUSSION**
- Dental Clinic Update.....Dana Turner, Leith Rupp, DDS, and Jose Madera
  - COVID-19 Update.....James Stewart
  - 2022 Budget: Key Factors..... Carol Plock, Laura Mai
  - Potential Implication of Proposition 120 on Health District.....Alyson Williams  
Requested by Board President Mike Liggett
  - New Community Solution to COVID Isolation/Recovery & Quarantine (IRQ) needs  
for those experiencing homelessness..... Carol Plock
- 5:10 p.m. DISCUSSION & ACTIONS**
- 2021 Staff Bonus Proposal ..... Carol Plock
- 5:20 p.m. OTHER UPDATES & REPORTS**
- Other Executive Director Updates ..... Carol Plock
  - Liaison to PVHS/UCHealth North Report ..... Celeste Kling
- 5:30 p.m. PUBLIC COMMENT (2<sup>nd</sup> Opportunity) See Note above.**
- 5:35 p.m. CONSENT AGENDA**
- Approval of the July 27, 2021 and September 28, 2021 Regular Meeting Minutes
  - August 2021 Financials
- 5:40 p.m. ANNOUNCEMENTS**
- November 9, 2021, 4:00 pm – Board of Directors Regular Meeting and Budget Hearing
  - November 15, 2021, 4:00 pm – Possible Bd of Directors Work Session/Special Meeting
  - December 13, 2021, 4:00 pm – Board of Directors Regular Meeting
- 5:45 p.m. ADJOURN REGULAR MEETING; MOVE INTO WORK SESSION**
- BOARD OF DIRECTORS WORK SESSION**
- 5:45 p.m. WORK SESSION**
- Continuation of Executive Search Process Planning (Surveys).....Heather Gantz, Raftelis
- 6:15 p.m. ADJOURN WORK SESSION**

### Join Zoom Meeting

**Registration is required. Click this link to register:**

<https://healthdistrict.zoom.us/join/tZApceisqD0iE9Vuj6Zvo-sdGYQ3ZbshbBRQ>

After registering, you will receive a confirmation email containing information about joining the meeting.

### GUIDELINES FOR PUBLIC COMMENT

The Health District of Northern Larimer County Board welcomes and invites comments from the public. **Public comments or input are taken only during the time on the agenda listed as 'Public Comment.'** If you choose to make comments about any agenda item or about any other topic not on the agenda, please use the following guidelines.

- **Before you begin your comments please:** Identify yourself – spell your name – state your address. Tell us whether you are addressing an agenda item, or another topic.
- **Limit your comments to five (5) minutes.**

## ■ MISSION ■

**The Mission of the Health District of Northern Larimer County is to enhance the health of our community.**

## ■ VISION ■

- ❑ District residents will live long and well.
- ❑ Our community will excel in health assessment, access, promotion and policy development.
  - Our practice of **assessment** will enable individuals and organizations to make informed decisions regarding health practices.
  - All Health District residents will have timely **access** to basic health services.
  - Our community will embrace the **promotion** of responsible, healthy lifestyles, detection of treatable disease, and the **prevention** of injury, disability and early death.
  - Citizens and leaders will be engaged in the creation and implementation of ongoing **systems and health policy development** at local, state, and national levels.
  - Like-minded communities across the country will emulate our successes.

## ■ STRATEGY ■

The Health District will take a leadership role to:

- ❑ Provide exceptional health services that address unmet needs and opportunities in our community,
- ❑ Systematically assess the health of our community, noting areas of highest priority for improvement,
- ❑ Facilitate community-wide planning and implementation of comprehensive programs,
- ❑ Educate the community and individuals about health issues,
- ❑ Use Health District funds and resources to leverage other funds and resources for prioritized projects, and avoid unnecessary duplication of services,
- ❑ Promote health policy and system improvements at the local, state and national level,
- ❑ Continuously evaluate its programs and services for quality, value, and impact on the health of the community,
- ❑ Share our approaches, strategies, and results, and
- ❑ Oversee and maintain the agreements between Poudre Valley Health System, University of Colorado Health and the Health District on behalf of the community.

## ■ VALUES ■

- ❑ Dignity and respect for all people
- ❑ Emphasis on innovation, prevention and education
- ❑ Shared responsibility and focused collaborative action to improve health
- ❑ Information-driven and evidence-based decision making
- ❑ Fiscal responsibility/stewardship
- ❑ An informed community makes better decisions concerning health

## History of Health District *Property Tax* Revenues

REVENUE (Budget Year)				
<b>Budget Year</b>	Property Tax Revenues <b>Anticipated</b> to be Available for Expenditure *	% Increase in <b>Anticipated</b> Property Tax Revenue over prior year	<b>Actual</b> Receipts of Property Tax Revenue	% Increase in <b>Actual</b> Property Tax Revenue over prior year
1995				
1996	2,332,107		2,332,107	
1997	2,445,615	4.87%	2,445,615	4.87%
1998	2,637,581	7.85%	2,542,628	3.97%
1999	2,728,747	3.46%	2,630,191	3.44%
2000	2,914,651	6.81%	2,824,403	7.38%
2001	3,261,629	11.90%	3,181,827	12.65%
2002	3,756,627	15.18%	3,666,813	15.24%
2003	3,878,680	3.25%	3,788,955	3.33%
2004	4,044,169	4.27%	3,911,132	3.22%
2005	4,126,190	2.03%	4,038,898	3.27%
2006	4,449,583	7.84%	4,350,302	7.71%
2007	4,553,600	2.34%	4,454,936	2.41%
2008	5,009,918	10.02%	4,888,503	9.73%
2009	5,128,531	2.37%	5,001,859	2.32%
2010	5,295,003	3.25%	5,152,153	3.00%
2011	5,227,155	-1.28%	5,086,270	-1.28%
2012	5,169,875	-1.10%	4,971,030	-2.27%
2013	5,174,980	0.10%	5,142,265	3.44%
2014	5,357,804	3.53%	5,199,971	1.12%
2015	5,464,987	2.00%	5,348,751	2.86%
2016	6,288,228	15.06%	6,104,927	14.14%
2017	6,449,965	2.57%	6,425,063	5.24%
2018	7,188,431	11.45%	7,172,093	11.63%
2019	7,237,486	0.68%	7,223,666	0.72%
2020	8,250,616	14.00%	8,188,926	13.36%
2021	8,274,468	0.30%		
#2022	8,705,396	5.20%		

**Anticipated net property tax revenue available in 2022 will be \$8,705,396 (gross revenues less Tax Increment Financing (TIF) deductions.**

\* Does not include revenue from Specific Ownership Taxes or County Collection Fee expense

# Preliminary Valuation; will be finalized in December.

## MEMO

**TO:** Health District Board of Directors

**FROM:** Carol Plock, Executive Director

**DATE:** October 25, 2021

**RE:** 2021 Proposed Staff Bonuses

You will recall that the Health District did not include pay raises in the 2021 budget because of being in the midst of COVID-19, and anticipated relatively flat revenues from 2020 to 2021. At the time that the budget was developed, it was very hard to predict where the realities of COVID-19 would take us – which is unfortunately still true even for 2022. In 2021, we are running very close to those anticipated flat revenues, but considerably under budgeted expenditures.

Most of our peer organizations have found ways to provide bonuses, temporary premium pay for certain professions, or raises for their employees. Although the Health District did not receive the special federal funding that those other more traditional entities received in 2021, we do believe that it is very important to recognize the exceptional contributions of our employees over this past year.

I am proposing that the Board of Directors approve a **one-time only bonus** (discretionary - not pursuant to any promise or contract) for all Health District employees who are employed as of the date of processing, which would be December 15, 2021.

The bonus would be in the amount of \$4,000, before taxes, for someone who works full time, and has worked throughout the 2021 year. It would be pro-rated by FTE for those who work less than full time, and by the number of months worked in 2021 (considering December a full month if the employee is employed on December 15) for those who worked less than the full year. Although exact taxes vary from person to person, after taxes and the employee share of retirement are taken out, generally it is anticipated that most employees who worked year-long at full time would clear a little under or a little over \$3,500. The cost to the Health District would be approximately \$390,300. If approved, the bonus would be included in the last paycheck of the year, on December 20, 2021.

In truth, 2021 (like 2020) has been an extraordinary year with constantly changing challenges arising from COVID-19. Our employees have had to regularly adapt to these challenges, maintain high quality services in the midst of COVID, adapt policies and practices, fill in when teammates are absent due to COVID-related situations or resignation, and develop creative ways to help lower the spread of the virus. The purpose of the bonus is to express recognition to our employees, along with our very sincere appreciation, for their extraordinary service, hard work, and commitment during these unprecedented times.

**HEALTH DISTRICT**  
**of Northern Larimer County**  
**August 2021**  
**Summary Financial Narrative**

**Revenues**

The Health District is 1.1% ahead of year-to-date tax revenue projections. Interest income is 85.7% behind year-to-date projections. Lease revenue is at year-to-date projections. Yield rates on investment earnings remained the same at 0.20% (based on the weighted average of all investments). Fee for service revenue from clients is 7.2% behind year-to-date projections and revenue from third party reimbursements is 14.5% ahead of year-to-date projections. Total operating revenues for the Health District (excluding grants and special projects) are 1.1% ahead of year-to-date projections.

**Expenditures**

Operating expenditures (excluding grants and special projects) are 19.4% behind year-to-date projections. Program variances are as follows: Administration 10.8%; Board 56.1%; Connections: Mental Health/Substance Issues Services 23.4%; Dental Services 17.6%; MH/SUD/Primary Care 20.1%; Health Promotion 17.1%; Community Impact 23.0%; Program Assessment and Evaluation 12.7%; Health Care Access 18.0%; and Resource Development 12.4%.

**Capital Outlay**

Capital expenditures are 2.4% behind year-to-date projections.

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY  
BALANCE SHEET  
As of 8/31/2021

ASSETS

Current Assets:	
Cash & Investments	\$8,858,783
Accounts Receivable	128,280
Property Taxes Receivable	157,038
Specific Ownership Tax Receivable	60,436
Prepaid Expenses	28,518
Total Current Assets	<u>9,233,054</u>
Property and Equipment	
Land	4,592,595
Building and Leasehold Improvements	7,172,727
Equipment	1,225,430
Accumulated Depreciation	(3,076,498)
Total Property and Equipment	<u>9,914,254</u>
Total Assets	<u><u>19,147,308</u></u>

LIABILITIES AND EQUITY

Current Liabilities:	
Accounts Payable	866,410
Deposits	8,332
Deferred Revenue	1,024,971
Total Current Liabilities	<u>1,899,713</u>
Long-term Liabilities:	
Compensated Absences Payable	49,113
Total Long-term Liabilities	<u>49,113</u>
Deferred Inflows of Resources	
Deferred Property Tax Revenue	80,357
Total Deferred Inflows of Revenues	<u>80,357</u>
Total Liabilities & Deferred Inflows of Resources	<u>2,029,183</u>
EQUITY	
Retained Earnings	13,900,525
Net Income	<u>3,217,600</u>
TOTAL EQUITY	<u>17,118,126</u>
TOTAL LIABILITIES AND EQUITY	<u><u>19,147,308</u></u>



HEALTH DISTRICT OF NORTHERN LARIMER COUNTY  
STATEMENT OF REVENUES AND EXPENSES  
As of 8/31/2021

	<u>Current Month</u>	<u>Year to Date</u>
Revenue		
Property Taxes	76,681	8,194,611
Specific Ownership Taxes	60,435	444,020
Lease Revenue	99,598	785,178
Interest Income	294	11,120
Fee For Service Income	12,663	103,422
Third Party Income	101,795	633,598
Grant Income	146,039	451,206
Special Projects	0	3,332
Miscellaneous Income	778	17,986
Total Revenue	<u>498,283</u>	<u>10,644,472</u>
Expenses:		
Operating Expenses		
Administration	58,339	605,745
Board Expenses	3,285	18,448
Connections: Mental Health/Substance Issues Svcs	144,880	1,082,313
Dental Services	261,351	2,120,721
Integrated Care (MHSA/PC)	80,375	650,269
Health Promotion	61,768	478,090
Community Impact	43,845	366,389
Program Assessment & Evaluation	19,966	154,499
Health Care Access	74,485	656,406
Resource Development	14,600	112,813
Mulberry Offices	6,902	50,357
Special Projects	51,379	607,768
Grant Projects	92,598	363,643
Total Operating Expenses	<u>913,774</u>	<u>7,267,462</u>
Depreciation and Amortization		
Depreciation Expense	<u>20,418</u>	<u>159,410</u>
Total Depreciation and Amortization	<u>20,418</u>	<u>159,410</u>
Total Expenses	<u>934,192</u>	<u>7,426,871</u>
Net Income	<u>(435,909)</u>	<u>3,217,600</u>

**HEALTH DISTRICT OF NORTHERN LARIMER COUNTY**  
**Statement of Revenues and Expenditures - Budget and Actual**  
**As of 8/31/2021**

	Current Month			Year to Date			Annual	Remaining
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Funds
<b>Revenue:</b>								
Property Taxes	\$87,225	\$76,681	( \$10,544 )	\$8,122,670	\$8,194,611	\$71,941	\$8,274,968	\$80,357
Specific Ownership Taxes	59,868	60,435	567	418,066	444,020	25,954	650,000	205,980
Lease Revenue	99,598	99,598	0	785,178	785,178	0	1,183,569	398,391
Interest Income	8,000	294	( 7,706 )	78,000	11,120	( 66,880 )	130,000	118,880
Sales Revenue	50	0	( 50 )	400	0	( 400 )	600	600
Fee for Services Income	13,923	12,663	( 1,260 )	111,387	103,422	( 7,966 )	167,081	63,659
Third Party Reimbursements	56,366	101,795	45,429	553,565	633,598	80,033	881,666	248,068
Grant Revenue	76,777	146,039	69,262	555,924	451,206	(104,719)	1,404,188	952,983
Partnership Revenue	2,058	0	( 2,058 )	16,463	3,332	(13,131)	24,695	21,363
Miscellaneous Income	1,635	778	( 857 )	13,083	17,986	4,903	19,625	1,639
<b>Total Revenue</b>	<b>\$405,501</b>	<b>\$498,283</b>	<b>\$92,782</b>	<b>\$10,654,737</b>	<b>\$10,644,472</b>	<b>( \$10,265 )</b>	<b>\$12,736,392</b>	<b>\$2,091,920</b>
<b>Expenditures:</b>								
Operating Expenditures								
Administration	\$61,585	\$58,339	\$3,246	\$678,793	\$605,745	\$73,048	\$922,767	\$317,022
Board Expenses	4,418	3,285	1,132	42,053	18,448	23,605	75,523	57,075
Connections: Mental Health/Substance Issues Svcs	174,426	144,880	29,546	1,413,556	1,082,313	331,243	2,121,411	1,039,098
Dental Services	317,755	261,351	56,404	2,573,154	2,120,721	452,433	3,864,795	1,744,074
Integrated Care (MH/SUD/PC)	100,818	80,375	20,444	813,834	650,269	163,565	1,219,791	569,522
Health Promotion	73,096	61,768	11,327	576,579	478,090	98,489	865,158	387,068
Community Impact	58,972	43,845	15,127	476,136	366,389	109,746	713,580	347,191
Program Assessment & Evaluation	21,945	19,966	1,979	176,943	154,499	22,445	265,194	110,695
Health Care Access	98,087	74,485	23,602	800,367	656,406	143,960	1,208,842	552,436
Resource Development	16,105	14,600	1,506	128,841	112,813	16,028	193,262	80,449
Mulberry Office	15,961	6,902	9,058	127,686	50,357	77,329	191,529	141,172
Contingency (Operations)	0	0	0	0	0	0	60,000	60,000
Special Projects	208,482	51,379	157,103	1,286,584	607,768	678,815	2,673,230	2,065,462
Grant Projects	73,833	92,598	(18,766)	519,893	363,643	156,250	1,404,188	1,040,545
<b>Total Operating Expenditures</b>	<b>\$1,225,481</b>	<b>\$913,774</b>	<b>\$311,707</b>	<b>\$9,614,419</b>	<b>\$7,267,462</b>	<b>\$2,346,957</b>	<b>\$15,779,270</b>	<b>\$8,511,808</b>
<b>Net Income</b>	<b>(\$819,980)</b>	<b>(\$415,491)</b>	<b>\$404,489</b>	<b>\$1,040,318</b>	<b>\$3,377,010</b>	<b>\$2,336,692</b>	<b>(\$3,042,878)</b>	<b>(\$6,419,888)</b>

Unaudited - For Management Use Only

**HEALTH DISTRICT OF NORTHERN LARIMER COUNTY**

**STATEMENT OF NON OPERATIONAL EXPENDITURES - BUDGET TO ACTUAL**

For 8/1/2021 to 8/31/2021

	<u>Current Month</u> <u>Budget</u>	<u>Current Month</u> <u>Actual</u>	<u>Current Month</u> <u>Variance</u>	<u>Year to Date</u> <u>Budget</u>	<u>Year to Date</u> <u>Actual</u>	<u>Year to Date</u> <u>Variance</u>	<u>Annual Budget</u>	<u>Annual Funds</u> <u>Remaining</u>
Non-Operating Expenditures								
Building	10,000	-	10,000	2,797,000	2,750,131	46,869	2,818,500	68,369
Construction in Progress	-	1,480	(1,480)	-	1,480			
Capital Equipment	-	-	-	10,000	-	10,000	14,300	14,300
General Office Equipment	-	-	-	5,000	-	5,000	60,000	60,000
Medical & Dental Equipment	-	2,909	(2,909)	77,775	80,626	(2,851)	121,775	41,149
Computer Equipment	-	-	-	-	-	-	-	-
Computer Software	-	-	-	-	-	-	-	-
Equipment for Building	-	-	-	17,700	5,670	12,030	57,700	52,030
Total Non-Operating Expenditures	<u>\$ 10,000</u>	<u>\$ 4,389</u>	<u>\$ 5,611</u>	<u>\$ 2,907,475</u>	<u>\$ 2,837,908</u>	<u>\$ 71,048</u>	<u>\$ 3,072,275</u>	<u>\$ 235,848</u>

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY  
Statement of Program Revenues and Expenditures - Budget and Actual  
As of 8/31/2021

	Current Month			Year to Date			Annual	Remaining
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Funds
<b><u>Administration</u></b>								
Revenue:								
Miscellaneous Income	\$875	\$0	( \$875)	\$7,000	\$7,452	\$452	\$10,500	\$3,048
Total Revenue	875	0	( 875)	7,000	7,452	452	10,500	3,048
Expenditures:								
Salaries and Benefits	47,970	44,608	3,362	383,759	355,416	28,343	575,638	220,222
Supplies and Purchased Services	13,615	13,731	(116)	295,034	250,329	44,705	347,129	96,800
Total Expenditures	61,585	58,339	3,246	678,793	605,745	73,048	922,767	317,022
<b><u>Board of Directors</u></b>								
Expenditures:								
Salaries and Benefits	0	0	0	8,612	8,120	493	8,612	493
Supplies and Purchased Services	4,418	3,285	1,132	27,441	10,329	17,112	37,911	27,582
Election Expenses	0	0	0	6,000	0	6,000	29,000	29,000
Total Expenditures	4,418	3,285	1,132	42,053	18,448	23,605	75,523	57,075
<b><u>Connections: Mental Health/substance Issue</u></b>								
Revenue:								
Fees, Reimbursements & Other Income	2,083	3,552	1,469	16,667	22,356	5,689	25,000	2,644
Total Revenue	2,083	3,552	1,469	16,667	22,356	5,689	25,000	2,644
Expenditures:								
Salaries and Benefits	149,724	129,869	19,855	1,197,791	976,726	221,065	1,796,687	819,961
Supplies and Purchased Services	24,702	15,011	9,691	215,765	105,587	110,178	324,724	219,137
Total Expenditures	174,426	144,880	29,546	1,413,556	1,082,313	331,243	2,121,411	1,039,098
<b><u>Dental Services</u></b>								
Revenue:								
Fees, Reimbursements & Other Income	54,982	54,245	( 736)	439,853	505,306	65,453	659,779	154,473
Total Revenue	54,982	54,245	( 736)	439,853	505,306	65,453	659,779	154,473
Expenditures:								
Salaries and Benefits	260,167	218,031	42,137	2,081,339	1,783,586	297,754	3,122,009	1,338,423
Supplies and Purchased Services	57,588	43,320	14,268	491,815	337,136	154,679	742,786	405,650
Total Expenditures	317,755	261,351	56,404	2,573,154	2,120,721	452,433	3,864,795	1,744,074

**HEALTH DISTRICT OF NORTHERN LARIMER COUNTY**  
**Statement of Program Revenues and Expenditures - Budget and Actual**  
**As of 8/31/2021**

	Current Month			Year to Date			Annual	Remaining
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Funds
<b><u>Integrated Care (MHSA/PC)</u></b>								
Revenue:								
Fees, Reimbursements & Other Income	0	41,771	41,771	102,638	99,170	( 3,468)	205,275	106,105
Total Revenue	0	41,771	41,771	102,638	99,170	( 3,468)	205,275	106,105
Expenditures:								
Salaries and Benefits	90,153	73,277	16,875	721,223	599,631	121,591	1,081,834	482,203
Supplies and Purchased Services	10,665	7,097	3,568	92,612	50,638	41,974	137,957	87,319
Total Expenditures	100,818	80,375	20,444	813,834	650,269	163,565	1,219,791	569,522
<b><u>Community Impact</u></b>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	51,732	40,290	11,442	413,859	340,699	73,160	620,789	280,090
Supplies and Purchased Services	7,240	3,555	3,684	62,276	25,690	36,586	92,791	67,101
Total Expenditures	58,972	43,845	15,127	476,136	366,389	109,746	713,580	347,191
<b><u>Program Assessment &amp; Evaluation</u></b>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	18,778	17,193	1,585	150,222	139,670	10,552	225,333	85,663
Supplies and Purchased Services	3,167	2,773	394	26,721	14,828	11,893	39,861	25,033
Total Expenditures	21,945	19,966	1,979	176,943	154,499	22,445	265,194	110,695
<b><u>Health Promotion</u></b>								
Revenue:								
Fees, Reimbursements & Other Income	700	350	( 350)	5,601	665	( 4,936)	8,402	7,737
Total Revenue	700	350	( 350)	5,601	665	( 4,936)	8,402	7,737
Expenditures:								
Salaries and Benefits	57,328	52,227	5,101	458,624	413,246	45,378	687,936	274,690
Supplies and Purchased Services	15,768	9,542	6,226	117,955	64,844	53,111	177,222	112,378
Total Expenditures	73,096	61,768	11,327	576,579	478,090	98,489	865,158	387,068

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY  
Statement of Program Revenues and Expenditures - Budget and Actual  
As of 8/31/2021

	Current Month			Year to Date			Annual	Remaining
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Funds
<b><u>Health Care Access</u></b>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	81,971	68,345	13,626	655,765	581,137	74,628	983,647	402,510
Supplies and Purchased Services	16,116	6,140	9,976	144,602	75,269	69,332	225,195	149,926
Total Expenditures	98,087	74,485	23,602	800,367	656,406	143,960	1,208,842	552,436
<b><u>Resource Development</u></b>								
Revenue:								
Fees, Reimbursements & Other Income	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0
Expenditures:								
Salaries and Benefits	13,946	13,292	654	111,568	105,595	5,973	167,352	61,757
Supplies and Purchased Services	2,159	1,307	852	17,273	7,218	10,055	25,910	18,692
Total Expenditures	16,105	14,600	1,506	128,841	112,813	16,028	193,262	80,449
<b><u>Mulberry Offices</u></b>								
Revenue:								
Fees, Reimbursements & Other Income	13,335	15,318	1,983	106,677	117,105	10,427	160,016	42,911
Total Revenue	13,335	15,318	1,983	106,677	117,105	10,427	160,016	42,911
Expenditures:								
Salaries and Benefits	0	0	0	0	0	0	0	0
Supplies and Purchased Services	15,961	6,902	9,058	127,686	50,357	77,329	191,529	141,172
Total Revenue	15,961	6,902	9,058	127,686	50,357	77,329	191,529	141,172

## Health District of Northern Larimer County

### Investment Schedule August 2021

Investment	Institution	Current Value	%	Current Yield	Maturity
Local Government Investment Pool	COLOTRUST	\$ 1,383	0.017%	0.01%	N/A
Local Government Investment Pool	COLOTRUST	\$ 6,862,759	81.968%	0.03%	N/A
Flex Savings Account	First National Bank	\$ 238,487	2.848%	0.05%	N/A
Certificate of Deposit	Advantage Bank	\$ 141,406	1.689%	1.60%	12/27/2021
Certificate of Deposit	Advantage Bank	\$ 114,577	1.368%	2.15%	9/2/2021
Certificate of Deposit	Points West	\$ 115,715	1.382%	0.70%	12/12/2021
Certificate of Deposit	Points West	\$ 156,922	1.874%	1.00%	4/2/2022
Certificate of Deposit	Adams State Bank	\$ 240,964	2.878%	1.59%	10/7/2021
Certificate of Deposit	Cache Bank & Trust	\$ 250,000	2.986%	1.01%	1/9/2022
Certificate of Deposit	Farmers Bank	\$ 250,272	2.989%	0.65%	6/27/2022
Total/Weighted Average		\$ 8,372,485	100.000%	0.20%	

#### Notes:

The local government investment pool invests in U.S. Treasury securities, U.S. Government agency securities, certificate of deposits, commercial paper, money market funds and repurchase agreements backed by these same securities.