

Health District of Northern Larimer Colorado

December 10, 2025

Brian Allen

COO, UCHealth Northern Colorado Region



Mission, Vision and Values

Mission

We improve lives. In big ways through learning, healing and discovery. In small, personal ways through human connection. But in all ways, we improve lives.

Vision

From health care to health.

Values

Patients first

Integrity

Excellence

Who we are
and
how we do it.

Values in Action

- We **take care** of others by taking care of ourselves.
- We always **prioritize safety**.
- We **connect** with compassion and respect.
- We **act inclusively** so those with diverse ideas and perspectives are supported.
- We **speak up** when there's an opportunity to make things better.
- We provide extraordinary care and service by **being accountable** for our actions.
- We **strive for excellence** in our work and when we fall short, we learn and improve.

About UCHealth

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Hospitals

4 Northern Colorado
4 Metro Denver
6 Southern Colorado

More than

2K

Available
beds

Hospital beds
579 Northern Colorado
989 Metro Denver
852 Southern Colorado

More than

35K employees

124K surgeries

2.7M unique patients

8.7M outpatient, urgent care and
emergency room visits

16K babies
delivered

7K affiliated or
employed providers

973 new patients per day

187K inpatient admissions and
observation visits



Poudre Valley Hospital
Fort Collins



Medical Center of the Rockies
Loveland



Greeley Hospital
Greeley



Longs Peak Hospital
Longmont



Broomfield Hospital
Metro Denver



University of Colorado Hospital
Metro Denver



Highlands Ranch Hospital
Metro Denver



Estes Valley Medical Center
Estes Park



Memorial Hospital North
Colorado Springs



Grandview Hospital
Colorado Springs



Memorial Hospital
Colorado Springs



Pikes Peak Regional Hospital
Woodland Park



Yampa Valley Medical Center
Steamboat Springs



Parkview Medical Center
Pueblo

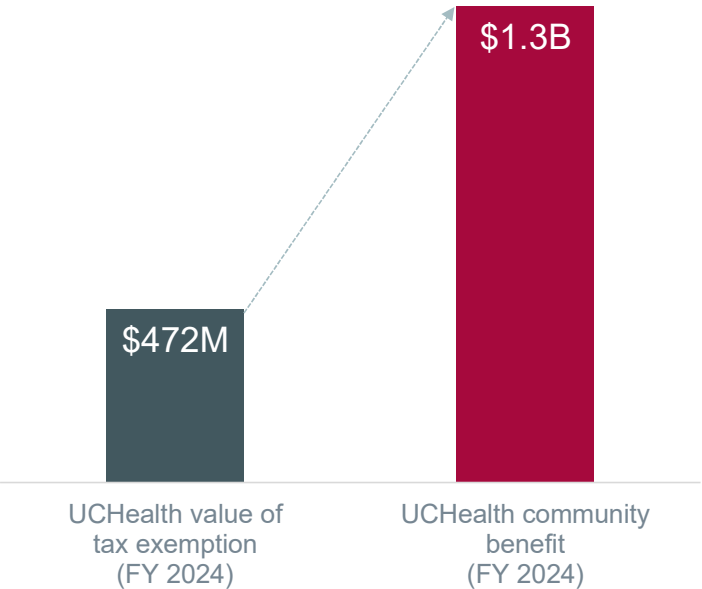


Parkview Pueblo West Hospital
Pueblo

uchealth

UCHealth provides significant community benefits

UCHealth invests in our communities nearly 3x beyond the value of our tax exemption
(based on IRS Schedule H reporting)¹



UCHealth is Colorado’s largest Medicaid provider and provides more than 2x more Medicaid care than any other health system

1.1M Medicaid inpatient and outpatient annual visits across UCHealth²

29% of Colorado’s Medicaid inpatient and outpatient care provided by UCHealth³

1 Community benefit based on Schedule H reporting; tax value analysis based on methodology provided by Plante Moran
2 FY 2025
3 FFY 2024 adjusted discharge figures sourced from HCPF's FFY 2024 CHASE Annual Report published in January 2025; UCHealth includes Parkview

Our community health needs: Areas of focus in Northern Colorado

Priorities identified in Community Health Needs Assessment
2025 – 2027

Access
to care

Behavioral
health

Chronic
conditions

>220 community partners and organizations
engaged directly or through collaboratives
during the development of our CHNAs

1 Community benefit based on Schedule H reporting and includes PVH, MCR and Greeley

FY 2024 community benefit¹

\$304M

total community benefit

\$141M

uncompensated care for
uninsured and underinsured

Innovation



Unified Communications Program

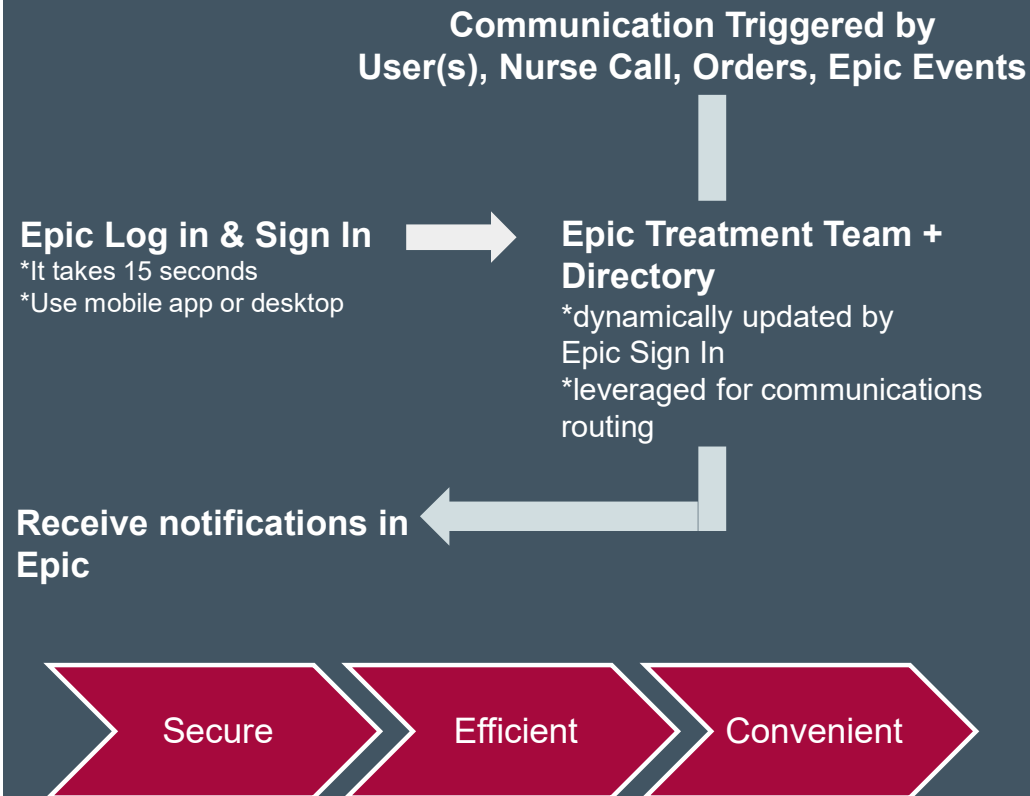
Vision

We will build a communication platform **connected to the patient's electronic health record** that easily identifies the *right recipient, minimizes miscommunication and minimizes disruption* for all parties.

Objectives

1. Modernize and streamline.
2. Eliminate misdirected communications.
3. Remove unnecessary disruption.

Live as of Sept. 16 in the northern Colorado region



Performance



Vizient quality and accountability

FY 2025 annual rankings

Hospital	FY24 Percentile (last year)	FY25 Percentile	
MCR	84%	95%	+11
PVH	72%	86%	+14
GH	18%	65%	+47

- More hospice care, faster support, better end-of-life experiences, safer care.
- More **efficient** care
- More **effective** care
- More **equitable** care

Source: Vizient CDB Report Express Q&A Calculators for 2025 Q3 accessed 7/10/2025.



CORE 5 – Celebrating our wins

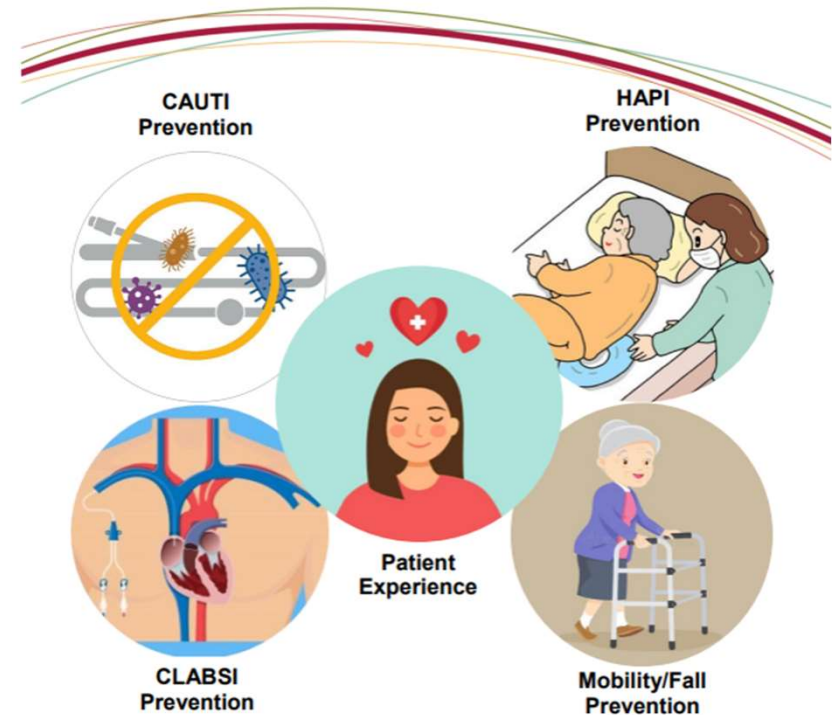
CAUTI & CLABSI

- MCR cut CMS-eligible CAUTI & CLABSI events 50% in FY25 vs. FY24
- PVH & GH ICUs: zero CMS-eligible CAUTIs in FY24 & FY25
- GH: 11 months CLABSI-free

Mobility at combined MCR/PVH/GH:

- +6,500 successful mobilizations (July 2025 vs. July 2024)
- Kudos to units with > 60% mobility goal achievement (Aug 2025)

- | | |
|-------------------|-----------------------|
| ✓ GH ICU | ✓ MCR Trauma/Surgical |
| ✓ MCR CICU | ✓ PVH Neurology |
| ✓ MCR Ortho/Neuro | ✓ PVH Ortho |



The Core Five

High Reliability for High-Quality Care: Focus on the Core 5

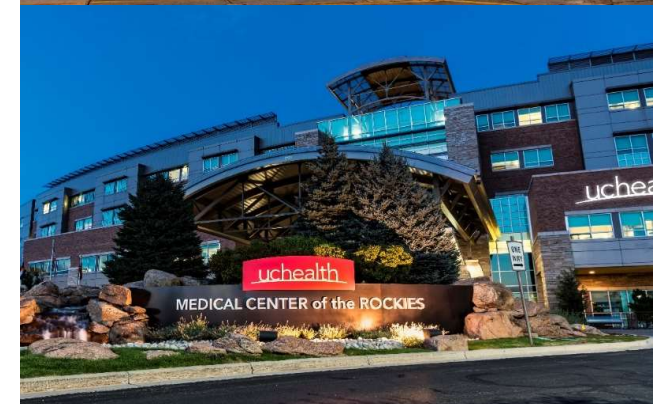
UCHealth Strategic Objectives



Northern Colorado three-year strategic priorities

- 1 Provide top quality, safety and experience**
Achieve top decile performance in quality, safety and experience
- 2 Recruit, develop and retain top talent**
Recruit and develop top talent while maintaining an engaged workforce
- 3 Improve patient access**
Improve patient access for outpatient care, surgeries, emergency services and admissions to meet the needs of our growing community
- 4 Achieve financial sustainability**
Focus on strategically significant programs, maintain cost efficiency and meet financial targets
- 5 Develop plan for strategic expansion of access and real estate**
Create regional plan to support access to our services to support community needs

Long-term goals were created for FY 2025



FY 2026 strategic initiatives

Quality, safety and experience	Access and capacity	Employee engagement and well-being	Physician and APP engagement	Operational and financial performance
Initiative Description				
Enhance focus on best practice processes and protocols to improve quality performance and provide the best outcomes with an exceptional experience	Complete regional expansion plans, reduce length of stay and identify ways to increase access, manage capacity and limit redirect status	Support initiatives to enhance employee culture and well-being, improve communication and reduce burnout and staff turnover	Create processes to enhance physician and APP workflows and decrease burden	Identify ways to enhance revenue, while reducing expenses to improve performance
UCHealth objective				

FY 2026 Quality, safety and experience goals in development from UCHealth quality leadership team; detailed goals and tactics are in process

PVH Facility Updates



Construction updates

PVH behavioral health, \$54 million

- New inpatient unit on the third floor **opens in November**
- UHealth Behavioral Health Clinic – Westbridge, for outpatient behavioral health services, **opens in September/October**



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Thank you

Q&A

