



**Board of Directors  
Work Session/Retreat Agenda**

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Location: Gardens on Spring Creek, 2145 Centre Ave. Fort Collins, CO or **Zoom**

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Date: Wednesday, September 9th, 2026

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Time: 12:00 PM – 4:00 PM

**12:00 PM**      **I. Call to Order**      Erin Hottenstein

- a. Roll Call Board of Directors
- b. Welcome Guests & Attendees
- c. Conflict of Interest Statement
- d. Approval of Agenda

**12:05 PM**      **II. Action Items**      Brian Ferrans

- a. Approve new December Board meeting date to align with Special District Compliance Calendar requiring Assessors to recertify property value by December 10<sup>th</sup>, likely changing 2027 budgeted property tax revenue

**12:10 PM**      **III. Retreat (Facilitated by Sequoia Leadership Group)**

- a. Welcome & Context
- b. Current State (Mission/Vision/Values)
- c. Environmental Scan
- d. Break
- e. Future Visioning
- f. Gap Analysis
- g. Priorities & Next Steps

Brian Ferrans/  
Sequoia Group

**4:00 PM**      **III. Adjourn**      Erin  
Hottenstein