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Budget Documents

For:

January 1 – December 31, 2020

1st Draft Submitted to Board of Directors: October 15, 2019

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Health District

OF NORTHERN LARIMER COUNTY

Budget for 2020 BUDGET MESSAGE

The Health District of Northern Larimer County in 2020 will continue to provide health services that fulfill its mission "to enhance the health of our community." It will provide health services from seven sites in Fort Collins - three owned facilities and two leased Health District spaces, as well as shared space with two other facilities where Health District staff work collaboratively with staff from other organizations, including Salud Family Health Centers and the Family Medicine Center. For the seventh open enrollment period for health insurance through the Connect for Health Colorado Marketplace, there will also be periodic health coverage assistance services provided in outreach sites in Loveland and Fort Collins.

The Health District's goal for 2020 and beyond is to focus on health programs and services that will have the greatest impact on improving health. In 2017, the Health District Board of Directors reviewed multiple factors that contribute most heavily to ill health and premature death among district residents during its triennial community health assessment process. Utilizing information from the Health District's 2016 Community Health Survey, vital statistics, and other sources, the factors were examined from a variety of perspectives. For key factors, the Board reviewed the relative burden on health; trends over time; gaps between our community's health indicators and the national Healthy People 2020 goals and other benchmarks; the level of need and demand in the community; evaluations of current services; and the potential and availability of effective and cost-effective interventions. The 2020 triennial health assessment is underway and will provide valuable information for the future.

As a result of the 2017 review, the Health District has set several priorities based on their potential to have significant impact on the health of the community. For 2020, the key focus areas include goals to: 1) Maintain and boost the number of people who have health insurance; help community members understand their health insurance options and what might work best for them; and help the community address provider capacity issues; 2) Provide dental care for those with low incomes; expand community knowledge of dental resources for those with low incomes; and 3) Improve the ability of the community to effectively address mental illness, substance use disorders, and pain management – including providing certain behavioral health services and connecting community members to other services. Other priorities will continue to be to help people: identify and control risky blood pressure and cholesterol levels, quit tobacco, and complete advance care directives in order that health care providers will understand their preferences at end of life.

The specific services to be provided by the Health District in 2020 will include those listed below.

Access to Health Care

The Health District will continue to promote access to health care for those with low incomes by directly providing the following services either solely or in partnership with other organizations and providers: family dental services; prescription assistance; psychiatric medication evaluations and consults; mental health and substance use assessments and treatment, particularly at two primary care "safety net clinics" that serve residents with public insurance or who cannot afford the full cost of health care and at CAYAC (Child, Adolescent, Young Adult Connections); assistance for those who suffer from co-occurring

mental illness and substance use disorders; and a program that connects consumers to therapists and psychiatrists offering mental health care at reduced rates. Each program offers discounted care or sliding fee scales to help make health care more affordable.

For those who have disabilities so severe that they must receive their dental care under general anesthesia (and who qualify for a relevant state Medicaid waiver), the Health District and a partnership of a variety of public and private partners will continue to offer limited care locally.

For residents of all incomes who are in need of affordable health insurance, the Health District (through its Larimer Health Connect program) will offer health coverage assistance services to help residents understand their options for obtaining and keeping health insurance, and to help them apply for coverage and assistance when appropriate.

For residents of all incomes in need of finding mental health and/or substance use services, or of understanding mental illness or substance use disorders, the Mental Health & Substance Use Connections program will offer assistance and enhanced information and referrals by phone, Internet or in person. Connections provides services for adults, and also focuses on youth through the CAYAC program, which places additional focus on early identification and intervention for children and youth ages 0-24 who are potentially impacted by mental illness or substance use disorders, working closely with their families, schools, and primary care providers to connect them to appropriate assessments and, when indicated, treatment. CAYAC assessment services include child and adolescent psychiatry and psychological testing, when indicated, which assists in determination of referrals to the most appropriate interventions.

The Health District will continue to organize and participate in community-based planning aimed at restructuring local mental health and substance use disorder services, and to raise community awareness and action around mental illness and substance use disorders. In 2018, community voters approved a tax initiative to expand critical behavioral health services, and efforts will continue, along with the County and other partners, to implement the expansion plan. Work will also continue on developing more effective approaches for those who suffer from serious complex health and mental illness conditions, on helping our community advance in utilizing the most effective interventions for those with substance use disorders through training for behavioral health provider and criminal justice and human services professionals, as well as community awareness development, and on working with local partners to develop improved approaches to pain management.

Health Promotion

The Health District will provide the following general preventive care and treatment services: community screenings for high blood pressure, cholesterol, and glucose (as an indicator of diabetes), followed by intensive nurse counseling for those at high risk; and evidence-based services to help people quit using tobacco.

Aging

Recognizing that the United States faces unprecedented growth in the number and proportion of older adults - with anticipated significant impacts on health and health care - the Health District will work with other community partners to better understand the projected local impact, and to plan for changing health needs (in areas where adequate planning has not already been accomplished).

As part of this focus, the Health District will continue a limited Larimer Advance Care Planning

project, which will assist adults in developing advance care directives that will help assure that their preferences are honored should they experience a serious health condition. The program will work closely with medical organizations and professionals to help them create sustainable advance directive approaches within their organizations, and to be sure staff are trained on the topic; staff also work with employers on employee campaigns to help employees complete their advance care planning.

Assessment

As noted above, the Health District is committed to making informed decisions based on the most current and relevant information and will continue to gather and share such information with the community. The next triennial overall community health assessment will occur in the last part of 2019, and the results will be used starting in 2020 for making decisions about health care services for the next few years, as well as made available to and shared with the community.

System-wide Improvements

The Health District continues to support system-wide changes that will significantly enhance the ability of local consumers and providers to improve the community's health status. In collaboration with partner agencies, it will work to maximize the impact of the state's Medicaid Accountable Care approach on the health of community residents and the delivery of cost-effective services. The Health District is also involved in monitoring changes in health care brought about by health care reform and other factors, and will continue to assist the community in adapting to changes. The Health District works with multiple partners in disaster preparedness planning and response.

Other

In addition to providing health services, the Health District continues to have responsibility in two other areas: to fulfill its legal obligations as a Special District and as the owner of Poudre Valley Health System's (PVHS) portion of the University of Colorado Health (UCH) System's real estate and other assets. Revenue from lease payments from PVHS/UCH (the operators of the hospital and related health services) covers administrative expenses, and helps to provide local health services.

Revenues for providing health services are generated through property and special ownership taxes, fees, third party payers, lease payments, interest, contracts, and grants.

Budget

The attached Budget for the Health District of Northern Larimer County includes a three-year and one-year budget listing all proposed expenditures for administration, operations, maintenance, capital projects; anticipated revenues for the budget year; and estimated beginning and ending fund balances. Attached are explanatory schedules, which give more detail on both revenues and expenditures.

The financial statements and records of the Health District of Northern Larimer County are prepared using the accrual basis of accounting. This budget has been prepared using the modified accrual basis of accounting.

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HEALTH DISTRICT OF NORTHERN LARIMER COUNTY

Budget

For:

January 1 – December 31, 2020

Health District of Northern Larimer County
2020 Budget

Revenues:

Property & Specific Ownership Taxes	\$	8,911,947
Lease Revenue		1,149,096
Investment Income		180,000
Operating Revenue (fee income)		1,205,166
Grant and Partnership Revenue		1,232,678
Miscellaneous Income		21,006
Total Revenues	\$	<u>12,699,892</u>
Beginning Balance	\$	7,402,147
Total Available Resources	\$	<u><u>20,102,040</u></u>

Expenditures:

Operating Expenditures		
Board Expenditures	\$	48,623
Election Expenditures		25,000
Administration		935,654
Program Operations:		
<i>Mental Health/Substance Issues Services</i>		3,977,765
- Community Impact	\$	741,631
- Connections: Mental Health/Substance Issues Services		1,994,301
- Integrated Care (MHSA/PC)		1,241,833
Dental Services		4,088,178
Health Promotion		881,684
Assessment/Research/Evaluation		237,240
Health Care Access		1,198,333
HealthInfoSource		117,360
Resource Development		185,962
Grants, Partnerships and Special Projects		3,553,231
Total Operating Expenditures	\$	<u>15,249,030</u>
Non-Operating Expenses		
Capital Expenditures		394,055
Contingency		912,294
Total Non-Operating Expenditures	\$	<u>1,306,349</u>
Total Expenditures		<u><u>16,555,379</u></u>
Reserves		
Emergency		496,661
Capital Replacement (by policy)		1,150,000
Capital Replacement (flexible)		1,900,000
Total Reserves	\$	<u>3,546,661</u>
Total Expenditures & Reserves		<u><u>20,102,040</u></u>

Health District of Northern Larimer County
Three Year Budget Summary 2020

	Prior Year 2018 Actual *	Current Year 2019 Budget	2020 Proposed Budget
Revenues:			
Property & Specific Ownership Taxes	\$ 7,827,327	\$ 7,887,486	\$ 8,911,947
Lease Revenue	1,083,135	1,115,627	1,149,096
Investment Income	164,678	140,000	180,000
Operating Revenue (fee income)	1,133,519	1,037,995	1,205,166
Grant and Partnership Revenue	947,040	1,365,007	1,232,678
Miscellaneous Income	35,004	21,100	21,006
Total Revenues	\$ 11,190,703	\$ 11,567,215	\$ 12,699,892
 Beginning Balance	 \$ 6,343,442	 \$ 7,464,936	 \$ 7,402,147
Total Available Resources	\$ 17,534,145	\$ 19,032,150	\$ 20,102,040
 Expenditures:			
Operating Expenditures			
Board Expenditures	\$ 29,515	\$ 43,920	\$ 48,623
Election Expenditures	297	18,000	25,000
Administration	781,674	858,400	935,654
Program Operations:			
<i>Mental Health/Substance Issues Services</i>		3,395,826	3,977,765
- Community Impact	599,305	\$ 637,766	\$ 741,631
- Connections: Mental Health/Substance Issues Services	1,351,460	1,650,745	1,994,301
- Integrated Care (MHSA/PC)	995,836	1,107,315	1,241,833
Dental Services	3,491,207	3,809,046	4,088,178
Health Promotion	739,561	820,874	881,684
Assessment/Research/Evaluation	198,061	213,652	237,240
Health Care Access	985,568	1,074,616	1,198,333
HealthInfoSource	73,455	109,263	117,360
Resource Development	153,425	174,236	185,962
Grants, Partnerships and Special Projects	1,596,562	3,502,622	3,553,231
Total Operating Expenditures	\$ 10,995,926	\$ 14,020,455	\$ 15,249,030
Non-Operating Expenditures			
Capital	\$ 32,030	\$ 99,725	\$ 394,055
Contingency	-	2,076,083	912,294
Total Non-Operating Expenditures	\$ 32,030	\$ 2,175,808	\$ 1,306,349
Total Expenditures	\$ 11,027,956	\$ 16,196,263	\$ 16,555,379
 Reserves			
Emergency & General	\$ 536,180	\$ 485,888	\$ 496,661
Capital Replacement (by policy)	1,150,000	1,150,000	1,150,000
Capital Replacement (flexible)	200,000	1,200,000	1,900,000
Total Reserves	\$ 1,886,180	\$ 2,835,888	\$ 3,546,661
Total Expenditures & Reserves	\$ 12,914,136	\$ 19,032,150	\$ 20,102,040

*Based on year-end audited financial statements

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HEALTH DISTRICT OF NORTHERN LARIMER COUNTY

Explanatory Schedules

For:

January 1 – December 31, 2020

Health District of Northern Larimer County
Annual Operating and Reserve Expenditure Summary
2020

Summary of Revenues Used for Operating Expenditures
(Non-GAAP)

Sources of Revenue

Property & Specific Ownership Taxes	\$	8,911,947
Lease Revenue		1,149,096
Fee for Service Income		1,205,166
Grant Revenue		1,201,408
Anticipated grant revenue	\$	701,408
Potential grant revenue		500,000
Partnership Revenue		31,270
Investment Income		180,000
Miscellaneous Income		21,006
Total Revenues	\$	<u>12,699,892</u>

A Operating Expenditures

Board Expenditures	\$	48,623
Election Expenditures		25,000
Administration		917,000
Program Operations		10,284,593
Special Projects - Operations		192,000
Special Projects - Partnerships		31,270
Grant Expenditures		1,201,408
Total Operating Expenditures	\$	<u>12,699,893</u>

B	Expenditures From Reserves		\$	2,549,137
	Special Projects	\$	2,128,553	
	Operations	\$	420,584	
C	Total Expenditures (A + B)		\$	<u>15,249,030</u>
D	Capital Expenditures (Reserve)			394,055
E	Total Reserve Expenditures (B + D)		\$	<u>2,943,192</u>

Health District of Northern Larimer County

2020 Capital Expenditures

Exterior Signs at Bristlecone campus	28,000
Roof replacement - 202 Bldg	140,000
New rooftop HVAC Units - 120 Bldg	24,000
Equipment/Software	182,055
Contingency	20,000
TOTAL	<u>\$ 394,055</u>

2020 Non-Capital Improvements from Reserves

Technology	\$ 106,820
Office Furniture/Equipment	62,204
Building Improvements	83,900
Software	147,660
Contingency	20,000
TOTAL	<u>\$ 420,584</u>

Health District of Northern Larimer County 2020 Program Revenues & Expenditures

	2019											2020		2019		
	Admin	Board/ Election	Connections: MH/ISI	Dental	MH/SA/PC	Health Promo	Community Impact	Prog Eval	Health Care Access	HIS	Res Dev	Total	Grand Total	Operational Budget	% Change	\$ Change
Revenues:																
Fee for Service	\$ -	\$ -	\$ 30,000	\$ 197,375	\$ 508	\$ 3,036	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 230,919	\$ 230,919	216,467	6.68%	14,452
3rd Party Payments	-	-	-	776,226	190,725	7,296	-	-	-	-	-	\$ 974,247	\$ 974,247	821,528	18.59%	152,719
Sponsorships/Fundraising	10,500	-	-	10,000	-	506	-	-	-	-	-	\$ 21,006	\$ 21,006	21,100	-0.45%	(94)
Misc Income	\$ 10,500	\$ -	\$ 30,000	\$ 983,601	\$ 191,233	\$ 10,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,226,172	\$ 1,226,172	\$ 1,059,095	15.78%	\$ 167,077
TOTAL REVENUE	\$ 10,500	\$ -	\$ 30,000	\$ 983,601	\$ 191,233	\$ 10,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,226,172	\$ 1,226,172	\$ 1,059,095	15.78%	\$ 167,077
Expenditures:																
Salaries & Wages	\$ 461,744	\$ 8,000	\$ 1,325,723	\$ 2,509,426	\$ 890,673	\$ 546,737	\$ 511,262	\$ 164,294	\$ 777,666	\$ 71,598	\$ 128,094	\$ 7,395,216	\$ 7,395,216	\$ 6,566,099	12.63%	829,117
Benefits & Taxes	114,940	612	346,625	695,374	220,184	151,622	133,595	40,391	217,041	22,516	33,927	\$ 1,976,826	\$ 1,976,826	1,764,885	12.01%	211,941
Recruitment/Infection Control	7,000	-	11,000	6,000	6,000	6,252	3,000	1,200	4,600	1,500	1,550	\$ 48,102	\$ 48,102	39,759	20.96%	8,343
Temporary Help	214	4,800	684	4,961	405	319	263	634	-	-	68	\$ 12,348	\$ 12,348	8,731	41.42%	3,616
Interns & Residents	-	-	2,000	-	2,000	-	2,000	2,000	1,600	-	-	\$ 9,600	\$ 9,600	12,400	-22.58%	(2,800)
Consultants & Contracted Dr.'s	57,233	4,000	20,548	11,438	3,341	5,836	3,521	426	14,153	306	392	\$ 121,195	\$ 121,195	133,880	-9.47%	(12,685)
Mileage	2,060	100	1,200	800	2,000	400	3,000	800	6,500	500	275	\$ 17,635	\$ 17,635	18,382	-4.06%	(747)
Staff Training	5,368	-	8,225	17,577	4,876	3,836	3,168	888	5,826	638	817	\$ 51,220	\$ 51,220	46,816	9.41%	4,404
Conferences/Retreats/Fundraising	29,354	15,450	9,587	19,505	9,062	6,721	5,636	2,235	13,384	176	5,032	\$ 116,144	\$ 116,144	111,822	3.87%	4,322
Memberships/Dues/Licenses	10,722	1,250	5,210	12,943	7,380	892	460	1,150	1,925	2,000	295	\$ 44,227	\$ 44,227	38,605	14.56%	5,622
Publications/Subscriptions	1,959	300	6,394	600	600	376	750	1,723	2,813	-	1,000	\$ 16,515	\$ 16,515	21,180	-22.03%	(4,665)
Meetings	1,300	5,000	11,900	1,000	800	3,280	1,500	400	3,050	285	340	\$ 28,855	\$ 28,855	24,667	16.98%	4,188
Wellness/Recognition	1,148	-	3,677	7,857	2,180	1,715	1,416	397	2,470	19	365	\$ 21,243	\$ 21,243	19,822	7.17%	1,421
Volunteer Recognition	75	700	1,739	2,211	142	487	392	26	411	1,000	24	\$ 7,206	\$ 7,206	6,419	12.27%	788
Rent & Lease Payments	801	-	58,484	5,479	1,520	1,196	987	277	1,723	199	255	\$ 70,920	\$ 70,920	60,576	17.08%	10,344
Utilities	3,524	-	1,938	25,830	6,184	5,395	4,888	1,157	-	631	817	\$ 50,363	\$ 50,363	49,208	2.35%	1,154
Custodial Services	3,567	-	-	26,148	6,260	5,461	4,948	1,171	-	639	827	\$ 49,021	\$ 49,021	47,020	4.26%	2,001
Leased Space Operational Costs	-	-	7,700	-	-	-	-	-	-	-	-	\$ 21,200	\$ 21,200	47,021	-54.91%	(25,821)
Insurance	2,668	7,761	13,163	25,029	10,491	4,329	3,122	1,482	5,681	617	789	\$ 75,134	\$ 75,134	69,005	8.88%	6,129
Office Supplies	4,150	500	8,050	6,000	1,470	2,312	2,300	500	2,900	750	320	\$ 29,252	\$ 29,252	27,655	5.77%	1,597
Office Equipment	-	-	-	-	250	-	-	-	-	-	-	\$ 250	\$ 250	-	-	250
Office Furniture	-	-	-	-	-	-	-	-	-	-	-	\$ -	\$ -	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-	\$ -	\$ -	-	-	-
Computer Software	-	-	-	-	-	-	-	-	-	-	-	\$ -	\$ -	-	-	-
Telephone, E-mail & Internet	3,303	-	8,222	24,793	5,815	5,894	4,563	1,087	914	1,401	170	\$ 56,767	\$ 56,767	55,917	1.52%	850
Postage	1,770	50	1,000	4,000	100	900	300	100	11,062	250	650	\$ 20,182	\$ 20,182	18,750	7.64%	1,432
Printing/Copying/Binding	2,700	100	3,600	2,500	600	2,257	2,000	250	8,250	400	300	\$ 22,957	\$ 22,957	19,088	20.27%	3,869
Community Education	7,951	-	41,212	60,514	10,019	47,094	6,859	2,642	20,021	6,177	1,511	\$ 204,000	\$ 204,000	216,014	-5.56%	(12,014)
Repair & Maintenance	5,711	-	18,289	39,085	10,843	9,529	7,044	1,975	12,288	1,420	1,817	\$ 108,000	\$ 108,000	108,638	-0.59%	(638)
Medical Supplies	-	-	-	160,000	-	16,500	-	-	-	-	-	\$ 176,500	\$ 176,500	172,517	2.31%	3,983
Medical Equipment	-	-	-	-	-	238	-	-	-	-	-	\$ 238	\$ 238	252	-	(14)
Medicines & Vaccines	-	-	-	-	-	-	-	-	-	-	-	\$ -	\$ -	-	-	-
Prescriptions	-	-	-	-	5,000	-	-	-	29,500	-	-	\$ 57,500	\$ 57,500	57,500	0.00%	-
Lab & X-ray Fees	-	-	-	170,000	-	-	-	-	-	-	-	\$ 170,000	\$ 170,000	170,000	0.00%	-
Client Assistance	-	-	5,000	12,500	500	2,940	500	-	3,500	-	-	\$ 24,940	\$ 24,940	27,430	-9.08%	(2,490)
Follow-up Care	-	-	-	35,000	-	-	-	-	-	-	-	\$ 35,000	\$ 35,000	20,000	75.00%	15,000
Bad Debt	-	-	2,000	20,000	-	100	-	-	-	-	-	\$ 22,100	\$ 22,100	22,100	0.00%	-
Fees & Exp.	9,500	-	-	1,650	-	-	-	-	-	-	-	\$ 11,150	\$ 11,150	11,150	0.00%	-
Treasurer Fees	178,239	-	-	-	-	-	-	-	-	-	-	\$ 178,239	\$ 178,239	157,750	12.99%	20,489
Reserve Expenditures **	18,655	-	71,131	179,958	33,138	26,066	34,157	10,035	37,555	4,338	5,552	\$ 420,584	\$ 420,584	375,625	11.97%	44,959
Election Expenses	-	25,000	-	-	-	-	-	-	-	-	-	\$ 25,000	\$ 25,000	18,000	38.89%	7,000
	\$ 935,654	\$ 73,623	\$ 1,994,301	\$ 4,088,178	\$ 1,241,833	\$ 881,684	\$ 741,631	\$ 237,240	\$ 1,198,333	\$ 117,360	\$ 185,962	\$ 11,695,799	\$ 11,695,799	\$ 10,564,854	10.70%	\$ 1,130,945
Net Expenditure	\$ 925,154	\$ 73,623	\$ 1,964,301	\$ 3,104,577	\$ 1,050,600	\$ 870,846	\$ 741,631	\$ 237,240	\$ 1,198,333	\$ 117,360	\$ 185,962	\$ 10,469,627	\$ 10,469,627	\$ 9,505,759	10.14%	\$ 963,868

**To be spent from reserves

**FTE by Program
2020**

Program/Department	Authorized Regular Positions		
	2019 Authorized	2020 Budget	2020 Change
Administration	5.058	5.351	0.293
Mental Health Connections	14.145	17.135	2.991
Dental	35.801	36.619	0.818
Mental Health/Substance Abuse/Primary Care	9.174	10.159	0.986
Health Promotion	7.563	7.991	0.428
Community Impact	6.061	6.600	0.539
Program Evaluation	1.686	1.850	0.164
Health Care Access/Policy	10.955	11.513	0.558
HealthInfoSource	0.963	1.330	0.367
Resource Development	1.638	1.702	0.064
	93.043	100.250	7.207

**Health District of Northern Larimer County
2020**

Special Projects - Reserves

	HD	Partnerships	Total
MHSU Connections: CAYAC	\$ 120,696		\$ 120,696
Adjust Psychiatrist 1 FTE to current rate	\$ 28,500		\$ 28,500
BHP CAYAC Team SUD	\$ 77,670		\$ 77,670
Regional Health Connector CAYAC	\$ 23,646		\$ 23,646
MHSU Crisis Intervention Training, Law Enforcement	\$ 3,000		\$ 3,000
MH SUD Strategy and Implementation Manager	\$ 52,000		\$ 52,000
MHSU Expansion of Critical Behavioral Health Services	\$ 15,000		\$ 15,000
MHSU SUD Transformation Project	\$ 30,000		\$ 30,000
Community Mental Health/SA (Discretionary)	\$ 70,000		\$ 70,000
Community Mental Health/SA Partnership - HD	\$ 65,000		\$ 65,000
SUD Public Awareness Campaign	\$ 40,000		\$ 40,000
Community Mental Health/SA Partnership - Partners		\$ 31,270	\$ 31,270
MHSU Pay for Success/Frequent Utilizer Approach	\$ 35,000		\$ 35,000
Mental Health Special Legal Consultation	\$ 3,500		\$ 3,500
Pain Management Project	\$ 80,000		\$ 80,000
Oral Surgeon/Endo	\$ 15,000		\$ 15,000
OAP Dental Client Assistance (Restricted)	\$ 18,847		\$ 18,847
Dentist loan repayment	\$ 10,000		\$ 10,000
Meaningful Use (future Dental MU expenses)	\$ 122,000		\$ 122,000
Wheelchair Accessible Dental Chair	\$ 40,000		\$ 40,000
Targeted Program Outreach	\$ 29,000		\$ 29,000
Larimer Health Connect	\$ 160,369		\$ 160,369
Health Equity Initiative	\$ 12,000		\$ 12,000
HCA Project Implementation Coordinator	\$ 79,195		\$ 79,195
Connect for Health Colorado Indirects	\$ 20,000		\$ 20,000
CDDT/ACT Facility Repairs/Contingency	\$ 10,000		\$ 10,000
Advance Care Planning Project	\$ 52,775		\$ 52,775
Aging and Health Care Initiative	\$ 50,000		\$ 50,000
HPSA	\$ 7,000		\$ 7,000
Camp Bristlecone Revamp	\$ 10,000		\$ 10,000
Great Plains Consultant - HR Module	\$ 4,000		\$ 4,000
HR Consultant	\$ 8,000		\$ 8,000
Contracts/Compliance Consultant	\$ 22,000		\$ 22,000
Community Health Survey	\$ 33,725		\$ 33,725
Transition Management	\$ 117,320		\$ 117,320
Specialized program training/health care reform training	\$ 121,995		\$ 121,995
HIS Redesign and Implementation	\$ 139,800		\$ 139,800
Health Information Sharing & Health Reform Changes	\$ 20,000		\$ 20,000
Implementation of Community/New Projects Process & Plans	\$ 40,000		\$ 40,000
RIHEL - Leadership Institute (2 attendees)	\$ 11,000		\$ 11,000
Emergency Preparedness	\$ 10,000		\$ 10,000
Intermediate Medical Leave	\$ 25,000		\$ 25,000
Video Outreach	\$ 12,000		\$ 12,000
New high level staff recruitment costs	\$ 20,000		\$ 20,000
Wellness Program	\$ 6,000		\$ 6,000
General Indirects	\$ 50,450		\$ 50,450
Public Awareness & Name Changes	\$ 80,000		\$ 80,000
Health District websites redevelopment	\$ 40,000		\$ 40,000
Census 2020 Outreach	\$ 10,000		\$ 10,000
New Community Health Data Project	\$ 50,000		\$ 50,000
Evaluation Services for Grants/Projects	\$ 27,065		\$ 27,065
Total	\$ 2,128,553	\$ -	\$ 2,159,823

Grants

	Grants	Total
DC Fundraising (OOD)	\$ 12,675	\$ 12,675
Dental Client Assistance - Children	\$ 7,597	\$ 7,597
Dental Client Assistance - Adults	\$ 26,511	\$ 26,511
Project Smile	\$ 6,677	\$ 6,677
Lion's Club Diabetes Program	\$ 2,372	\$ 2,372
Community Foundation (Senior Dental)	\$ 11,087	\$ 11,087
Colorado Health Foundation (LHC)	\$ 8,784	\$ 8,784
Connect for Health (LHC)	\$ 6,004	\$ 6,004
Connect for Health Colorado FY 20	\$ 80,617	\$ 80,617
Connect for Health (new)	\$ 72,385	\$ 72,385
ACP Partner/Fundraising	\$ 7,989	\$ 7,989
ACMHC Extension	\$ 678	\$ 678
Denver Foundation (CAYAC)	\$ 16,700	\$ 16,700
CHF - SUD Transformation Project	\$ 18,591	\$ 18,591
RWJF Culture of Health Leaders - Health Equity	\$ 31,741	\$ 31,741
Meaningful Use	\$ 34,000	\$ 34,000
Denver Foundation MAT	\$ 216,252	\$ 216,252
Connect for Health Colorado	\$ 84,901	\$ 84,901
Next 50	\$ 40,028	\$ 40,028
City of Fort Collins (CAYAC)	\$ 5,818	\$ 5,818
Larimer County for MHSA Alliance	\$ 10,000	\$ 10,000
Potential Grants	\$ 500,000	\$ 500,000
Total	\$ 1,201,408	\$ 1,201,408

Special Projects - Operations

	Health District	Grants	Partnerships	Total
Special Projects Contingency	\$ 192,000			\$ 192,000
Total	\$ 192,000	\$ -	\$ -	\$ 192,000

*Bold indicates expenditures requiring Board approval of special projects proposals