



Budget Documents

For:

January 1 – December 31, 2022

Approved and Adopted by the Board of Directors

December 13, 2021

HealthDistrict

OF NORTHERN LARIMER COUNTY

Budget for 2022 BUDGET MESSAGE

The Health District of Northern Larimer County in 2022 will continue to provide health services that fulfill its mission "to enhance the health of our community." It will provide health services from seven sites in Fort Collins - four owned facilities and one leased Health District space, as well as shared space with two other facilities where Health District staff work collaboratively with staff from other organizations, including Salud Family Health Centers and the Family Medicine Center.

The Health District's goal for 2022 and beyond is to focus on health programs and services that will have the greatest impact on improving health. In 2020, the Health District Board of Directors reviewed multiple factors that contribute most heavily to ill health and premature death among district residents during its triennial community health assessment process. Utilizing information from the Health District's 2019 Community Health Survey, vital statistics, and other sources, the factors were examined from a variety of perspectives. For key factors, the Board reviewed the relative burden on health; trends over time; gaps between our community's health indicators and the national Healthy People 2020 goals and other benchmarks; the level of need and demand in the community; evaluations of current services; and the potential and availability of effective and cost-effective interventions.

As a result of the 2020 review, the Health District set several priorities based on their potential to have significant impact on the health of the community. For 2022, the key focus areas include goals to: 1) Improve the ability of the community to effectively address mental illness and substance use disorders, including providing certain behavioral health services, connecting community members to other services, and organizing community partners to make long term improvements in MH/SUD services and approaches; 2) Maintain and boost the number of people who have health insurance, and help community members understand their health insurance options and what might work best for them; and 3) Provide dental care for those with low incomes. Other services will help people quit tobacco; identify and control risky blood pressure and cholesterol levels, and help people understand how to complete advance care directives in order that health care providers will understand their preferences at the end of life.

Given the continued significant impact of the COVID-19 pandemic on the community, the Health District will continue to provide time-limited COVID-related services as needed, including in areas such as providing COVID vaccinations; assisting the Larimer County Department of Health with contact tracing and case investigation; providing nurse health care coordination for people experiencing homelessness who are in need of isolation, recovery, and/or quarantine (IRQ) due to COVID; and providing enhanced Connections to address the increased need for assessments and connections to appropriate mental health and substance use services.

The Health District will also continue its focus on enhancing Equity, Diversity, and Inclusion (EDI) both internally and in our community. EDI work will include continued education and awareness, improving relationships and communications, updating policies and procedures, program adjustments, recruitment and retention, assessment of internal and community needs, and encouraging/assisting others to enhance the health of our community by giving everyone the opportunity to achieve their highest level of health.

In addition to the approaches listed above, the specific services to be provided by the Health District in 2022 will include the following:

Access to Health Care

The Health District will continue to address equity in part by promoting access to health care for those with low incomes. In particular, the Health District will directly provide the following services either solely or in partnership with other organizations and providers: family dental services; prescription assistance; psychiatric medication evaluations and consults; mental health and substance use assessments and treatment (which includes services at two primary care "safety net clinics" that serve residents with public insurance or who cannot afford the full cost of health care, as well as at Connections and CAYAC: Child, Adolescent, Young Adult Connections); assistance for those who suffer from co-occurring mental illness and substance use disorders; and a program that connects consumers to therapists and psychiatrists offering mental health care at reduced rates. Each program offers discounted care or sliding fee scales to help make health care more affordable.

For residents of all incomes in need of finding mental health and/or substance use services, or of understanding mental illness or substance use disorders, the Mental Health & Substance Use Connections program will offer assistance and enhanced information and referrals by phone, Internet or in person. Connections provides services for adults, and also focuses on youth through the CAYAC program, which places additional focus on early identification and intervention for children and youth ages 0-24 who are potentially impacted by mental illness or substance use disorders, working closely with their families, schools, and primary care providers to connect them to appropriate assessments and, when indicated, treatment. CAYAC assessment services include child and adolescent psychiatry and psychological testing, when indicated, which assists in determination of referrals to the most appropriate interventions.

For residents of all incomes who are in need of affordable health insurance, the Health District (through its Larimer Health Connect program) will offer health coverage assistance services to help residents understand their options for obtaining and keeping health insurance, and to help them apply for coverage and assistance when appropriate.

For those who have disabilities so severe that they must receive their dental care under general anesthesia (and who qualify for a relevant state Medicaid waiver), the Health District and a partnership of a variety of public and private partners will continue to offer limited care locally.

The Health District will continue to organize and participate in community-based planning aimed at restructuring local mental health and substance use disorder services, and to raise community awareness and action around mental illness and substance use disorders. In 2022, the Health District will work in partnership with Larimer County Behavioral Health Services and Summitstone Health Partners, along with a multitude of other partners (both organizations and consumers), to update and expand the community assessment of mental health and substance use service needs originally completed in 2016. This work is expected to lead to a new "Solutions to Behavioral Health Services Gaps" community plan. Work will also continue on helping our community advance in utilizing the most effective interventions for those with substance use disorders through training for behavioral health providers and criminal justice and human services professionals, as well as community awareness development.

Health Promotion

The Health District will provide the following general preventive care and treatment services: evidence-based services to help people quit using tobacco; and community screenings for high blood pressure, cholesterol, and glucose (as an indicator of diabetes) – focusing on populations at higher risk,

followed by intensive nurse counseling for those whose results indicate potential high health hazard. As needed, staff will assist in providing COVID-related services such as COVID-19 vaccinations and contact tracing and case investigation. In order to help maintain health by preventing the spread of COVID-19, the Health District anticipates using primarily grant funding to provide nurse health care coordinators and a shelter to assist people experiencing homelessness who need to be in isolation/recovery from COVID, who need to quarantine after an exposure, or, if a community solution emerges, are at high risk of complications from COVID and need a temporary shelter that provides adequate distancing.

Assessment

As noted above, the Health District is committed to making informed decisions based on the most current and relevant information and will continue to gather and share such information with the community. The Health District will perform its tenth triennial community health needs assessment in 2022, which includes a random-sample survey, community discussion groups and/or panels, and collection of a variety of data.

System-wide Improvements

The Health District continues to support system-wide changes that will significantly enhance the ability of local consumers and providers to improve the community's health status. In collaboration with partner agencies, it will work to maximize the impact of the state's Medicaid Accountable Care approach on the health of community residents and the delivery of cost-effective services, particularly in the midst of rapid change due to COVID-19 impacts. The Health District is also involved in monitoring changes (or potential changes) in health and health care brought about by policy changes at the national and state levels, and will continue to assist the community in adapting to changes. The Health District works with multiple partners in disaster preparedness planning and response.

Other

In 2022, the Health District plans a significant renovation of its building at 425 W. Mulberry, Fort Collins, which currently houses the Connections and CAYAC programs. The building will house Larimer Health Connect in the future.

In addition to providing health services, the Health District continues to have responsibility in two other areas: to fulfill its legal obligations as a Special District and as the owner of Poudre Valley Health System's (PVHS) portion of the University of Colorado Health (UCH) System's real estate and other assets. Revenue from lease payments from PVHS/UCH (the operators of the hospital and related health services) covers administrative expenses, and helps to provide local health services.

Revenues for providing health services are generated through property and special ownership taxes, fees, third party payers, lease payments, interest, contracts, and grants.

Budget

The attached Budget for the Health District of Northern Larimer County includes a three-year and one-year budget listing all proposed expenditures for administration, operations, maintenance, and capital projects; anticipated revenues for the budget year; and estimated beginning and ending fund balances. Attached are explanatory schedules, which give more detail on both revenues and expenditures.

The financial statements and records of the Health District of Northern Larimer County are prepared using the accrual basis of accounting. This budget has been prepared using the modified accrual basis of accounting.

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY

Budget

For:

January 1 – December 31, 2022

Health District of Northern Larimer County
2022 Budget

Revenues:	
Property & Specific Ownership Taxes	\$ 9,325,766
Lease Revenue	1,219,076
Investment Income	65,000
Operating Revenue (fee income)	1,115,294
Grant and Partnership Revenue	1,274,586
Miscellaneous Income	23,004
Total Revenues	<u>\$ 13,022,725</u>
Beginning Balance	\$ 6,929,112
Total Available Resources	<u>\$ 19,951,838</u>
 Expenditures:	
Operating Expenditures	
Board Expenditures	\$ 47,118
Election Expenditures	32,000
Administration	952,280
Program Operations:	
<i>Mental Health/Substance Issues Services</i>	4,371,720
- Connections: Mental Health/Substance Issues Services	2,339,007
- Integrated Care (MHSA/PC)	1,275,292
- Community Impact	\$ 757,422
Dental Services	3,894,293
Health Care Access	1,312,744
Health Promotion	854,448
Assessment/Research/Evaluation	269,530
Resource Development	195,262
Mulberry Office	178,020
Grants, Partnerships and Special Projects	4,385,168
Total Operating Expenditures	<u>\$ 16,492,583</u>
Non-Operating Expenses	
Capital Expenditures	1,290,987
Contingency	422,098
Total Non-Operating Expenditures	<u>\$ 1,713,085</u>
Total Expenditures	<u>18,205,668</u>
 Reserves	
Emergency & General (State Required)	546,170
Emergency & General (Board)	1,000,000
Capital Replacement (flexible)	200,000
Total Reserves	<u>\$ 1,746,170</u>
Total Expenditures & Reserves	<u>19,951,838</u>

Health District of Northern Larimer County
Three Year Budget Summary 2022

	Prior Year 2020 Actual *	Current Year 2021 Budget	2022 Proposed Budget
Revenues:			
Property & Specific Ownership Taxes	\$ 7,827,327	\$ 8,924,968	\$ 9,325,766
Lease Revenue	1,083,135	1,183,569	1,219,076
Investment Income	164,678	130,000	65,000
Operating Revenue (fee income)	1,133,519	1,048,747	1,115,294
Grant and Partnership Revenue	947,040	1,428,883	1,274,586
Miscellaneous Income	35,004	20,225	23,004
Total Revenues	\$ 11,190,703	\$ 12,736,392	\$ 13,022,725
Beginning Balance	\$ 6,343,442	\$ 8,200,429	\$ 6,929,112
Total Available Resources	\$ 17,534,145	\$ 20,936,821	\$ 19,951,838
Expenditures:			
Operating Expenditures			
Board Expenditures	\$ 29,515	\$ 46,523	\$ 47,118
Election Expenditures	297	29,000	32,000
Administration	781,674	931,470	952,280
Program Operations:			
<i>Mental Health/Substance Issues Services</i>		4,055,483	4,371,720
- Connections: Mental Health/Substance Issues Services	1,351,460	2,122,111	2,339,007
- Integrated Care (MHSA/PC)	995,836	1,219,791	1,275,292
- Community Impact	599,305	713,580	757,422
Dental Services	3,491,207	3,865,495	3,894,293
Health Care Access	985,568	1,198,739	1,312,744
Health Promotion	739,561	865,158	854,448
Assessment/Research/Evaluation	198,061	265,194	269,530
HealthInfoSource	73,455	-	-
Resource Development	153,425	193,262	195,262
Mulberry Office		191,529	178,020
Grants, Partnerships and Special Projects	1,596,562	4,137,418	4,385,168
Total Operating Expenditures	\$ 10,995,926	\$ 15,779,271	\$ 16,492,583
Non-Operating Expenditures			
Capital	\$ 32,030	\$ 3,072,275	\$ 1,290,987
Contingency	-	310,416	422,098
Total Non-Operating Expenditures	\$ 32,030	\$ 3,382,691	\$ 1,713,085
Total Expenditures	\$ 11,027,956	\$ 19,161,962	\$ 18,205,668
Reserves			
Emergency & General (State Required)	\$ 536,180	\$ 574,859	\$ 546,170
Emergency & General (Board)	1,150,000	1,000,000	1,000,000
Capital Replacement (flexible)	200,000	200,000	200,000
Total Reserves	\$ 1,886,180	\$ 1,774,859	\$ 1,746,170
Total Expenditures & Reserves	\$ 12,914,136	\$ 20,936,821	\$ 19,951,838

*Based on year-end audited financial statements

HEALTH DISTRICT OF NORTHERN LARIMER COUNTY

Explanatory Schedules

For:

January 1 – December 31, 2022

**Health District of Northern Larimer County
Annual Operating and Reserve Expenditure Summary
2022**

**Summary of Revenues Used for Operating Expenditures
(Non-GAAP)**

Sources of Revenue

Property & Specific Ownership Taxes	\$	9,325,766
Lease Revenue		1,219,076
Fee for Service Income		1,115,294
Grant Revenue		1,246,442
Anticipated grant revenue	\$	746,442
Potential grant revenue		500,000
Partnership Revenue		28,144
Investment Income		65,000
Miscellaneous Income		23,004
Total Revenues	\$	13,022,725

A Operating Expenditures

Board Expenditures	\$	47,118
Election Expenditures		32,000
Administration		929,901
Program Operations		10,679,121
Special Projects - Operations		60,000
Special Projects - Partnerships		28,144
Grant Expenditures		1,246,442
Total Operating Expenditures	\$	13,022,725

B	Expenditures From Reserves	\$	3,469,858
	Special Projects	\$	3,050,582
	Operations	\$	419,276
C	Total Expenditures (A + B)	\$	16,492,583
D	Capital Expenditures (Reserve)		1,290,987
E	Total Reserve Expenditures (B + D)	\$	4,760,845

Health District of Northern Larimer County

2022 Capital Expenditures

120 Bldg 1st Floor Reconfiguration	\$	30,000
Mulberry Office Building Improvements		
Elevator		340,000
Restroom (ADA compliance)		160,000
Office Space Reconfiguration		524,500
New rooftop HVAC Units		66,000
Mulberry Office Exterior signs		18,000
120/202 building signs		28,000
Equipment/Software		74,487
Contingency		50,000
	TOTAL	<u>\$ 1,290,987</u>

Non-Capital Improvements from Reserves

Technology	\$	132,840
Office Furniture/Equipment		41,346
Building Improvements		108,100
Software		116,990
Contingency		20,000
	TOTAL	<u>\$ 419,276</u>

**Health District of Northern Larimer County
2022 Program Revenues & Expenditures**

	50	51	53	56	58	59	61	62	65	72	90		2021	%	\$	
	Admin.	Board/ Election	Connections: MH/SI	Dental	MH/SA/PC	Health Promo	Community Impact	Prog. Eval.	Health Care Access	Res Dev	Mulberry Office		Total	Operational Budget	Change	Change
Revenues:																
Fee for Service	\$ -	\$ -	\$ 37,000	\$ 129,271	\$ -	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 167,021	\$ 167,081	-0.04%	(60)
3rd Party Payments	-	-	-	598,661	231,419	1,720	-	-	-	-	116,473	-	\$ 948,273	\$ 881,666	7.55%	66,607
Sponsorships/Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	\$ -	\$ -	-	-
Misc Income	10,500	-	-	12,204	-	300	-	-	-	-	-	-	\$ 23,004	\$ 20,225	13.74%	2,779
TOTAL REVENUE	\$ 10,500	\$ -	\$ 37,000	\$ 740,136	\$ 231,419	\$ 2,770	\$ -	\$ -	\$ -	\$ -	\$ 116,473	\$ -	\$ 1,138,298	\$ 1,068,972	6.49%	\$ 69,326
Expenditures:																
Salaries & Wages	\$ 467,161	\$ 8,000	\$ 1,546,314	\$ 2,439,536	\$ 904,650	\$ 531,935	\$ 516,472	\$ 186,354	\$ 838,266	\$ 133,142	\$ 27,818	\$ -	\$ 7,599,649	\$ 7,251,322	4.80%	348,327
Benefits & Taxes	119,418	612	415,866	694,881	229,223	151,322	142,601	47,374	238,577	36,293	6,876	\$ -	\$ 2,083,042	\$ 2,018,514	3.20%	64,528
Recruitment/Infection Control	7,500	-	8,000	4,000	6,000	7,523	4,000	2,000	4,500	1,550	-	\$ -	\$ 45,073	\$ 36,479	23.56%	8,594
Temporary Help	-	5,000	-	4,961	-	-	-	-	-	-	-	\$ -	\$ 9,961	\$ 15,107	-34.06%	(5,146)
Interns & Residents	-	-	4,500	-	1,000	-	4,500	1,500	-	-	-	\$ -	\$ 11,500	\$ 12,000	-4.17%	(500)
Consultants & Contracted Dr.s	59,858	4,000	45,825	17,974	4,980	5,922	2,722	826	16,691	684	-	\$ -	\$ 159,482	\$ 148,285	7.55%	11,197
Mileage	1,200	100	1,700	800	1,000	100	2,500	120	5,900	200	-	\$ -	\$ 13,620	\$ 14,175	-3.92%	(555)
Staff Training	7,688	-	12,370	17,436	5,074	3,792	3,471	1,053	6,282	872	-	\$ -	\$ 58,038	\$ 49,351	17.60%	8,687
Conferences/Retreats/Fundraising	19,409	13,674	7,076	10,555	11,977	9,750	7,024	4,108	8,694	4,716	-	\$ -	\$ 96,984	\$ 108,481	-10.60%	(11,497)
Membership/Dues/Licenses	10,630	1,025	13,175	11,728	7,575	927	1,560	1,580	1,735	295	-	\$ -	\$ 50,230	\$ 55,434	-9.39%	(5,204)
Publications/Subscriptions	2,358	300	11,182	1,550	600	968	1,150	3,240	3,631	1,000	-	\$ -	\$ 25,979	\$ 26,611	-2.37%	(632)
Meetings	1,500	4,800	15,000	1,000	600	1,250	2,500	300	2,950	280	-	\$ -	\$ 30,180	\$ 28,550	5.71%	1,630
Wellness/Recognition	1,155	-	4,231	7,490	2,180	1,629	1,491	452	2,570	375	-	\$ -	\$ 21,573	\$ 20,455	5.46%	1,118
Volunteer Recognition	53	600	1,696	2,046	101	225	369	21	494	17	-	\$ -	\$ 5,622	\$ 5,550	1.30%	72
Rent & Lease Payments	747	-	2,738	4,847	1,411	1,054	965	293	1,663	242	-	\$ -	\$ 13,959	\$ 16,500	-15.40%	(2,541)
Utilities	3,567	-	1,625	26,785	6,260	5,461	4,948	1,171	3,000	827	8,231	\$ -	\$ 61,875	\$ 85,930	-27.99%	(24,055)
Custodial Services	4,289	-	-	32,208	7,527	6,567	5,950	1,408	8,400	994	22,000	\$ -	\$ 89,343	\$ 76,736	16.43%	12,607
Leased Space Operational Costs	-	-	-	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	-	-
Insurance	3,118	7,957	14,690	25,230	10,158	4,966	3,744	2,089	6,823	916	4,610	\$ -	\$ 84,299	\$ 83,966	0.40%	333
Office Supplies	2,500	700	7,800	5,842	1,500	1,500	1,500	300	2,600	320	-	\$ -	\$ 24,562	\$ 24,690	-0.52%	(128)
Office Equipment	-	-	-	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ 250	-100.00%	(250)
Office Furniture	-	-	-	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-	-	-	\$ -	\$ -	\$ -	-	-
Computer Software	-	-	15,900	-	-	-	-	-	-	-	-	\$ -	\$ 15,900	\$ 16,912	-5.98%	(1,012)
Telephone, E-mail & Internet	4,141	-	16,950	26,701	6,119	6,041	5,151	1,148	11,967	814	-	\$ -	\$ 79,032	\$ 71,462	10.59%	7,571
Postage	1,300	250	1,250	1,000	100	2,816	300	100	1,600	750	-	\$ -	\$ 9,466	\$ 10,820	-12.51%	(1,354)
Printing/Copying/Binding	1,200	100	4,000	500	615	3,174	1,000	200	6,275	300	-	\$ -	\$ 17,364	\$ 19,121	-9.19%	(1,757)
Community Education	8,061	-	79,459	59,450	11,025	32,492	7,857	3,080	43,367	1,722	-	\$ -	\$ 246,512	\$ 204,201	20.72%	42,311
Repair & Maintenance	5,231	-	19,165	33,926	9,874	8,379	6,753	2,049	13,559	1,696	23,383	\$ -	\$ 124,016	\$ 136,254	-8.98%	(12,238)
Building Upgrades	-	-	-	-	-	-	-	-	-	-	60,000	\$ -	\$ 60,000	\$ 98,500	-39.09%	-
Medical Supplies	-	-	-	127,000	-	13,855	-	-	-	-	-	\$ -	\$ 140,855	\$ 120,991	16.42%	19,864
Medical Equipment	-	-	-	-	-	240	-	-	-	-	-	\$ -	\$ 240	\$ 240	0.00%	-
Prescriptions	-	-	-	-	2,000	19,000	-	-	28,904	-	-	\$ -	\$ 49,904	\$ 52,000	-4.03%	(2,096)
Lab & X-ray Fees	-	-	-	133,500	-	-	-	-	-	-	-	\$ -	\$ 133,500	\$ 119,000	12.18%	14,500
Client Assistance	-	-	4,500	12,500	1,500	1,890	-	-	4,500	-	-	\$ -	\$ 24,890	\$ 23,220	7.19%	1,670
Follow-up Care	-	-	-	35,000	-	-	-	-	-	-	-	\$ -	\$ 35,000	\$ 35,000	0.00%	-
Bad Debt	-	-	2,000	9,049	-	100	-	-	-	-	-	\$ -	\$ 11,149	\$ 13,256	-15.89%	(2,107)
Fees & Exp.	11,300	-	-	1,650	-	-	-	-	-	-	-	\$ -	\$ 12,950	\$ 12,950	0.00%	-
Treasurer Fees	186,515	-	-	-	-	-	-	-	-	-	23,874	\$ -	\$ 210,389	\$ 206,196	2.03%	4,193
Reserve Expenditures **	22,379	-	81,996	145,148	42,243	31,570	28,893	8,765	49,796	7,258	1,229	\$ -	\$ 419,276	\$ 394,344	6.32%	24,932
Election Expenses	-	32,000	-	-	-	-	-	-	-	-	-	\$ -	\$ 32,000	\$ 29,000	10.34%	3,000
TOTAL EXPENDITURES	\$ 952,280	\$ 79,118	\$ 2,339,007	\$ 3,894,293	\$ 1,275,292	\$ 854,448	\$ 757,422	\$ 269,530	\$ 1,312,744	\$ 195,262	\$ 178,020	\$ -	\$ 12,107,415	\$ 11,641,853	4.00%	\$ 504,063
Net Expenditure	\$ 941,780	\$ 79,118	\$ 2,302,007	\$ 3,154,157	\$ 1,043,873	\$ 851,678	\$ 757,422	\$ 269,530	\$ 1,312,744	\$ 195,262	\$ 61,547	\$ -	\$ 10,969,117	\$ 10,572,881	3.75%	\$ 434,737

**To be spent from reserves

FTE by Program - 2022

Program/Department	Authorized Regular Positions		
	2021 Authorized	2022 Budget	2022 Change
Administration	5.479	5.464	(0.015)
Mental Health Connections	18.920	20.020	1.100
Dental	36.374	35.439	(0.935)
Mental Health/Substance Abuse/Primary Care	10.064	10.314	0.250
Health Promotion	8.018	7.708	(0.310)
Community Impact	6.705	7.055	0.349
Program Evaluation	2.130	2.140	0.010
Health Care Access/Policy	11.458	12.158	0.700
Resource Development	1.792	1.772	(0.020)
Mulberry Offices	-	0.300	
	100.940	102.370	1.129

**Health District of Northern Larimer County
2022**

Special Projects - Reserves

	HD	Partnerships	Total
MHSU Connections	\$ 40,200		\$ 40,200
Psychiatric Services	\$ 90,022		\$ 90,022
BHP Adult Connections (.8 FTE; 2 FTE in ops)	\$ 67,927		\$ 67,927
Connections Program Assistant - Adult (.5 FTE;.5 FTE in ops)	\$ 32,750		\$ 32,750
BHP (Connections, Bilingual) (1.0 FTE)	\$ 84,046		\$ 84,046
Adult Team Care Coordinator (.75 FTE)	\$ 55,360		\$ 55,360
Psychologist (CAYAC) (.65 FTE or 1.0 FTE post grad)	\$ 78,350		\$ 78,350
Marketing Search Engine Optimization	\$ 65,000		\$ 65,000
Web improvements	\$ 27,500		\$ 27,500
Evaluation Consulting	\$ 25,000		\$ 25,000
MHSU Expansion of Critical Behavioral Health Services	\$ 125,400		\$ 125,400
MHSU SUD Transformation Project (Providers)	\$ 32,000		\$ 32,000
Community Mental Health/SU (ED Discretionary)	\$ 65,000		\$ 65,000
Community Mental Health/SU Alliance - HD	\$ 65,000		\$ 65,000
Community Mental Health/SU Alliance - Partners	\$ -	\$ 28,144	\$ 28,144
SUD Public Awareness Campaign	\$ 51,000		\$ 51,000
Health Clinic for PEH	\$ 15,000		\$ 15,000
MHSU Pay for Success/Frequent Utilizer Approach	\$ 5,000		\$ 5,000
MHSU Crisis Intervention Training, Law Enforcement	\$ 3,000		\$ 3,000
Pain Management Project	\$ 5,000		\$ 5,000
Oral Surgeon/Endo	\$ 15,000		\$ 15,000
OAP Dental Client Assistance (Restricted)	\$ 16,498		\$ 16,498
Dentist loan repayment	\$ 10,000		\$ 10,000
Meaningful Use (future Dental MU expenses)	\$ 97,500		\$ 97,500
Targeted Program Outreach	\$ 60,000		\$ 60,000
Larimer Health Connect	\$ 199,666		\$ 199,666
Health Equity Initiative	\$ 20,000		\$ 20,000
Health Equity Implementation Manager (.75 FTE; .25 FTE in ops)	\$ 69,763		\$ 69,763
Mental Health Special Legal Consultation	\$ 3,500		\$ 3,500
IC Behavioral Health Provider - FMC (.3 FTE; 7 FTE in ops)	\$ 25,350		\$ 25,350
CDDT/ACT Facility Repairs/Contingency	\$ 10,000		\$ 10,000
AD Project Manager/Consultant	\$ 31,800		\$ 31,800
Connect for Health Colorado Indirects	\$ 12,950		\$ 12,950
Advance Care Planning Project	\$ 37,153		\$ 37,153
Policy Specialist (.5 FTE - 5 months)	\$ 14,500		\$ 14,500
Accountant (.4 FTE; .6 FTE in ops)	\$ 32,500		\$ 32,500
HPSA	\$ 7,000		\$ 7,000
Microsoft Dynamics Consultant - HR Module	\$ 4,000		\$ 4,000
HR Consultants (e.g. HR audits/investigations/Sharepoint)	\$ 16,000		\$ 16,000
Contracts/Compliance Consultant	\$ 20,000		\$ 20,000
Community Health Needs Assessment	\$ 166,693		\$ 166,693
Transition Management	\$ 136,634		\$ 136,634
Assisant to ED for Special Projects	\$ 133,966		\$ 133,966
Specialized program training/health care reform training	\$ 106,521		\$ 106,521
Health Information Sharing & Health Reform Changes (ED)	\$ 10,000		\$ 10,000
Implementation of Community/New Projects Process & Plans (ED)	\$ 25,000		\$ 25,000
Unforeseen Community Health Needs	\$ 200,000		\$ 200,000
RIHEL - Leadership Institute (2 attendees)	\$ 12,000		\$ 12,000
Emergency Preparedness	\$ 10,000		\$ 10,000
Intermediate Medical Leave	\$ 25,000		\$ 25,000
New intensive staff recruitment and relocation costs	\$ 250,000		\$ 250,000
Wellness Program	\$ 6,000		\$ 6,000
Public Awareness & Name Changes	\$ 65,000		\$ 65,000
Health District websites redevelopment	\$ 45,000		\$ 45,000
Communication Specialist (.25)	\$ 15,968		\$ 15,968
New Community Health Data Project	\$ 30,000		\$ 30,000
Evaluation Services for Grants/Projects	\$ 27,065		\$ 27,065
COVID Related Needs	\$ 150,000		\$ 150,000
Total	\$ 3,050,582	\$ 28,144	\$ 3,078,726

Grants

	Grants	Total
DC Fundraising (OOD)	\$ 4,968	\$ 4,968
Dental Client Assistance - Children	\$ 7,692	\$ 7,692
Dental Client Assistance - Adults	\$ 27,169	\$ 27,169
Project Smile	\$ 474	\$ 474
Lion's Club Diabetes Program	\$ 3,249	\$ 3,249
Connect for Health FY 22	\$ 98,100	\$ 98,100
Connect for Health (new) FY 23	\$ 112,041	\$ 112,041
ACP Partner/Fundraising	\$ 4,679	\$ 4,679
RWJF Culture of Health Leaders - Health Equity YR 3	\$ 20,000	\$ 20,000
Denver Foundation MAT YR 3	\$ 117,832	\$ 117,832
Delta Dental Specialty Care YR 3	\$ 28,282	\$ 28,282
Expanding Connections/CAYAC Svcs Countywide (1A)	\$ 75,555	\$ 75,555
United US	\$ 4,000	\$ 4,000
United CO	\$ 5,000	\$ 5,000
Quit Tobacco - Out of District	\$ 1,600	\$ 1,600
Larimer County BHS Solutions 2.0	\$ 150,000	\$ 150,000
ARPA Funding	\$ 60,000	\$ 60,000
Potential Grants	\$ 500,000	\$ 500,000
Total	\$ 1,246,442	\$ 1,246,442

Special Projects - Operations

	Health District	Grants	Partnerships	Total
Special Projects Contingency	\$ 60,000			\$ 60,000
Operational Contingency	\$ -			\$ -
Total	\$ 60,000		\$ -	\$ 60,000

***Bold** indicates expenditures requiring Board approval of special projects proposals